# TOWN OF KINGSVILLE

# 2023

# APPROVED BUDGET

January 25, 2023

# TOWN OF KINGSVILLE
# 2023 BUDGET - APPROVED

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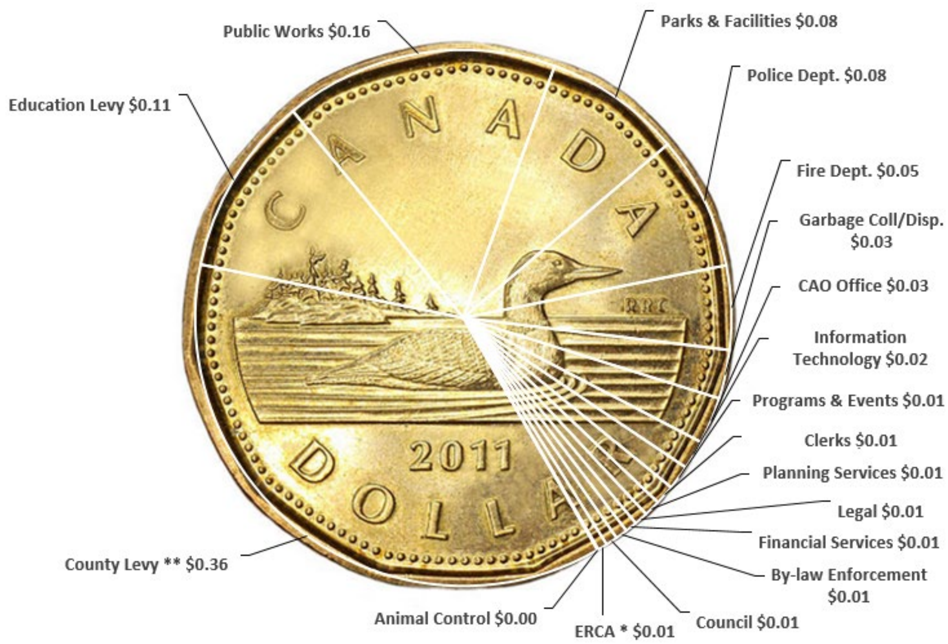
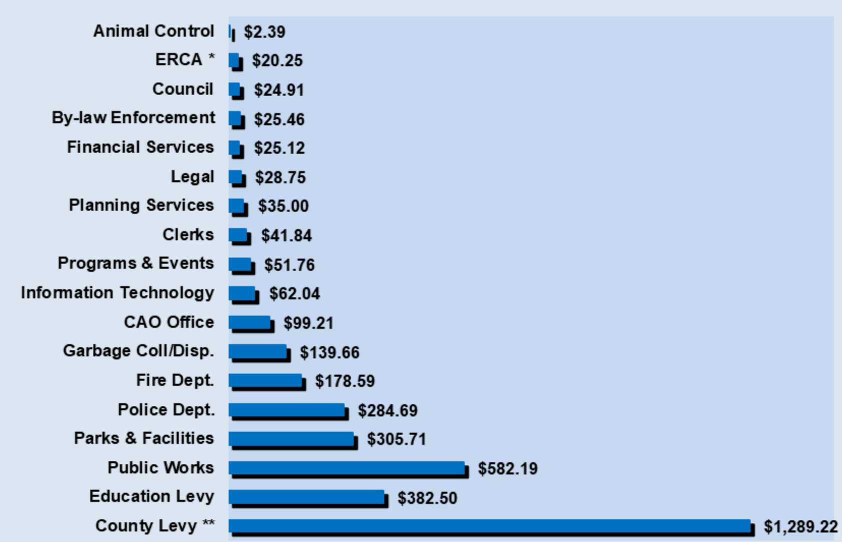
## How your tax dollar is spent




## How Kingsville Tax Dollars Work For You in 2023

**Based on Residential Dwelling Assessed at $250,000**

| | |
|---|---|
| Kingsville Levy: | $ 1,907.57 |
| County Levy: | $ 1,289.22 |
| Education Levy: | $ 382.50 |
| **Total Tax Bill:** | **$ 3,579.29** |




** Essex Region Conservation Authority*

*** County levy spent on: County Roads, Libraries, Social Services, Health Care, etc.*

# 2023 TAX CALCULATION

| | |
|---|---|
| Total Assessment: | $ 3,347,686,600 |
| Weighted (CVA) Assessment: | $ 2,855,639,541 |
| **2023 Budget Requirements:** | **$ 21,789,337** |

| Tax Property Class | Rate | Assessment | Proof of Taxes |
|---|---|---|---|
| Residential | 0.0076303 | $ 2,297,111,242 | $ 17,527,608 |
| Residential & Farm PIL | 0.0076303 | 141,300 | 1,078 |
| Farmland | 0.0019076 | 662,916,400 | 1,264,560 |
| Farmland Awaiting Development 1 | 0.0019076 | 1,279,800 | 2,441 |
| Farmland PIL | 0.0019076 | - | - |
| Multi-Residential | 0.0100250 | 23,647,900 | 237,071.31 |
| Multi-Residential New Construction | 0.0083933 | 333,900 | 2,802.53 |
| Commercial Occupied | 0.0082563 | 178,828,758 | 1,476,464 |
| Office Building | 0.0082563 | 946,400 | 7,814 |
| Commercial Excess Land | 0.0057794 | 1,691,900 | 9,778 |
| Commercial Vacant Land | 0.0044446 | 1,914,600 | 8,510 |
| Commercial On-Farm Business | 0.0082563 | 31,200 | 258 |
| Parking Lot | 0.0044446 | 71,000 | 316 |
| Commercial Occupied PIL | 0.0082563 | 13,441,100 | 110,974 |
| Commercial Vacant Land PIL | 0.0057794 | - | - |
| Commercial Occupied New Const | 0.0082563 | - | - |
| Commercial New Const Excess Land | 0.0057794 | - | - |
| Industrial Occupied | 0.0148218 | 34,412,900 | 510,062 |
| Industrial Occupied New Const | 0.0148218 | - | - |
| Industrial New Const Excess Land | 0.0096342 | - | - |
| Industrial Excess Land | 0.0096342 | 761,800 | 7,339 |
| Industrial Vacant Land | 0.0096342 | 2,490,800 | 23,997 |
| Industrial On-Farm Business | 0.0148218 | 51,000 | 756 |
| Shopping Centres | 0.0082563 | 10,270,200 | 84,794 |
| Shopping Centre Excess Land | 0.0057794 | 127,600 | 737 |
| Shopping Centre New Construction | 0.0082563 | - | - |
| Industrial Occupied PIL | 0.0148218 | 329,900 | 4,890 |
| Industrial Vacant Land PIL | 0.0096342 | 51,000 | 491 |
| Industrial Excess Land PIL | 0.0096342 | 33,600 | 324 |
| Large Industrial Occupied | 0.0204957 | 12,240,500 | 250,878 |
| Large Industrial New Construction | 0.0204957 | - | - |
| Large Industrial Excess Land | 0.0133222 | 53,700 | 715 |
| Pipelines | 0.0099423 | 25,481,000 | 253,339 |
| Managed Forests | 0.0019076 | 703,000 | 1,341 |
| Exempt | 0.0000000 | 78,324,100 | - |
| **TOTALS:** | | **$ 3,347,686,600** | **$ 21,789,337** |

# TAX RATE CALCULATION TABLE

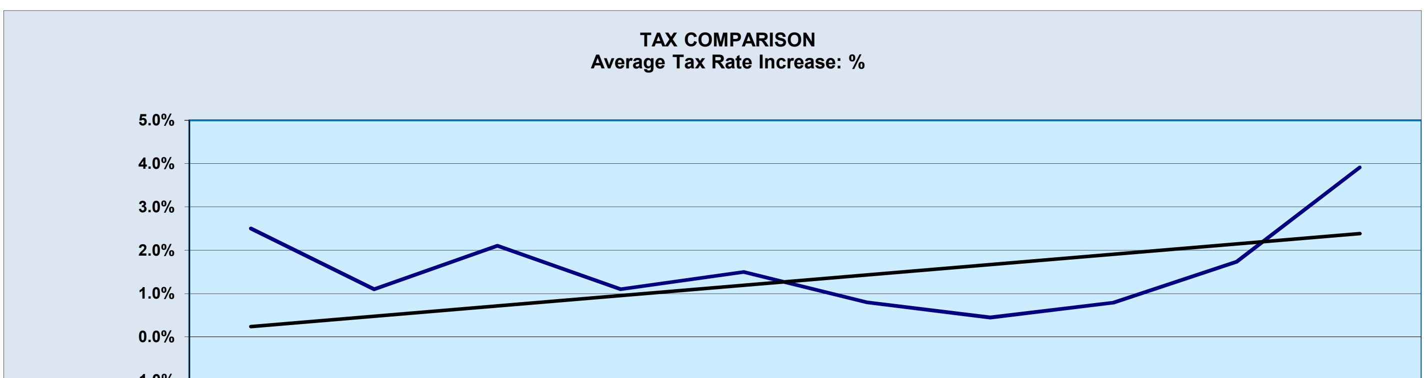
## 2023 TAX RATES

| Tax Property Class | Class | Local | County | Education | Total | Assessment |
|---|---|---|---|---|---|---|
| Residential | RT | 0.00763028 | 0.00515688 | 0.00153000 | 0.01431716 | $ 2,297,252,542 |
| Farmland | FT / R1 | 0.00190757 | 0.00128922 | 0.00038250 | 0.00357929 | $ 664,196,200 |
| Commercial Occupied | CT | 0.00825630 | 0.00557997 | 0.00880000 | 0.02263627 | $ 192,269,858 |
| Office Building | DT | 0.00825630 | 0.00557997 | 0.00880000 | 0.02263627 | $ 946,400 |
| Commercial Excess Land | CU | 0.00577941 | 0.00390598 | 0.00880000 | 0.01848539 | $ 1,691,900 |
| Commercial Vacant Land | CX | 0.00444464 | 0.00300388 | 0.00633473 | 0.01378325 | $ 1,914,600 |
| Commercial On-Farm Business | C7 | 0.00825630 | 0.00557997 | 0.00220000 | 0.01603627 | $ 31,200 |
| Parking Lot | GT | 0.00444464 | 0.00300388 | 0.00633473 | 0.01378325 | $ 71,000 |
| Multi-Residential | MT | 0.01002505 | 0.00787816 | 0.00153000 | 0.01943321 | $ 23,647,900 |
| Multi-Residential New Construction | NT | 0.00839331 | 0.00567257 | 0.00153000 | 0.01559588 | $ 333,900 |
| Pipelines | PT | 0.00994226 | 0.00671941 | 0.00880000 | 0.02546167 | $ 25,481,000 |
| Industrial Occupied | IT | 0.01482182 | 0.01001724 | 0.00880000 | 0.03363906 | $ 34,742,800 |
| Industrial Excess Land | IU | 0.00963419 | 0.00651120 | 0.00880000 | 0.02494539 | $ 795,400 |
| Industrial Vacant Land | IX | 0.00963419 | 0.00651120 | 0.00880000 | 0.02494539 | $ 2,541,800 |
| Industrial On-Farm Business | I7 | 0.01482182 | 0.01001724 | 0.00220000 | 0.02703906 | $ 51,000 |
| Large Industrial Occupied | LT | 0.02049570 | 0.01385189 | 0.00880000 | 0.04314760 | $ 12,240,500 |
| Large Industrial Excess Land | LU | 0.01332221 | 0.00900373 | 0.00880000 | 0.03112594 | $ 53,700 |
| Managed Forests | TT | 0.00190757 | 0.00128922 | 0.00038250 | 0.00357929 | $ 703,000 |
| Shopping Centres | ST | 0.00825630 | 0.00557997 | 0.00880000 | 0.02263627 | $ 10,270,200 |
| Shopping Centres Excess Land | SU | 0.00577941 | 0.00390598 | 0.00880000 | 0.01848539 | $ 127,600 |
| Exempt | Ex | 0.00000000 | 0.00000000 | 0.00000000 | 0.00000000 | $ 78,324,100 |
| **TOTAL:** | | | | | | **$ 3,347,686,600** |

## 2023 TAX LEVY

| | Class | Municipal | County | Education | Total |
|---|---|---|---|---|---|
| Residential | RT | $ 17,528,686 | $ 11,846,654 | $ 3,514,796 | $ 32,890,137 |
| Farmland | FT / R1 | $ 1,267,001 | $ 856,295 | $ 254,055 | $ 2,377,351 |
| Commercial Occupied | CT | $ 1,587,438 | $ 1,072,860 | $ 1,691,975 | $ 4,352,273 |
| Office Building | DT | $ 7,814 | $ 5,281 | $ 8,328 | $ 21,423 |
| Commercial Excess Land | CU | $ 9,778.19 | $ 6,609 | $ 14,889 | $ 31,275 |
| Commercial Vacant Land | CX | $ 8,510 | $ 5,751 | $ 12,128 | $ 26,389 |
| Commercial On-Farm Business | C7 | $ 258 | $ 174 | $ 69 | $ 500 |
| Parking Lot | GT | $ 316 | $ 213 | $ 450 | $ 979 |
| Multi-Residential | MT | $ 237,071 | $ 186,302 | $ 36,181 | $ 459,555 |
| Multi-Residential (New) | NT | $ 2,803 | $ 1,894 | $ 511 | $ 5,207 |
| Pipelines | PT | $ 253,339 | $ 171,217 | $ 224,233 | $ 648,789 |
| Industrial Occupied | IT | $ 514,952 | $ 348,027 | $ 305,737 | $ 1,168,715 |
| Industrial Excess Land | IU | $ 7,663 | $ 5,179 | $ 7,000 | $ 19,842 |
| Industrial Vacant Land | IX | $ 24,488 | $ 16,550 | $ 22,368 | $ 63,406 |
| Industrial On-Farm Business | I7 | $ 756 | $ 511 | $ 112 | $ 1,379 |
| Large Industrial Occupied | LT | $ 250,878 | $ 169,554 | $ 107,716 | $ 528,148 |
| Large Industrial Land | LU | $ 715 | $ 484 | $ 473 | $ 1,671 |
| Managed Forests | TT | $ 1,341 | $ 906 | $ 269 | $ 2,516 |
| Shopping Centres | ST | $ 84,794 | $ 57,307 | $ 90,378 | $ 232,479 |
| Shopping Centres Excess Land | SU | $ 737 | $ 498 | $ 1,123 | $ 2,359 |
| **TOTAL:** | | **$ 21,789,337** | **$ 14,752,268** | **$ 6,292,790** | **$ 42,834,394** |

| TAX COMPARISON | | | | | | | |
|---|---|---|---|---|---|---|---|
| Based on Residential Dwelling Valued at $250,000 | | | | | | | |
| FINAL | Tax Rate | | Dwelling Value | | Total Tax | Increase (Decrease) | Percentage of Variance |
| **LOCAL:** | | | | | | | |
| 2023 Tax Rate: | 0.0076303 | x | $250,000 | = | $1,907.57 | $87.51 | 4.8% |
| 2022 Tax Rate: | 0.0072803 | x | $250,000 | = | $1,820.07 | $40.27 | 2.3% |
| 2021 Tax Rate: | 0.0071192 | x | $250,000 | = | $1,779.79 | $20.48 | 1.2% |
| 2020 Tax Rate: | 0.0070372 | x | $250,000 | = | $1,759.31 | $24.81 | 1.4% |
| 2019 Tax Rate: | 0.0069380 | x | $250,000 | = | $1,734.50 | $32.33 | 1.9% |
| 2018 Tax Rate: | 0.0068087 | x | $250,000 | = | $1,702.18 | $53.93 | 3.3% |
| 2017 Tax Rate: | 0.0065930 | x | $250,000 | = | $1,648.25 | $39.40 | 2.4% |
| 2016 Tax Rate: | 0.0064354 | x | $250,000 | = | $1,608.85 | $63.16 | 4.1% |
| 2015 Tax Rate: | 0.0061828 | x | $250,000 | = | $1,545.69 | $37.84 | 2.5% |
| 2014 Tax Rate: | 0.0060314 | x | $250,000 | = | $1,507.85 | $79.00 | 5.5% |
| **COUNTY:** | | | | | | | |
| 2023 Tax Rate: | 0.0051569 | x | $250,000 | = | $1,289.22 | $47.32 | 3.8% |
| 2022 Tax Rate: | 0.0049676 | x | $250,000 | = | $1,241.90 | $18.33 | 1.5% |
| 2021 Tax Rate: | 0.0048943 | x | $250,000 | = | $1,223.57 | $5.95 | 0.5% |
| 2020 Tax Rate: | 0.0048705 | x | $250,000 | = | $1,217.63 | $10.16 | 0.8% |
| 2019 Tax Rate: | 0.0048299 | x | $250,000 | = | $1,207.47 | $16.32 | 1.4% |
| 2018 Tax Rate: | 0.0047646 | x | $250,000 | = | $1,191.15 | $17.25 | 1.5% |
| 2017 Tax Rate: | 0.0046956 | x | $250,000 | = | $1,173.90 | $19.13 | 1.7% |
| 2016 Tax Rate: | 0.0046191 | x | $250,000 | = | $1,154.78 | $20.46 | 1.8% |
| 2015 Tax Rate: | 0.0045373 | x | $250,000 | = | $1,134.31 | $16.31 | 1.5% |
| 2014 Tax Rate: | 0.0044720 | x | $250,000 | = | $1,118.00 | $19.80 | 1.8% |
| **EDUCATION:** | | | | | | | |
| 2023 Tax Rate: | 0.0015300 | x | $250,000 | = | $382.50 | $0.00 | 0.0% |
| 2022 Tax Rate: | 0.0015300 | x | $250,000 | = | $382.50 | $0.00 | 0.0% |
| 2021 Tax Rate: | 0.0015300 | x | $250,000 | = | $382.50 | $0.00 | 0.0% |
| 2020 Tax Rate: | 0.0015300 | x | $250,000 | = | $382.50 | ($20.00) | -5.0% |
| 2019 Tax Rate: | 0.0016100 | x | $250,000 | = | $402.50 | ($22.50) | -5.3% |
| 2018 Tax Rate: | 0.0017000 | x | $250,000 | = | $425.00 | ($22.50) | -5.0% |
| 2017 Tax Rate: | 0.0017900 | x | $250,000 | = | $447.50 | ($22.50) | -4.8% |
| 2016 Tax Rate: | 0.0018800 | x | $250,000 | = | $470.00 | ($17.50) | -3.6% |
| 2015 Tax Rate: | 0.0019500 | x | $250,000 | = | $487.50 | ($20.00) | -3.9% |
| 2014 Tax Rate: | 0.0020300 | x | $250,000 | = | $507.50 | ($22.50) | -4.2% |
| **TOTAL TAXES:** | | | | | | | |
| 2023 Tax Rate: | 0.0143172 | x | $250,000 | = | $3,579.29 | $134.82 | 3.9% |
| 2022 Tax Rate: | 0.0137779 | x | $250,000 | = | $3,444.47 | $58.60 | 1.7% |
| 2021 Tax Rate: | 0.0135435 | x | $250,000 | = | $3,385.87 | $26.43 | 0.8% |
| 2020 Tax Rate: | 0.0134377 | x | $250,000 | = | $3,359.44 | $14.97 | 0.4% |
| 2019 Tax Rate: | 0.0133779 | x | $250,000 | = | $3,344.47 | $26.14 | 0.8% |
| 2018 Tax Rate: | 0.0132733 | x | $250,000 | = | $3,318.33 | $48.68 | 1.5% |
| 2017 Tax Rate: | 0.0130786 | x | $250,000 | = | $3,269.65 | $36.02 | 1.1% |
| 2016 Tax Rate: | 0.0129345 | x | $250,000 | = | $3,233.63 | $66.12 | 2.1% |
| 2015 Tax Rate: | 0.0126700 | x | $250,000 | = | $3,167.50 | $34.15 | 1.1% |
| 2014 Tax Rate: | 0.0125334 | x | $250,000 | = | $3,133.35 | $76.29 | 2.5% |




| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
|---|---|---|---|---|---|---|---|---|---|---|
| Rate Increases | 2.5% | 1.1% | 2.1% | 1.1% | 1.5% | 0.8% | 0.4% | 0.8% | 1.7% | 3.9% |

# BUDGET SUMMARY - TAX SUPPORTED OPERATIONS

| | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals | 2023 Budget |
|---|---|---|---|---|---|
| **TAXATION:** | | | | | |
| Taxation Levy | $ 18,486,503 | $ 19,150,724 | $ 20,101,860 | $ 20,101,859 | $ 21,789,337 |
| Supplemental & Other Taxes | $ 377,719 | $ 390,183 | $ 391,000 | $ 762,551 | $ 390,000 |
| **TOTAL TAXATION:** | **$ 18,864,222** | **$ 19,540,907** | **$ 20,492,860** | **$ 20,864,410** | **$ 22,179,337** |
| **OPERATING REVENUE:** | | | | | |
| Council | $ - | $ - | $ - | $ - | $ - |
| Financial Services | $ 1,736,082 | $ 1,628,175 | $ 1,641,655 | $ 2,000,662 | $ 1,698,100 |
| CAO | $ - | $ - | $ 88,750 | $ - | $ 81,750 |
| Clerks | $ 24,003 | $ 26,083 | $ 24,050 | $ 31,351 | $ 24,200 |
| Legal | $ - | $ - | $ - | $ 400 | $ 200 |
| Information Technology | $ 280 | $ 620 | $ 20,000 | $ 420 | $ 17,000 |
| Animal Control | $ 28,955 | $ 28,120 | $ 40,000 | $ 35,410 | $ 40,000 |
| Fire | $ 59,578 | $ 44,855 | $ 119,950 | | $ 143,950 |
| Police | $ 63,799 | $ 82,399 | $ 122,698 | $ 112,734 | $ 182,400 |
| Building and By-law | $ 1,306,608 | $ 1,526,854 | $ 865,350 | $ 1,174,335 | $ 893,350 |
| Public Works | $ 244,216 | $ 306,728 | $ 190,680 | $ 148,390 | $ 200,700 |
| Sanitation | $ - | $ - | $ - | $ - | $ - |
| Cemetery | $ 74,275 | $ 90,576 | $ 97,225 | $ 118,447 | $ 97,225 |
| Arena | $ 166,553 | $ 134,094 | $ 282,200 | $ 237,608 | $ 271,700 |
| Parks | $ 14,933 | $ 15,399 | $ 12,500 | $ 22,274 | $ 15,000 |
| Facilities | $ 148,628 | $ 134,813 | $ 185,276 | $ 148,231 | $ 196,000 |
| Marina | $ 66,753 | $ 77,195 | $ 67,000 | $ 67,572 | $ 77,000 |
| Programs & Events | $ 7,727 | $ 8,124 | $ 39,700 | $ 18,388 | $ 38,700 |
| Planning | $ 93,057 | $ 150,371 | $ 115,500 | $ 131,170 | $ 145,000 |
| BIA | $ 139,767 | $ 137,175 | $ 138,400 | $ 137,285 | $ 143,750 |
| **TOTAL:** | **$ 4,175,215** | **$ 4,391,580** | **$ 4,050,934** | **$ 4,535,679** | **$ 4,266,025** |
| **OPERATING EXPENDITURES:** | | | | | |
| Council | $ 203,587 | $ 224,667 | $ 285,280 | $ 252,088 | $ 289,655 |
| Financial Services | $ 3,011,811 | $ 3,095,983 | $ 1,694,333 | $ 1,606,758 | $ 1,850,682 |
| CAO | $ 89,834 | $ 135,812 | $ 1,032,852 | $ 1,002,538 | $ 1,235,313 |
| Clerks | $ 18,709 | $ 19,154 | $ 634,281 | $ 574,971 | $ 485,622 |
| Legal | $ - | $ - | $ 410,595 | $ 332,259 | $ 334,468 |
| Information Technology | $ 553,067 | $ 553,860 | $ 666,993 | $ 643,589 | $ 696,293 |
| Animal Control | $ 37,276 | $ 51,602 | $ 67,800 | $ 74,402 | $ 67,800 |
| Fire | $ 1,599,919 | $ 1,617,324 | $ 1,839,516 | $ 1,717,290 | $ 1,898,846 |
| Police | $ 3,396,063 | $ 3,467,613 | $ 3,391,714 | $ 3,367,751 | $ 3,412,446 |
| Building and By-law | $ 872,887 | $ 964,536 | $ 1,222,947 | $ 1,046,653 | $ 1,321,829 |
| Public Works | $ 2,753,265 | $ 2,803,026 | $ 3,203,547 | $ 3,168,501 | $ 3,439,853 |
| Sanitation | $ 1,440,484 | $ 1,467,789 | $ 1,531,549 | $ 1,525,998 | $ 1,623,848 |
| Cemetery | $ 102,233 | $ 136,048 | $ 135,906 | $ 104,025 | $ 158,175 |
| Arena | $ 996,195 | $ 906,554 | $ 1,205,236 | $ 1,100,553 | $ 1,307,047 |
| Parks | $ 623,014 | $ 689,453 | $ 746,326 | $ 670,482 | $ 945,158 |
| Facilities | $ 276,669 | $ 307,484 | $ 359,900 | $ 394,011 | $ 420,085 |
| Marina | $ 105,731 | $ 112,290 | $ 99,115 | $ 99,291 | $ 99,125 |
| Programs & Events | $ 219,012 | $ 293,509 | $ 532,415 | $ 548,867 | $ 640,488 |
| Planning | $ 337,166 | $ 473,238 | $ 525,824 | $ 566,517 | $ 551,961 |
| BIA | $ 121,030 | $ 136,606 | $ 144,632 | $ 127,651 | $ 153,803 |
| **TOTAL:** | **$ 16,757,951** | **$ 17,456,546** | **$ 19,730,762** | **$ 18,924,195** | **$ 20,932,497** |
| **TRANSFERS TO (FROM) OPERATING RESERVES:** | | | | | |
| **TOTAL:** | **$ 618,472** | **$ 647,322** | **$ (178,214)** | **$ (50,173)** | **$ (141,532)** |
| **OPERATING SURPLUS/(DEFICIT):** | **$ (13,201,208)** | **$ (13,712,288)** | **$ (15,501,614)** | **$ (14,338,343)** | **$ (16,524,940)** |
| **CAPITAL REVENUE:** | | | | | |
| **TOTAL:** | **$ 6,370,029** | **$ 10,575,776** | **$ 17,589,336** | **$ 640,768** | **$ 20,807,000** |
| **CAPITAL EXPENDITURES:** | | | | | |
| Council | $ - | $ - | $ - | $ - | $ - |
| Financial Services | $ 405,127 | $ 181,893 | $ 135,000 | $ 123,337 | $ 319,000 |
| CAO | | | | | |
| Clerks | | | | | |
| Legal | | | | | |
| Information Technology | $ 464,193 | $ 45,809 | $ 150,800 | $ 82,266 | $ 95,000 |
| Animal Control | $ - | $ - | $ - | $ - | $ - |
| Fire | $ 50,246 | $ 694,405 | $ 580,000 | $ 55,038 | $ 786,600 |
| Police | $ - | $ - | $ 16,000 | $ 10,685 | $ - |
| Building and By-law | $ 443 | $ - | $ 40,000 | $ - | $ 53,000 |
| Public Works | $ 5,632,069 | $ 8,747,412 | $ 15,847,000 | $ 8,339,929 | $ 16,297,750 |
| Sanitation | $ - | $ - | $ - | $ - | $ - |
| Cemetery | $ - | $ - | $ - | $ - | $ - |
| Arena | $ 120,328 | $ 199,579 | $ 175,000 | $ 128,508 | $ 1,930,000 |
| Parks | $ 445,159 | $ 1,876,673 | $ 922,235 | $ 265,626 | $ 2,370,500 |
| Facilities | $ 68,995 | $ 3,922 | $ 50,000 | $ 37,356 | $ 165,000 |
| Marina | $ 83,117 | $ 13,606 | $ 45,000 | $ 24,322 | $ 25,000 |
| Programs & Events | $ - | $ 69,438 | $ - | $ 102,083 | $ - |
| Planning | $ 11,951 | $ 11,176 | $ 200,000 | $ 44,803 | $ 85,000 |
| BIA | $ - | $ - | $ - | $ 100,464 | $ - |
| **TOTAL:** | **$ 7,281,628** | **$ 11,843,913** | **$ 18,161,035** | **$ 9,314,418** | **$ 22,126,850** |
| **TRANSFERS TO CAPITAL RESERVES:** | | | | | |
| **TOTAL:** | **$ 3,093,923** | **$ 3,048,657** | **$ 3,375,000** | **$ 3,476,746** | **$ 3,290,000** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | |
| **TOTAL:** | **$ 922,367** | **$ 917,609** | **$ 1,044,547** | **$ 912,947** | **$ 1,044,547** |
| **CAPITAL SURPLUS/(DEFICIT):** | **$ (4,927,889)** | **$ (5,234,404)** | **$ (4,991,246)** | **$ (13,063,343)** | **$ (5,654,397)** |
| | | | | | |
| **NGT SURPLUS/(DEFICIT):** | **$ 735,125** | **$ 594,215** | **$ -** | **$ (6,537,277)** | **$ -** |

# 2023 CAPITAL SCHEDULE - TAX SUPPORTED - DRAFT

| Project # | Description | Notes / Priority Rating | Budget Amount | Funding Source: Grants – Provincial | Grants – Federal | Other Revenue | Transfer from Reserves | Development Charges | Tax Funded Debt | Current Year Taxation |
|---|---|---|---|---|---|---|---|---|---|---|
| **FINANCIAL SERVICES** | | | | | | | | | | |
| GEN-2022-1 | A/P Optimization | 2022 Carry-over - RFP Completed | $ 25,000 | $ 25,000 | | | | | | **$ -** |
| GEN-2022-2 | Public Engagement / Communication Software | $4K upfront; $15k annual | $ 19,000 | | | | | | | **$ 19,000** |
| GEN-2022-3 | COVID Response (PPE, Cleaning, Equip, etc) | Safe Restart Grant Fund | $ 25,000 | $ 25,000 | | | | | | **$ -** |
| GEN-2022-4 | Strategic Plan Consultant | | $ 50,000 | | | | $ 35,000 | | | **$ 15,000** |
| GEN-2022-5 | Contribution to School Property Acquisition Reserve (1%) | Council Priority | $ 200,000 | | | | | | | **$ 200,000** |
| | | | **$ 319,000** | **$ 50,000** | **$ -** | **$ -** | **$ 35,000** | **$ -** | **$ -** | **$ 234,000** |
| **INFORMATION TECHNOLOGY** | | | | | | | | | | |
| IT-2022-1 | Town hall / Arena Security System Upgrade | 2022 Carry-over | $ 15,000 | $ 15,000 | | | | | | **$ -** |
| IT-2022-2 | Backup Devices Replacement | 2022 Carry-over | $ 22,000 | $ 22,000 | | | | | | **$ -** |
| IT-2022-3 | Laserfice upgrade and training | 2022 Carry-over | $ 8,000 | $ 8,000 | | | | | | **$ -** |
| IT-2023-4 | Laptop Lifecycle (quantity 4) | Lifecycle replacements | $ 6,000 | | | | | | | **$ 6,000** |
| IT-2023-5 | Monitor / Dock Refresh | Dual monitors / dock replacements | $ 8,000 | | | | | | | **$ 8,000** |
| IT-2023-6 | Council A/V Upgrade | | $ 8,000 | $ 8,000 | | | | | | **$ -** |
| IT-2023-7 | Phone System Upgrade | *Customer Service Initiative* | $ 28,000 | | | | | | | **$ 28,000** |
| | | | **$ 95,000** | **$ 53,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 42,000** |
| **FIRE DEPARTMENT** | | | | | | | | | | |
| FIRE-2022-1 | Replacement of Rescue 124 | 2022 Carry-over - Awaiting Delivery | $ 500,000 | | | | $ 500,000 | | | **$ -** |
| FIRE-2023-2 | Rooftop Air Conditioner for South Fire Station | | $ 15,000 | | | | $ 15,000 | | | **$ -** |
| FIRE-2023-3 | Replacement of Garage Doors at South Station | | $ 50,000 | | | | $ 50,000 | | | **$ -** |
| FIRE-2023-4 | Retrofit EMS Space for Fire Dept. | Timing will be contingent on EMS vacating the space. | $ 200,000 | | | | | $ 200,000 | | **$ -** |
| FIRE-2023-6 | Additional Air Canisters (x12) | | $ 21,600 | | | | | | | **$ 21,600** |
| | | | **$ 786,600** | **$ -** | **$ -** | **$ -** | **$ 565,000** | **$ 200,000** | **$ -** | **$ 21,600** |
| **POLICE** | | | | | | | | | | |
| | | | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **BUILDING DEPARTMENT** | | | | | | | | | | |
| BUILD-2022-1 | Plans Review Computers (x 2) | 2022 Carry-over | $ 10,000 | | | | $ 10,000 | | | **$ -** |
| BUILD-2023-2 | IT Computer replacement (5 laptops) | Lifecycle | $ 8,000 | | | | $ 8,000 | | | **$ -** |
| BUILD-2023-3 | FLEET - New Vehicle (By-law inspector) | | $ 35,000 | | | | $ 35,000 | | | **$ -** |
| | | | **$ 53,000** | **$ -** | **$ -** | **$ -** | **$ 53,000** | **$ -** | **$ -** | **$ -** |
| **PUBLIC WORKS** | | | | | | | | | | |
| PW-2023-1 | Road 2 East - Graham Side Road to Division - Reconstruction including all engineering | | $ 9,500,000 | $ 2,375,000 | | | | $ 7,125,000 | | **$ -** |
| PW-2023-2 | West Side Collector Road - Class EA, Design & Land acquisition. | | $ 1,100,000 | | $ 110,000 | | | $ 990,000 | | **$ -** |
| PW-2023-3 | Main Street East - westbound turn lane on Main Street East at Jasperson (legal, surveying, engineering, property acquisition) | | $ 200,000 | | | | | $ 150,000 | | **$ 50,000** |
| PW-2023-4 | Graham Side road Reconstruction - Engineering - Phase 1 from CR18 to CR20 | | $ 250,000 | | $ 125,000 | | | $ 125,000 | | **$ -** |

## 2023 CAPITAL SCHEDULE - TAX SUPPORTED - DRAFT

| Project # | Description | Notes / Priority Rating | Budget Amount | Funding Source: Grants - Provincial | Grants - Federal | Other Revenue | Transfer from Reserves | Development Charges | Tax Funded Debt | Current Year Taxation |
|---|---|---|---|---|---|---|---|---|---|---|
| PW-2023-5 | Rural Road Program - Resurfacing Road 8 West from CR 23 to Marsh Side road | | $ 625,000 | | | | $ 625,000 | | | $ - |
| PW-2023-6 | Rural Road Program - Resurface Road 7 East from Olinda to CR31 | | $ 450,000 | | | | $ 450,000 | | | $ - |
| PW-2023-7 | Rural Road Program - Talbot Service Road - Rehabilitate to Granular Road Surface | | $ 12,000 | | | | $ 12,000 | | | $ - |
| PW-2023-8 | Rural Road Program - Resurface South Talbot Road from Road 5 West to CR18 | | $ 390,000 | | | | $ 390,000 | | | $ - |
| PW-2023-9 | Rural Road Program - Resurface Cameron Side road East from CR34 to Road 11 | | $ 375,000 | | | | $ 375,000 | | | $ - |
| PW-2023-10 | Rural Road Program - Road 11 from Graham Side road to CR31 - Final lift of tar and chip | | $ 170,000 | | | | $ 170,000 | | | $ - |
| PW-2023-11 | Rural Road Program - Road 10 from CR27 to Graham Side road - Final lift of tar and chip | | $ 150,000 | | | | $ 150,000 | | | $ - |
| PW-2023-12 | Urban Road Program - Resurface Redwood / Greenwood / Whitewood / Cottonwood Subdivision | | $ 580,000 | | $ 580,000 | | | | | $ - |
| PW-2023-13 | Urban Road Program - Woodfern / Peach / Queen / Willow - Engineering | | $ 75,000 | | | | $ 75,000 | | | $ - |
| PW-2023-14 | Bridge Program - Road 11 over Patterson Drain (Bridge#19) - Engineering and Construction for Bridge Replacement | | $ 950,000 | | | | $ 950,000 | | | $ - |
| PW-2023-16 | CWATS - Engineering for KINGS 12 on Country Road 45 | County lead on project | $ 40,000 | | | | | $ 20,000 | | **$ 20,000** |
| PW-2023-17 | EV Charging Station | Contingent on grant - Council pre-approved project on Aug. 8, 2022. 50% grant funded. Balance to be funded from ELK Reserve. | $ 400,000 | $ 200,000 | | | $ 200,000 | | | $ - |
| PW-2023-18 | Fleet Replacement - 10-03 Case 580SM Backhoe | 2022 Carry-over - Contract Awarded, Delivery in 2023 - 75% Tax Funded / 25% Water | $ 116,250 | | | | $ 116,250 | | | $ - |
| PW-2023-19 | Fleet Replacement - 17-01 Dodge Ram 4x4 1500 | Accident Replacement - Insurance proceeds of $48K | $ 65,000 | | | | $ 65,000 | | | $ - |
| PW-2023-20 | Fleet Replacement -13-04 Ford F-150 4x4 1500 | | $ 65,000 | | | | $ 65,000 | | | $ - |
| PW-2023-21 | Fleet Replacement - 88-01 Champion Grader | | $ 285,000 | | | | $ 285,000 | | | $ - |
| PW-2023-22 | Fleet Replacement - Trackless Sidewalk Tractor (PW Portion - 35%) | | $ 94,500 | | | | $ 94,500 | | | $ - |
| PW-2022-23 | Asset Management Plan - Consulting Services - 2024 Requirements | | $ 20,000 | $ 20,000 | | | | | | $ - |
| PW-2023-24 | Contribution increase to Infrastructure Reserve (1%) | Multi-year strategy to address infrastructure funding deficit | $ 200,000 | | | | | | | **$ 200,000** |
| PW-2023-25 | Fleet Replacement - 10-04 Case 521E Loader | 2022 Carry-over - Contract Awarded, Delivery in 2023 - 75% Tax Funded / 25% Water | $ 185,000 | | | | $ 185,000 | | | $ - |
| | | | **$ 16,297,750** | **$ 2,595,000** | **$ 815,000** | **$ -** | **$ 4,207,750** | **$ 8,410,000** | **$ -** | **$ 270,000** |
| **SANITATION** | | | | | | | | | | |
| | | | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CEMETERY** | | | | | | | | | | |
| | | | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **ARENA** | | | | | | | | | | |

# 2023 CAPITAL SCHEDULE - TAX SUPPORTED - DRAFT

| Project # | Description | Notes / Priority Rating | Budget Amount | Funding Source: Grants – Provincial | Grants – Federal | Other Revenue | Transfer from Reserves | Development Charges | Tax Funded Debt | Current Year Taxation |
|---|---|---|---|---|---|---|---|---|---|---|
| ARENA-2023-1 | Compressor #2 (end of life) | | $ 100,000 | | | | $ 100,000 | | | $ - |
| ARENA-2023-2 | Hot Water Tanks (end of life) (3 @ $10,000 each) | | $ 30,000 | | | | $ 30,000 | | | $ - |
| ARENA-2023-3 | Arena Floor Cooling System / Board Replacement | $1,800,000 Project - Funded with $600,000 in reserves, balance to be internally financed (over 4 years) | $ 1,800,000 | | | | $ 600,000 | | $ 900,000 | **$ 300,000** |
| | | | | | | | | | | **$ -** |
| | | | **$ 1,930,000** | **$ -** | **$ -** | **$ -** | **$ 730,000** | **$ -** | **$ 900,000** | **$ 300,000** |
| **PARKS** | | | | | | | | | | |
| PARKS-2023-1 | Lions Park Phase 3 (Playground) | 2022 Carry-over | $ 220,000 | | | $ 80,000 | $ 85,000 | $ 55,000 | | $ - |
| PARKS-2023-2 | Pickleball Shade Structure & Benches | 2022 Carry-over | $ 25,000 | $ 8,250 | $ 10,000 | | $ 6,750 | | | $ - |
| PARKS-2023-3 | New Dog Park (Repko) | 2022 Carry-over | $ 250,000 | $ 82,500 | $ 100,000 | | $ 67,500 | | | $ - |
| PARKS-2023-4 | KRC - Baseball Diamond Upgrades | 2022 Carry-over | $ 185,000 | $ 61,050 | $ 74,000 | | $ 49,950 | | | $ - |
| PARKS-2023-5 | Ridgeview Park - Baseball Diamond Upgrades | 2022 Carry-over | $ 65,000 | | | | $ 65,000 | | | $ - |
| PARKS-2023-6 | Mettawas Park Master Plan and Parking Lot Paving | $10K for Plan, $450K for Parking Lot | $ 460,000 | | | | $ 115,000 | $ 345,000 | | $ - |
| PARKS-2023-7 | Ridgeview - Paved Trail - 1.2 km loop | | $ 240,000 | | | $ 46,000 | $ 30,000 | $ 60,000 | | **$ 104,000** |
| PARKS-2023-8 | Grandview Avenue - Greenway Access (funded through agreement) | | $ 60,000 | | | $ 60,000 | | | | $ - |
| PARKS-2023-9 | Expansion of Pole Barn Storage (40x48 pole barn) | | $ 75,000 | | | | | $ 75,000 | | $ - |
| PARKS-2023-10 | Cedar Beach (Conservation Area) Washroom Renovation | | $ 100,000 | | | | $ 100,000 | | | $ - |
| PARKS-2023-11 | Fleet Replacement - Trackless (MT6) (P&R Share - 65%) | | $ 175,500 | | | | $ 156,000 | | | **$ 19,500** |
| PARKS-2023-12 | Fleet Replacement - 2006 John Deer 1600 Utility Mower (Cottam) | | $ 50,000 | | | | $ 50,000 | | | $ - |
| PARKS-2023-13 | Fleet Replacement - 2006 John Deer 30 Utility Tractor (06-03) | | $ 70,000 | | | | $ 70,000 | | | $ - |
| PARKS-2023-14 | NEW FLEET - 45 HP Tractor | | $ 55,000 | | | | | $ 55,000 | | $ - |
| PARKS-2023-15 | NEW FLEET - Heavy Duty Watering Truck | | $ 70,000 | | | | | $ 70,000 | | $ - |
| PARKS-2023-16 | NEW FLEET - Trail Groomer | | $ 25,000 | | | | | $ 25,000 | | $ - |
| PARKS-2023-17 | NEW FLEET - Mower | | $ 45,000 | | | | | $ 45,000 | | $ - |
| PARKS-2023-18 | Contribution increase to Facility Reserve (1%) | Multi-year strategy to address facility funding deficit | $ 200,000 | | | | | | | **$ 200,000** |
| | | | **$ 2,370,500** | **$ 151,800** | **$ 184,000** | **$ 186,000** | **$ 795,200** | **$ 730,000** | **$ -** | **$ 323,500** |
| **FACILITIES** | | | | | | | | | | |
| FAC-2023-1 | Kingsville Soccer Field Improvements | (15 fields @ $3,500k/30 benches@$1,500) | $ 100,000 | | | | | $ 33,750 | | **$ 66,250** |
| FAC-2023-2 | Ridgeview Soccer Field Improvements | (10 fields @ $3,500k/20 benches@$1,500) | $ 65,000 | | | | | $ 22,500 | | **$ 42,500** |
| FAC-2023-3 | | | | | | | | | | **$ -** |
| | | | **$ 165,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 56,250** | **$ -** | **$ 108,750** |
| **MARINA** | | | | | | | | | | |
| MAR-2023-1 | Marina Improvements - Garbage Recepticals / Benches | 2022 Carry-over | $ 5,000 | | | | $ 5,000 | | | $ - |
| MAR-2023-2 | Marina Improvement - Replacement of Wooden Boards / Dock Supports | | $ 20,000 | | | | | | | **$ 20,000** |

## 2023 CAPITAL SCHEDULE - TAX SUPPORTED - DRAFT

| Project # | Description | Notes / Priority Rating | Budget Amount | Funding Source: Grants – Provincial | Grants – Federal | Other Revenue | Transfer from Reserves | Development Charges | Tax Funded Debt | Current Year Taxation |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | $ 25,000 | $ - | $ - | $ - | $ 5,000 | $ - | $ - | $ 20,000 |
| **PROGRAMS & EVENTS** | | | | | | | | | | |
| | | | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| **PLANNING** | | | | | | | | | | |
| PLAN-2023-1 | Main Street | 2022 Carry-over | $ 50,000 | | | | $ 50,000 | | | $ - |
| PLAN-2023-2 | Local Comprehensive Review | 2022 Carry-over | $ 35,000 | | | | $ 35,000 | | | $ - |
| PLAN--3 | | | | | | | | | | $ - |
| | | | $ 85,000 | $ - | $ - | $ - | $ 85,000 | $ - | $ - | $ - |
| **BIA** | | | | | | | | | | |
| | | | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | $ - |
| | **TOTALS:** | | $ 22,126,850 | $ 2,849,800 | $ 999,000 | $ 186,000 | $ 6,475,950 | $ 9,396,250 | $ 900,000 | $ 1,319,850 |

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|---|
| **COUNCIL** | | | | | | | | |
| **OPERATING BUDGET** | | | | | | | | |
| **OPERATING EXPENDITURES:** | | | | | | | | |
| 01-110-072-60110 | Council Honourarium | $ 168,248 | $ 182,460 | $ 219,300 | $ 202,985 | $ 223,686 | | $ (4,386) |
| 01-110-072-60114 | Committee Honourarium | $ 200 | $ - | | $ - | | | $ - |
| 01-110-072-60204 | Benefits - CPP | $ 6,869 | $ 7,991 | $ 11,104 | $ 8,995 | $ 11,852 | | $ (748) |
| 01-110-072-60206 | Benefits - EHT | $ 3,417 | $ 3,799 | $ 4,276 | $ 4,093 | $ 4,362 | | $ (86) |
| 01-110-098-60253 | Conventions | $ 7,481 | $ 17,290 | $ 29,400 | $ 17,651 | $ 29,400 | | $ - |
| 01-110-098-60254 | Training & Development | $ - | $ 204 | $ 5,000 | $ 2,617 | $ 3,000 | | $ 2,000 |
| 01-110-099-60300 | Mayor and Town's Promotional | $ 11,972 | $ 5,252 | $ 7,000 | $ 6,582 | $ 7,000 | | $ - |
| 01-110-099-60312 | Insurance | $ 4,849 | $ 7,000 | $ 7,700 | $ 7,700 | $ 8,855 | | $ (1,155) |
| 01-110-099-60317 | Miscellaneous | $ - | $ 76 | $ - | $ 459 | $ - | | $ - |
| 01-110-099-60327 | Communication | $ 549 | $ 595 | $ 600 | $ 1,007 | $ 600 | | $ - |
| 01-110-099-60690 | Charitable Advertising | $ - | $ - | $ 900 | $ - | $ 900 | | $ - |
| **TOTAL OPERATING EXPENDITURES:** | | **$ 203,587** | **$ 224,667** | **$ 285,280** | **$ 252,** | **$ 289,655** | | **$ (4,375)** |
| | | | | | | | | |
| **OPERATING SURPLUS/(DEFICIT):** | | **$ (203,587)** | **$ (224,667)** | **$ (285,280)** | **$ (252,** | **$ (289,655)** | | **$ (4,375)** |

# CAO (Including HR, Ec Dev & Communications)

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-111-058-40502 | Provincial Grants - OMPF | | | | $ - | $ - | $ - |
| 01-111-058-40502 | Provincial Grants - COVID | | | $ 88,750 | $ - | $ 81,750 | $ (7,000) |
| | **TOTAL OPERATING REVENUE:** | **$ -** | **$ -** | **$ 88,750** | **$ -** | **$ 81,750** | **$ (7,000)** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-111-072-60102 | Salaries - Full Time | | | $ 494,243 | $ 534,631 | $ 599,798 | $ (105,555) |
| 01-111-072-60102 | HR Assistant - Part-time | | | $ 30,750 | | | $ 30,750 |
| 01-111-072-60102 | Economic Development Officer | | | $ 81,750 | | | $ 81,750 |
| 01-111-072-60103 | Salaries - Over-time | | | $ 1,500 | $ 15,731 | $ 1,500 | $ - |
| 01-111-072-60104 | Salaries - Part Time | | | $ 3,370 | $ 25,246 | $ 35,664 | $ (32,294) |
| 01-111-072-60108 | Salaries - Crossing Guards | $ 30,810 | $ 30,866 | $ 56,169 | $ 49,203 | $ 55,800 | $ 369 |
| 01-111-072-60114 | Committee Honourarium | $ 8,800 | $ 7,500 | $ - | $ - | $ - | $ - |
| 01-111-072-60128 | Salaries - Tourism | $ 25,835 | $ 69,696 | $ 68,463 | $ 12,613 | $ - | $ 68,463 |
| | Benefits | $ - | $ - | $ 144,357 | $ 165,873 | $ 186,027 | $ (41,670) |
| | **Total Salaries & Benefits** | **$ 65,445** | **$ 108,062** | **$ 880,602** | **$ 803,298** | **$ 878,789** | **$ 1,813** |
| | **New Staff - Full-time HR** | | | | | $ 40,000 | |
| | **New Staff - Council Motion** | | | | | $ 150,000 | |
| 01-111-072-60120 | Contracted Services | | | $ 5,000 | $ 4,228 | $ 5,000 | $ - |
| 01-111-098-60254 | Training & Development | | | $ 23,500 | $ 18,219 | $ 21,500 | $ 2,000 |
| 01-111-098-60258 | Team Building / Wellness Programs | | | $ 3,000 | $ 6,131 | $ 3,000 | $ - |
| 01-111-099-60301 | Office Supplies | | | | $ - | $ 950 | $ (950) |
| 01-111-099-60303 | Postage / Courier | | | | $ - | $ 500 | $ (500) |
| 01-111-099-60305 | Courier & Express | | | $ - | $ - | $ 250 | $ (250) |
| 01-111-099-60306 | Advertising | | | $ 19,000 | $ 16,788 | $ 20,000 | $ (1,000) |
| 01-111-099-60307 | Photocopier Supplies | | | $ - | $ - | $ - | $ - |
| 01-111-099-60317 | Miscellaneous | | | $ 20,000 | $ 26,327 | $ 26,250 | $ (6,250) |
| 01-111-099-60319 | Professional Services | | | $ 6,500 | $ 43,379 | $ 5,000 | $ 1,500 |
| 01-111-099-60320 | Memberships & Subscriptions | | | $ 13,000 | $ 11,772 | $ 15,749 | $ (2,749) |
| 01-111-099-60326 | Professional Fees | | | $ - | $ - | $ - | $ - |
| 01-111-099-60327 | Communication | | | $ 1,800 | $ 2,018 | $ 1,550 | $ 250 |
| 01-111-099-60400 | Mileage | | | $ 550 | $ 2,653 | $ 1,100 | $ (550) |
| 01-111-099-60358 | Small Capital | | | $ 13,000 | $ 13,162 | $ 11,000 | $ 2,000 |
| 01-111-099-60368 | Crossing Guard Expenses | $ - | $ 339 | $ 1,000 | $ 1,143 | $ 725 | $ 275 |
| | Tourism & Economic Development | $ 24,389 | $ 27,410 | $ 45,900 | $ 53,419 | $ 53,950 | $ (8,050) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 89,834** | **$ 135,812** | **$ 1,032,852** | **$ 1,002,538** | **$ 1,235,313** | **$ (12,461)** |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (89,834)** | **$ (135,812)** | **$ (944,102)** | **$ (1,002,538)** | **$ (1,153,563)** | **$ (19,461)** |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (89,834)** | **$ (135,812)** | **$ (944,102)** | **$ (1,002,538)** | **$ (1,153,563)** | **$ (19,461)** |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-111-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | $ - | $ - | $ - | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (89,834)** | **$ (135,812)** | **$ (944,102)** | **$ (1,002,538)** | **$ (1,153,563)** | **$ (19,461)** |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-111-058-40504 | Grants - Provincial | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (89,834)** | **$ (135,812)** | **$ (944,102)** | **$ (1,002,538)** | **$ (1,153,563)** | **$ (19,461)** |

NOTE: IN 2020 & 2021, THIS DEPARTMENT WAS INCLUDED UNDER GENERAL ADMINISTRATION

| Account Number | PUBLIC WORKS | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | | OPERATING BUDGET | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-130-058-40509 | Provincial Grants - Drainage | $ 52,384 | $ 48,140 | $ 50,000 | $ - | $ 50,600 | $ 600 |
| 01-130-061-40663 | Rent - Patios | $ 5,132 | $ 3,540 | $ 4,000 | $ 4,740 | $ 4,300 | $ 300 |
| 01-130-061-40667 | Rent - Parking | $ - | $ 10,000 | $ 500 | $ - | $ 500 | $ - |
| 01-130-066-40904 | Recovered Wages | $ 7,949 | $ - | $ 500 | $ 770 | $ 500 | $ - |
| 01-130-066-41254 | Road & Encroachment Permits | $ 3,300 | $ 2,950 | $ 3,400 | $ 16,250 | $ 3,500 | $ 100 |
| 01-130-066-41257 | Revenue 911 Signs | $ 1,200 | $ 1,500 | $ 1,280 | $ 1,700 | $ 1,300 | $ 20 |
| 01-130-066-41258 | Pits & Quarries | $ 79,675 | $ 125,909 | $ 80,000 | $ 50,144 | $ 80,000 | $ - |
| 01-130-066-41265 | Indemnity Fees | $ 53,400 | $ 59,975 | $ 50,000 | $ 44,100 | $ 50,000 | $ - |
| 01-130-066-41270 | Misc. Revenue | $ 20,775 | $ 54,714 | $ 1,000 | $ 30,685 | $ 10,000 | $ 9,000 |
| 01-130-066-41541 | Trees | $ 13,000 | $ - | $ - | $ - | | $ - |
| 01-130-066-41543 | Commemorative Programs | $ 7,400 | $ - | $ - | $ - | | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 244,216** | **$ 306,728** | **$ 190,680** | **$ 148,390** | **$ 200,700** | **$ 10,020** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-130-072-60102 | Salaries - Full Time | $ 616,996 | $ 675,654 | $ 855,045 | $ 873,981 | $ 996,152 | $ (141,107) |
| 01-130-072-60102 | Engineering Tech (net of Co-op) | | | $ 30,000 | | | $ 30,000 |
| 01-130-072-60102 | PW - Union (10 months) | | | $ 74,000 | | | $ 74,000 |
| 01-130-072-60103 | Salaries - Overtime | $ 48,398 | $ 34,482 | $ 50,000 | $ 38,912 | $ 42,880 | $ 7,120 |
| 01-130-072-60104 | Salaries - Part Time | $ 26,044 | $ 20,634 | $ 31,130 | $ 24,908 | $ 13,748 | $ 17,382 |
| 01-130-072-60105 | Salaries - Seasonal | | $ 431 | $ - | $ 1,753 | | $ - |
| 01-130-072-60114 | Committee Honourarium | $ - | $ - | | $ - | | $ - |
| 01-130-072-60115 | Vehicle Expense | $ - | $ - | | $ - | | $ - |
| 01-130-072-60120 | Contract | $ 43,827 | $ 82,673 | $ - | $ 57,196 | | $ - |
| | Benefits | $ 245,345 | $ 267,435 | $ 308,572 | $ 320,111 | $ 360,478 | $ (51,906) |
| | **Total Salaries & Benefits** | **$ 980,609** | **$ 1,081,310** | **$ 1,348,747** | **$ 1,316,860** | **$ 1,413,258** | **$ (64,511)** |
| | **New Staff - PW Union** | | | | | **$ 92,000** | $ (92,000) |
| 01-130-098-60254 | Training & Development | $ 10,089 | $ 12,101 | $ 15,000 | $ 22,518 | $ 20,000 | $ (5,000) |
| 01-130-099-60301 | Office Supplies | $ 643 | $ 1,980 | $ 1,200 | $ 1,655 | $ 1,200 | $ - |
| 01-130-099-60305 | Courier & Express | $ - | $ 146 | $ 450 | $ - | $ 450 | $ - |
| 01-130-099-60306 | Advertising | $ 1,119 | $ 2,989 | $ 2,000 | $ 2,919 | $ 3,000 | $ (1,000) |
| 01-130-099-60312 | General Insurance | $ 40,880 | $ 71,600 | $ 85,800 | $ 85,800 | $ 98,670 | $ (12,870) |
| 01-130-099-60314 | Utilities | $ 17,609 | $ 18,929 | $ 20,000 | $ 20,305 | $ 20,000 | $ - |
| 01-130-099-60315 | Facility Maintenance | $ 5,675 | $ 5,450 | $ 5,000 | $ 10,670 | $ 7,000 | $ (2,000) |
| 01-130-099-60316 | Equipment Repairs | $ 104,224 | $ 80,216 | $ 100,000 | $ 162,892 | $ 125,000 | $ (25,000) |
| 01-130-099-60317 | Misc | $ - | $ - | $ - | $ - | | $ - |
| 01-130-099-60318 | Equipment Rental | $ 2,323 | $ 4,379 | $ 8,500 | $ 14,243 | $ 8,500 | $ - |
| 01-130-099-60319 | Professional Services | $ 22,265 | $ 17,308 | $ 35,000 | $ 42,334 | $ 35,000 | $ - |
| 01-130-099-60320 | Membership & Subscriptions | $ 1,739 | $ 2,307 | $ 3,000 | $ 2,496 | $ 3,000 | $ - |
| 01-130-099-60326 | Professional Fees | $ - | $ (286) | | $ - | | $ - |
| 01-130-099-60327 | Communication | $ 6,781 | $ 9,495 | $ 7,500 | $ 7,776 | $ 7,500 | $ - |
| 01-130-099-60329 | Rent - Parking Lot | $ 5,400 | $ 5,400 | $ 5,400 | $ - | $ 5,400 | $ - |
| 01-130-099-60335 | Shop Supplies | $ 9,660 | $ 9,410 | $ 10,000 | $ 10,541 | $ 10,000 | $ - |
| 01-130-099-60340 | Fuel & Oil | $ 71,619 | $ 76,247 | $ 80,000 | $ 92,766 | $ 90,000 | $ (10,000) |
| 01-130-099-60345 | Licences & Permits | $ 11,480 | $ 15,657 | $ 15,000 | $ 32,776 | $ 15,000 | $ - |
| 01-130-099-60347 | Safety Supplies | $ 3,291 | $ 3,303 | $ 3,000 | $ 2,994 | $ 3,000 | $ - |
| 01-130-099-60357 | Small Tools, supplies | $ 2,943 | $ 3,147 | $ 3,500 | $ 3,277 | $ 3,500 | $ - |
| 01-130-099-60399 | Larviciding | $ 1,225 | $ 1,125 | $ 3,500 | $ - | $ 3,500 | $ - |
| 01-130-099-60400 | Mileage | $ 95 | $ - | $ 1,000 | $ - | $ 500 | $ 500 |
| 01-130-099-60424 | Commemorative Programs | $ 2,728 | $ - | $ - | $ - | | $ - |
| 01-130-099-60455 | Beautification Maintenance | $ 6,685 | $ 9,016 | $ 8,500 | $ 30,881 | $ 10,000 | $ (1,500) |
| 01-130-099-60456 | Patio Maint / Const. | $ 118 | $ - | $ 3,000 | $ 196 | $ 2,000 | $ 1,000 |
| 01-130-099-60460 | GPS Equipment & Monitoring | $ 24,265 | $ 22,761 | $ 25,000 | $ 19,772 | $ 30,000 | $ (5,000) |
| 01-130-099-60648 | BIA Initiatives - Flower Program | $ 20,268 | $ 20,014 | $ 21,250 | $ 20,125 | $ 23,375 | $ (2,125) |
| | **Street/Traffic Lights** | | | | | | |
| 01-130-110-60402 | Traffic Signal Mtce. | $ 20,096 | $ 14,636 | $ 12,000 | $ 19,323 | $ 14,000 | $ (2,000) |
| 01-130-114-60412 | Streetlights Hydro | $ 132,783 | $ 113,104 | $ 120,000 | $ 94,702 | $ 125,000 | $ (5,000) |
| 01-130-114-60413 | Streetlight Maintenance | $ 57,261 | $ 51,201 | $ 50,000 | $ 56,616 | $ 60,000 | $ (10,000) |
| | **Roadside Drainage** | | | | | | |
| 01-130-141-60414 | Culverts | $ 47,357 | $ 41,027 | $ 50,000 | $ 52,331 | $ 50,000 | $ - |
| 01-130-141-60415 | Bridge / Culvert Inspections (Biennial) | $ - | $ 16,181 | $ - | $ - | $ 35,000 | $ (35,000) |
| 01-130-141-60429 | Roadside Ditching / Grass Cutting | $ 66,162 | $ 71,939 | $ 50,000 | $ 50,339 | $ 50,000 | $ - |
| 01-130-141-60439 | Catch Basins | $ 41,532 | $ 45,086 | $ 45,000 | $ 34,533 | $ 45,000 | $ - |
| | **Weed Control** | | | | | | |
| 01-130-118-60416 | Weed Spraying | $ 20,939 | $ 18,887 | $ 25,000 | $ 28,878 | $ 25,000 | $ - |
| | **Hard Top Road Mtce.** | | | | | | |
| 01-130-099-60451 | Crack sealing program | $ - | $ - | $ - | $ - | | $ - |
| 01-130-110-60401 | Line Painting (Incl AT Items) | $ 7,215 | $ 25,214 | $ 25,000 | $ 14,592 | $ 25,000 | $ - |
| 01-130-110-60403 | Curb Repairs | $ 3,453 | $ - | $ 2,500 | $ 9,278 | $ 2,500 | $ - |
| 01-130-110-60418 | Hardtop Rd Repair (Patching, sealing) | $ 148,257 | $ 148,056 | $ 115,000 | $ 112,145 | $ 115,000 | $ - |
| 01-130-110-60422 | Street Sweeper | $ 5,550 | $ 7,979 | $ 10,000 | $ 8,420 | $ 10,000 | $ - |
| | **Winter Road Mtce.** | | | | | | |
| 01-130-122-60420 | Winter Control (Salt and Trucking Only) | $ 337,222 | $ 273,112 | $ 360,000 | $ 311,036 | $ 320,000 | $ 40,000 |

| PUBLIC WORKS | | | | | | | Variance - Fav/(Unfav) |
|---|---|---|---|---|---|---|---|
| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | 2023 Budget vs. 2022 Budget |
| 01-130-122-60421 | Sidewalk Winter Control | $ 5,787 | $ 3,209 | $ 6,500 | $ 423 | $ 6,500 | $ - |
| | **Municipal Storm / Drain Mtce.** | | | | | | |
| 01-130-099-60427 | Municipal Drainage Mtce | $ 211,021 | $ 219,945 | $ 180,000 | $ 157,401 | $ 180,000 | $ - |
| 01-130-099-60430 | Flood Mitigation Efforts | | $ 4,480 | $ 15,000 | $ - | $ 15,000 | $ - |
| 01-130-099-60452 | Storm Drainage Mtce | $ 29,280 | $ 34,488 | $ 35,000 | $ 25,183 | $ 35,000 | $ - |
| 01-130-099-60405 | Storm Back-Flow Program | $ 2,250 | $ 2,250 | $ 5,000 | $ 3,750 | $ 5,000 | $ - |
| | **Roadside Tree Mtce. & New** | | | | | | |
| 01-130-099-60425 | Tree Planting | $ 28,597 | $ 39,362 | $ 45,000 | $ 32,790 | $ 50,000 | $ (5,000) |
| 01-130-099-60426 | Tree Brushing & Trimming | $ 76,970 | $ 50,846 | $ 70,000 | $ 59,022 | $ 70,000 | $ - |
| | **Signage** | | | | | | |
| 01-130-132-60428 | Signs ,Safety Devices (Incl AT) | $ 36,001 | $ 40,555 | $ 40,000 | $ 46,405 | $ 40,000 | $ - |
| | **Gravel Road Mtce.** | | | | | | |
| 01-130-138-60432 | Gravel Road & Shoulder Mtce | $ 75,747 | $ 56,912 | $ 80,000 | $ 90,606 | $ 80,000 | $ - |
| 01-130-138-60436 | Dust Control | $ 2,923 | $ 7,607 | $ 6,200 | $ 8,381 | $ 6,000 | $ 200 |
| | **Sidewalk Mtce.** | | | | | | |
| 01-130-144-60438 | Sidewalk Repair | $ 43,126 | $ 42,860 | $ 45,000 | $ 48,550 | $ 45,000 | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 2,753,265** | **$ 2,803,026** | **$ 3,203,547** | **$ 3,168,501** | **$ 3,439,853** | **$ (236,306)** |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (2,509,049)** | **$ (2,496,299)** | **$ (3,012,867)** | **$ (3,020,111)** | **$ (3,239,153)** | **$ (226,286)** |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-130-032-41700 | Trans. from Res. | $ - | $ - | $ (30,000) | $ - | $ (30,000) | $ - |
| 03-130-440-80100 | Transfer to Res. - Bridge / Culvert Insp. | $ 15,000 | $ 44,000 | $ 11,000 | $ - | | $ 11,000 |
| 03-130-440-80100 | Transfer to Res. - Working Cap. | $ 34,500 | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ 49,500** | **$ 44,000** | **$ (19,000)** | **$ -** | **$ (30,000)** | **$ 11,000** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (2,558,549)** | **$ (2,540,299)** | **$ (2,993,867)** | **$ (3,020,111)** | **$ (3,209,153)** | **$ (215,286)** |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-130-058-40504 | Prov.Grants - OCIF | $ 1,468,000 | $ 448,800 | $ 2,425,000 | $ - | $ 2,375,000 | $ (50,000) |
| 01-130-058-40504 | Prov.Grants - Modernization Grant | | | $ 101,000 | $ - | $ 20,000 | $ (81,000) |
| 01-130-058-40504 | Prov. Grants - EV Charging | $ - | $ - | $ - | $ - | $ 200,000 | $ 200,000 |
| 01-130-058-40504 | Prov.Grants - Safe Cycling Grant | $ - | $ - | $ - | $ - | | $ - |
| 01-130-058-40515 | Federal Grant (gas tax) | $ 1,292,299 | $ 1,395,428 | $ 2,770,000 | $ - | $ 815,000 | $ (1,955,000) |
| 01-130-058-40517 | FCM - Asset Mgt Grant | $ - | $ - | $ - | $ - | | $ - |
| 01-130-066-40525 | County of Essex | $ 361,860 | $ 118,795 | $ 320,000 | $ 284,016 | | $ (320,000) |
| 01-130-066-40530 | Developer Contribution | $ 292,765 | $ - | | $ - | | $ - |
| 01-130-052-40230 | Local Improv. - Esseltine | $ - | $ - | $ 50,000 | $ - | | $ (50,000) |
| 01-130-066-41288 | Gosfield Wind Annual Contribution | $ - | $ - | | $ - | | $ - |
| 01-130-066-41510 | Sale of Equipment | $ 8,452 | $ 5 | | $ 66,894 | | $ - |
| 01-130-066-41530 | Sale of Property (net) | $ 1,246,233 | $ - | | $ - | | $ - |
| 01-130-066-41424 | Long-term debt | $ - | $ 593,749 | $ 606,250 | $ - | | $ (606,250) |
| 03-130-032-41710 | Transfer from Res. - Capital | $ 136,624 | $ 398,289 | $ 627,000 | $ - | | $ (627,000) |
| 03-130-032-41710 | Transfer from Res. - Lifecycle | $ 233,423 | $ 1,536,532 | $ 1,566,000 | $ - | $ 3,197,000 | $ 1,631,000 |
| 03-130-032-41710 | Transfer from Res. - ELK | | | | | $ 200,000 | $ 200,000 |
| 03-130-032-41710 | Transfer from Res. - Drainage | $ - | | | $ - | | $ - |
| 03-130-032-41710 | Transfer from Res. - Fleet | $ 37,380 | $ 122,906 | $ 332,500 | $ - | $ 810,750 | $ 478,250 |
| 03-130-032-41720 | Transfer from Res. - DC | $ 169,107 | $ 3,165,237 | $ 6,859,750 | $ - | $ 8,410,000 | $ 1,550,250 |
| | **TOTAL CAPITAL REVENUE:** | **$ 5,246,142** | **$ 7,779,741** | **$ 15,657,500** | **$ 350,911** | **$ 16,027,750** | **$ 370,250** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 5,632,069 | $ 8,747,412 | $ 15,847,000 | $ 8,339,929 | $ 16,297,750 | $ (450,750) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 5,632,069** | **$ 8,747,412** | **$ 15,847,000** | **$ 8,339,929** | **$ 16,297,750** | **$ (450,750)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-130-440-80300 | Transfer to Res. - Fleet | $ 283,452 | $ 300,000 | $ 300,000 | $ 300,000 | $ 325,000 | $ (25,000) |
| 03-130-440-80300 | Transfer to Res. - Capital | $ 41,000 | $ 110,000 | $ 150,000 | $ 216,894 | $ - | $ 150,000 |
| 03-130-440-80300 | Transfer to Res. - Lifecycle - Roads | $ 725,000 | $ 725,000 | $ 1,200,000 | $ 1,200,000 | $ 1,200,000 | $ - |
| 03-130-440-80300 | Transfer to Res. - Lifecycle - Bridges | $ 450,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ - |
| 03-130-440-80300 | Transfer to Res. - Lifecycle - Storm Sewers | $ 450,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ 1,949,452** | **$ 2,035,000** | **$ 2,550,000** | **$ 2,616,894** | **$ 2,425,000** | **$ 125,000** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| 01-130-099-60384 | OILC Loan (Sewer Separation) | $ 239,544 | $ 239,544 | $ 239,544 | $ 150,940 | $ 239,544 | $ - |
| 01-130-099-60386 | OSIFA Loan (2004 Road Capital) | $ 132,666 | $ 127,907 | $ 123,245 | $ 98,778 | $ 123,245 | $ - |
| 01-130-099-60387 | OILC Loan (2015) | $ 182,085 | $ 182,085 | $ 182,085 | $ 166,075 | $ 182,085 | $ - |
| 01-130-099-60394 | OILC Loan (2016) | $ 127,543 | $ 127,543 | $ 127,543 | $ 113,029 | $ 127,543 | $ - |
| 01-130-099-60395 | IO Loan (2022) - Road 2 W | | | $ 131,600 | $ - | $ 131,600 | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ 681,839** | **$ 677,080** | **$ 804,018** | **$ 672,418** | **$ 804,018** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (3,017,217)** | **$ (3,679,751)** | **$ (3,543,518)** | **$ (11,278,331)** | **$ (3,499,018)** | **$ 44,500** |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (5,575,766)** | **$ (6,220,050)** | **$ (6,537,385)** | **$ (14,298,442)** | **$ (6,708,171)** | **$ (170,786)** |

## SANITATION

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | | **OPERATING BUDGET** | | | | | |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-131-072-60102 | Salaries - Full Time | $ 1,177 | $ 261 | $ 4,602 | $ 1,434 | $ 5,365 | $ (763) |
| 01-131-072-60103 | Salaries - Over Time | $ 238 | $ - | $ - | $ - | $ 484 | $ (484) |
| 01-131-072-60104 | Salaries - Part Time | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-131-072-60120 | Salaries - Contracts | $ - | $ 243 | $ - | $ 1,849 | | $ - |
| 01-131-099-60306 | Advertising | $ - | $ - | $ - | $ - | | $ - |
| 01-131-400-60370 | Waste Disposal & Recycling | $ 724,197 | $ 766,976 | $ 790,000 | $ 770,480 | $ 807,000 | $ (17,000) |
| 01-131-400-60380 | Waste Collection | $ 562,827 | $ 556,702 | $ 585,000 | $ 599,061 | $ 625,000 | $ (40,000) |
| 01-131-400-60381 | White Goods Collection | $ 5,607 | $ 7,567 | $ 5,439 | $ 4,985 | $ 6,000 | $ (561) |
| 01-131-400-60382 | Yard Waste Collection | $ 77,848 | $ 85,822 | $ 90,000 | $ 91,680 | $ 97,000 | $ (7,000) |
| 01-131-400-60404 | Perpetual Care Landfill | $ 68,591 | $ 50,218 | $ 56,508 | $ 56,508 | $ 83,000 | $ (26,492) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 1,440,484** | **$ 1,467,789** | **$ 1,531,549** | **$ 1,525,998** | **$ 1,623,848** | **$ (92,299)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (1,440,484)** | **$ (1,467,789)** | **$ (1,531,549)** | **$ (1,525,998)** | **$ (1,623,848)** | **$ (92,299)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-131-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-131-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (1,440,484)** | **$ (1,467,789)** | **$ (1,531,549)** | **$ (1,525,998)** | **$ (1,623,848)** | **$ (92,299)** |
| | | | | | | | |
| | | **CAPITAL BUDGET** | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 03-131-032-41710 | Transfer from Res. - Capital | $ - | $ - | | $ - | | $ - |
| 03-131-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-131-440-80300 | Transfer to Res. - Capital | $ - | $ - | | $ - | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (1,440,484)** | **$ (1,467,789)** | **$ (1,531,549)** | **$ (1,525,998)** | **$ (1,623,848)** | **$ (92,299)** |

# CEMETERY

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| OPERATING BUDGET | | | | | | | |
| OPERATING REVENUE: | | | | | | | |
| 01-151-064-41185 | Burial Permit | $ 1,273 | $ 1,321 | $ 3,525 | $ 960 | $ 3,525 | $ - |
| 01-151-064-41186 | Tent Rentals | $ 100 | $ 100 | $ 300 | $ - | $ 300 | $ - |
| 01-151-066-41270 | Misc. Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-151-066-41801 | Interment | $ 45,772 | $ 62,386 | $ 55,000 | $ 49,902 | $ 55,000 | $ - |
| 01-151-066-41802 | Sale of Plots (net) | $ 22,500 | $ 13,950 | $ 20,000 | $ 62,500 | $ 20,000 | $ - |
| 01-151-066-41803 | Interment Transfer fees | $ 80 | $ 240 | $ 400 | $ 120 | $ 400 | $ - |
| 01-151-066-41804 | Marker Locates & Inspections | $ 4,550 | $ 4,500 | $ 3,000 | $ 3,000 | $ 3,000 | $ - |
| 01-151-066-41805 | Disinternment | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-151-032-41712 | Contribution from Perpetual | $ - | $ 8,079 | $ 15,000 | $ 1,965 | $ 15,000 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 74,275** | **$ 90,576** | **$ 97,225** | **$ 118,447** | **$ 97,225** | **$ -** |
| OPERATING EXPENDITURES: | | | | | | | |
| 01-151-072-60102 | Salaries - Full Time | $ 29,067 | $ 30,025 | $ 36,819 | $ 17,446 | $ 42,918 | $ (6,099) |
| 01-151-072-60103 | Salaries - Overtime | $ 760 | $ 2,306 | $ 2,687 | $ 688 | $ 3,627 | $ (940) |
| 01-151-145-60104 | Salaries - Part Time | $ 123 | $ 35 | $ - | $ 559 | $ - | $ - |
| 01-151-072-60120 | Contracts | $ 50,834 | $ 51,800 | $ 52,000 | $ 49,434 | $ 60,000 | $ (8,000) |
| 01-151-072-60121 | Grave Openings | $ 12,035 | $ 21,871 | $ 15,000 | $ 15,795 | $ 18,000 | $ (3,000) |
| 01-151-099-60306 | Advertising | $ 159 | $ - | $ 500 | $ - | $ 500 | $ - |
| 01-151-099-60309 | Computer Maintenance | $ - | $ 2,301 | $ 2,000 | $ 2,416 | $ 2,500 | $ (500) |
| 01-151-099-60312 | General Insurance | $ 81 | $ 2,700 | $ 3,200 | $ 3,200 | $ 3,680 | $ (480) |
| 01-151-099-60314 | Utilities | $ 1,876 | $ 1,574 | $ 1,500 | $ 1,496 | $ 1,750 | $ (250) |
| 01-151-099-60316 | Equipment Repair | $ 96 | $ 400 | $ 500 | $ 1 | $ 500 | $ - |
| 01-151-099-60317 | Misc | $ - | $ - | $ 500 | $ 100 | $ 500 | $ - |
| 01-151-099-60319 | Professional Services | $ - | $ 2,191 | $ 2,200 | $ 2,504 | $ 2,700 | $ (500) |
| 01-151-099-60320 | Membership & subscription | $ 1,311 | $ 328 | $ 1,500 | $ 1,623 | $ 1,500 | $ - |
| 01-151-099-60337 | Grounds Mtce(topsoil, sod, etc.) | $ 311 | $ 121 | $ 5,000 | $ 55 | $ 7,500 | $ (2,500) |
| 01-151-099-60364 | Headstone Mtce | $ 5,581 | $ 5,041 | $ 7,500 | $ 7,508 | $ 7,500 | $ - |
| 01-151-128-60426 | Tree Brushing & Trimming | $ - | $ 15,356 | $ 5,000 | $ 1,200 | $ 5,000 | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 102,233** | **$ 136,048** | **$ 135,906** | **$ 104,025** | **$ 158,175** | **$ (22,269)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (27,958)** | **$ (45,473)** | **$ (38,681)** | **$ 14,422** | **$ (60,950)** | **$ (22,269)** |
| | | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | | |
| 03-151-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-151-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (27,958)** | **$ (45,473)** | **$ (38,681)** | **$ 14,422** | **$ (60,950)** | **$ (22,269)** |
| | | | | | | | |
| CAPITAL BUDGET | | | | | | | |
| CAPITAL REVENUE: | | | | | | | |
| 03-151-032-41710 | Transfer from Res. - Capital | $ - | $ - | | $ - | | $ - |
| 03-151-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| CAPITAL EXPENDITURES: | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| CONTRIBUTIONS TO RESERVES: | | | | | | | |
| 03-151-440-80300 | Transfer to Res. - Capital | $ - | $ - | | $ - | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (27,958)** | **$ (45,473)** | **$ (38,681)** | **$ 14,422** | **$ (60,950)** | **$ (22,269)** |

# FIRE

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | | | OPERATING BUDGET | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-121-058-40521 | Donations from Public | $ 250 | $ 20 | $ 250 | $ 250 | $ 250 | $ - |
| 01-121-066-40904 | Recovered Wages | $ 17,531 | $ 6,089 | | $ - | | $ - |
| 01-121-066-41221 | Revenue - Smoke Alarm Install | $ - | $ - | | $ - | | $ - |
| 01-121-066-41222 | Revenue - Defib Rebate | $ 3,000 | $ 3,000 | $ 3,000 | $ 3,000 | $ 3,000 | $ - |
| 01-121-066-41223 | Revenue - Ambulance Bay Rent | $ 12,400 | $ 12,400 | $ 12,400 | $ 12,400 | $ 6,200 | $ (6,200) |
| 01-121-066-41224 | Revenue - Third Party Billing | $ 12,173 | $ 24,021 | $ 22,000 | $ 31,595 | $ 25,000 | $ 3,000 |
| 01-121-066-41226 | Revenue - Fire Inspections | $ 100 | $ 600 | $ 80,800 | $ 103,120 | $ 108,000 | $ 27,200 |
| 01-121-066-41227 | Revenue - Fire Safety Plan Review | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-121-066-41229 | Revenue - Incident Reports | $ 80 | $ 80 | $ - | $ - | $ - | $ - |
| 01-121-066-41232 | Revenue - Brighton Beach | $ 7,524 | $ - | $ - | $ - | $ - | $ - |
| 01-121-066-41233 | Revenue - PIR Inspection Fee | $ 500 | $ 100 | $ 1,000 | $ - | $ 1,000 | $ - |
| 01-121-066-41234 | Revenue - AGCO Inspection Fee | $ 200 | $ - | $ 500 | $ - | $ 500 | $ - |
| 01-121-066-41270 | Misc. Revenue | $ 5,820 | $ (1,455) | $ - | $ 637 | $ - | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 59,578** | **$ 44,855** | **$ 119,950** | **$ 151,003** | **$ 143,950** | **$ 24,000** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-121-072-60102 | Salaries-Full Time | $ 516,440 | $ 356,324 | $ 478,128 | $ 432,298 | $ 584,736 | $ 106,608 |
| 01-121-072-60102 | Fire Prevention Officer | | | $ 90,000 | | | $ (90,000) |
| 01-121-072-60103 | Salaries - Over-time | $ 782 | $ 5,459 | $ 10,948 | $ 7,275 | $ 2,467 | $ (8,481) |
| 01-121-072-60104 | Salaries-Part Time | $ 44,125 | $ 4,259 | $ 9,460 | $ 2,264 | $ - | $ (9,460) |
| 01-121-072-60120 | Salaries - Contracts | $ 19,402 | $ 129,368 | $ - | $ 131,750 | $ - | $ - |
| | Benefits | $ 184,819 | $ 191,151 | $ 191,970 | $ 180,964 | $ 232,168 | $ 40,198 |
| | **Total Salaries & Benefits** | **$ 765,568** | **$ 686,561** | **$ 780,506** | **$ 754,552** | **$ 819,371** | **$ 38,865** |
| 01-121-072-60116 | Fire Calls | $ 243,069 | $ 266,384 | $ 278,000 | $ 273,389 | $ 270,000 | $ (8,000) |
| 01-121-072-60117 | Fire Allowances | $ 104,326 | $ 123,616 | $ 131,500 | $ 111,654 | $ 123,000 | $ (8,500) |
| 01-121-072-60118 | Fire Training | $ 122,486 | $ 126,441 | $ 173,000 | $ 121,719 | $ 170,000 | $ (3,000) |
| 01-121-072-60119 | Fire Other | $ 43,812 | $ 38,451 | $ 45,000 | $ 69,450 | $ 60,000 | $ 15,000 |
| 01-121-072-60228 | Benefits-Volunteers Insurance | $ 18,612 | $ 18,076 | $ 18,000 | $ 17,938 | $ 18,000 | $ - |
| 01-121-098-60254 | Training & Development | $ 6,123 | $ 4,588 | $ 10,000 | $ 9,888 | $ 10,000 | $ - |
| 01-121-099-60301 | Office Supplies | $ 2,412 | $ 1,976 | $ 3,000 | $ 3,468 | $ 2,500 | $ (500) |
| 01-121-099-60305 | Courier Expenses | $ 211 | $ 413 | $ 500 | $ 699 | $ 500 | $ - |
| 01-121-099-60311 | Equipment Leases | $ 10,891 | $ 2,530 | $ 13,000 | $ 3,178 | $ 5,000 | $ (8,000) |
| 01-121-099-60312 | General Insurance | $ 38,502 | $ 63,000 | $ 79,500 | $ 79,500 | $ 91,425 | $ 11,925 |
| 01-121-099-60314 | Utilities | $ 19,897 | $ 18,795 | $ 23,000 | $ 21,550 | $ 23,000 | $ - |
| 01-121-099-60315 | Facility Maintenance | $ 14,589 | $ 21,710 | $ 15,000 | $ 20,195 | $ 20,000 | $ 5,000 |
| 01-121-099-60316 | Equipment Repair | $ 60,635 | $ 86,489 | $ 80,000 | $ 61,089 | $ 80,000 | $ - |
| 01-121-099-60317 | Miscellaneous | $ 2,569 | $ 2,007 | $ 6,000 | $ 6,714 | $ 6,000 | $ - |
| 01-121-099-60320 | Memberships and Subscript. | $ 1,033 | $ 1,757 | $ 2,500 | $ 2,304 | $ 3,000 | $ 500 |
| 01-121-099-60327 | Communications | $ 9,101 | $ 6,439 | $ 11,000 | $ 8,205 | $ 11,000 | $ - |
| 01-121-099-60340 | Fuel and Oil | $ 7,118 | $ 14,816 | $ 14,000 | $ 30,413 | $ 20,000 | $ 6,000 |
| 01-121-099-60341 | Janitorial Contract | $ 6,472 | $ 6,472 | $ 6,360 | $ 6,164 | $ 6,400 | $ 40 |
| 01-121-099-60345 | Licenses and Permits | $ 1,294 | $ 4,280 | $ 2,200 | $ 505 | $ 2,200 | $ - |
| 01-121-100-60352 | Fire Hose | $ 4,239 | $ 4,301 | $ 11,700 | $ 12,463 | $ 11,700 | $ - |
| 01-121-099-60358 | Small Capital | $ 19,576 | $ 21,136 | $ 21,000 | $ 16,528 | $ 21,000 | $ - |
| 01-121-099-60363 | Foam | $ 1,941 | $ 1,718 | $ 2,000 | $ - | $ 2,000 | $ - |
| 01-121-099-60701 | Protective Gear | $ 29,835 | $ 31,090 | $ 37,000 | $ 18,292 | $ 45,000 | $ 8,000 |
| 01-121-099-60702 | Radios and Pagers | $ 4,252 | $ 2,441 | $ 5,000 | $ 6,065 | $ 5,000 | $ - |
| 01-121-100-60705 | Firefighter Supplies | $ 1,370 | $ 972 | $ 2,500 | $ 350 | $ 2,500 | $ - |
| 01-121-100-60710 | Public Education Supplies | $ 2,053 | $ 2,727 | $ 3,000 | $ 2,437 | $ 3,000 | $ - |
| 01-121-099-60711 | Smoke Alarm Supplies | $ 102 | $ 300 | $ 2,000 | $ 1,901 | $ 2,000 | $ - |
| 01-121-100-60715 | Dispatching Costs | $ 50,898 | $ 53,394 | $ 59,250 | $ 55,941 | $ 62,250 | $ 3,000 |
| 01-121-100-60755 | Emergency Planning | $ - | $ - | $ 1,000 | $ 641 | $ 1,000 | $ - |
| 01-121-099-60756 | Specialty Team Equip Replace | $ 6,933 | $ 4,445 | $ 3,000 | $ 95 | $ 2,000 | $ (1,000) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 1,599,919** | **$ 1,617,324** | **$ 1,839,516** | **$ 1,717,290** | **$ 1,898,846** | **$ 59,330** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (1,540,341)** | **$ (1,572,469)** | **$ (1,719,566)** | **$ (1,566,287)** | **$ (1,754,896)** | **$ (35,330)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-121-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-121-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (1,540,341)** | **$ (1,572,469)** | **$ (1,719,566)** | **$ (1,566,287)** | **$ (1,754,896)** | **$ (35,330)** |

# FIRE

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-121-066-41510 | Sale of Equipment | $ | $ 10,000 | | $ 17,691 | | $ - |
| 03-121-032-41710 | Transfer from Res. - Capital | 246 | $ 640,000 | $ 540,000 | $ - | $ 565,000 | $ 25,000 |
| 03-121-032-41720 | Transfer from Res. - DC | $ | $ - | | $ - | $ 200,000 | $ 200,000 |
| | **TOTAL CAPITAL REVENUE:** | **$ 50,246** | **$ 659,900** | **$ 540,000** | **$ 17,691** | **$ 765,000** | **$ 225,000** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | 246 | $ 694,405 | $ 580,000 | $ 55,038 | $ 786,600 | $ (206,600) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 50,246** | **$ 694,405** | **$ 580,000** | **$ 55,038** | **$ 786,600** | **$ (206,600)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-121-440-80300 | Transfer to Res. - Capital | 000 | $ 350,000 | $ 275,000 | $ 275,000 | $ 300,000 | $ (25,000) |
| | **NET CONTRIBUTIONS TO (FROM) RESERVES** | **$ 313,000** | **$ 350,000** | **$ 275,000** | **$ 275,000** | **$ 300,000** | **$ (25,000)** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Long-term Debt Repayment | $ - | $ - | | | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (313,000)** | **$ (384,505)** | **$ (315,000)** | **$ (312,347)** | **$ (321,600)** | **$ (6,600)** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (1,853,341)** | **$ (1,956,975)** | **$ (2,034,566)** | **$ (1,878,634)** | **$ (2,076,496)** | **$ (41,930)** |

# POLICE

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|---|
| | OPERATING BUDGET | | | | | | | |
| OPERATING REVENUE: | | | | | | | | |
| 01-122-058-40502 | 1000 Officer Police Grant | $ - | $ - | $ - | $ - | | | $ - |
| 01-122-058-40502 | Provincial Grants (COVID) | | | $ 50,000 | $ - | $ 30,000 | | $ (20,000) |
| 01-122-058-40503 | RIDE Program Grant | $ 6,638 | $ 10,495 | $ 8,698 | $ 8,303 | $ 9,400 | | $ 702 |
| 01-122-058-40505 | Prisoner Transport Grant | $ 13,421 | $ 11,465 | $ 16,000 | $ 8,178 | $ 8,000 | | $ (8,000) |
| 01-122-058-40507 | Community Safety and Policing Grant | $ - | $ - | $ - | $ 59,201 | $ 68,000 | | $ 68,000 |
| 01-122-058-40523 | Provincial Offences Revenue | $ 14,041 | $ 35,231 | $ 25,000 | $ 19,889 | $ 45,000 | | $ 20,000 |
| 01-122-066-41240 | Detachment Revenues | $ 22,463 | $ 24,584 | $ 18,000 | $ 15,177 | $ 20,000 | | $ 2,000 |
| 01-122-066-41250 | Parking Tickets & Fines | $ 4,558 | $ 625 | $ 4,000 | $ 1,986 | $ 2,000 | | $ (2,000) |
| 01-122-066-41270 | Misc. Revenue | $ 2,679 | $ - | $ 1,000 | $ - | $ - | | $ (1,000) |
| | **TOTAL OPERATING REVENUE:** | **$ 63,799** | **$ 82,399** | **$ 122,698** | **$ 112,734** | **$ 182,400** | | **$ 59,702** |
| OPERATING EXPENDITURES: | | | | | | | | |
| 01-122-072-60112 | Police Svc Bd Honourarium | $ 11,168 | $ 9,424 | $ 6,283 | $ 6,283 | $ 6,283 | | $ - |
| | Benefits | | | | $ 306 | | | $ - |
| 01-122-072-60120 | OPP Contract | $ 3,307,488 | $ 3,381,540 | $ 3,279,553 | $ 3,272,577 | $ 3,307,016 | | $ (27,463) |
| 01-122-072-60122 | RIDE Program overtime | $ 6,638 | $ 10,495 | $ 8,698 | $ 6,129 | $ 9,400 | | $ (702) |
| 01-122-098-60253 | Police Board Conferences | $ 523 | $ 712 | $ 8,000 | $ 356 | $ 2,000 | | $ 6,000 |
| 01-122-098-60254 | Training & Development | $ 402 | $ - | $ 1,500 | $ - | $ 500 | | $ 1,000 |
| 01-122-099-60301 | Office Supplies | $ 71 | $ - | $ 500 | $ - | $ - | | $ 500 |
| 01-122-099-60311 | Office Equipment/Leases & Mtce | $ 2,263 | $ 3,634 | $ 3,600 | $ 1,456 | $ 3,600 | | $ - |
| 01-122-099-60312 | General Insurance | $ 4,665 | $ 2,400 | $ 3,000 | $ 3,000 | $ 3,450 | | $ (450) |
| 01-122-099-60314 | Utilities | $ 11,966 | $ 11,565 | $ 12,500 | $ 11,150 | $ 12,500 | | $ - |
| 01-122-099-60315 | Building Maintenance | $ 11,340 | $ 7,151 | $ 10,000 | $ 15,516 | $ 10,500 | | $ (500) |
| 01-122-099-60316 | Equipment Repair | $ - | $ 499 | $ 500 | $ 300 | $ - | | $ 500 |
| 01-122-099-60317 | Misc. | $ 127 | $ - | $ 1,000 | $ - | $ 500 | | $ 500 |
| 01-122-099-60319 | Legal Fees & Services | $ - | $ - | $ 500 | $ - | $ - | | $ 500 |
| 01-122-099-60320 | Memberships & Subscriptions | $ 753 | $ 767 | $ 800 | $ 767 | $ 800 | | $ - |
| 01-122-099-60327 | Communication | $ 1,463 | $ 1,456 | $ 1,800 | $ 1,426 | $ 1,500 | | $ 300 |
| 01-122-099-60341 | Janitorial Contract | $ 25,714 | $ 26,486 | $ 29,496 | $ 29,233 | $ 29,400 | | $ 96 |
| 01-122-260-60342 | Rent (Cottam Branch) | $ 6,484 | $ 6,484 | $ 6,484 | $ 7,564 | $ 7,500 | | $ (1,016) |
| 01-122-099-60343 | Community Policing | $ 5,000 | $ 5,000 | $ 5,000 | $ - | $ 5,000 | | $ - |
| 01-122-099-60354 | 911 Dispatching Costs | | $ - | $ 12,500 | $ 11,689 | $ 12,000 | | $ 500 |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 3,396,063** | **$ 3,467,613** | **$ 3,391,714** | **$ 3,367,751** | **$ 3,412,446** | | **$ (20,732)** |
| | | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (3,332,264)** | **$ (3,385,214)** | **$ (3,269,016)** | **$ (3,255,017)** | **$ (3,230,046)** | | **$ 38,970** |
| | | | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | | | |
| 01-122-032-41799 | Prior Year (Surplus)/Deficit | | | | | | | |
| 03-122-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | | $ - |
| 03-122-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | | **$ -** |
| | | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (3,332,264)** | **$ (3,385,214)** | **$ (3,269,016)** | **$ (3,255,017)** | **$ (3,230,046)** | | **$ 38,970** |
| | | | | | | | | |
| | CAPITAL BUDGET | | | | | | | |
| CAPITAL REVENUE: | | | | | | | | |
| 03-122-032-41710 | Transfer from Res. - Capital | $ - | $ - | $ 16,000 | $ - | $ - | | $ (16,000) |
| 03-122-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ 16,000** | **$ -** | **$ -** | | **$ (16,000)** |
| CAPITAL EXPENDITURES: | | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ 16,000 | $ 10,685 | $ - | | $ (16,000) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ 16,000** | **$ 10,685** | **$ -** | | **$ (16,000)** |
| CONTRIBUTIONS TO RESERVES: | | | | | | | | |
| 03-122-440-80300 | Transfer to Res. - Capital | $ 80,000 | $ 80,000 | $ 80,000 | $ 80,000 | $ 80,000 | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ 80,000** | **$ 80,000** | **$ 80,000** | **$ 80,000** | **$ 80,000** | | **$ -** |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | | | |
| | Long-term Debt Repayment | $ - | $ - | | $ - | | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (80,000)** | **$ (80,000)** | **$ (80,000)** | **$ (90,685)** | **$ (80,000)** | | **$ -** |
| | | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (3,412,264)** | **$ (3,465,214)** | **$ (3,349,016)** | **$ (3,345,702)** | **$ (3,310,046)** | | **$ 38,970** |

# BUILDING & BY-LAW ENFORCEMENT

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-124-064-41120 | Permits | $ 961,813 | $ 1,214,603 | $ 800,000 | $ 1,094,569 | $ 840,000 | $ 40,000 |
| 01-124-066-40655 | By-Law Enforcement (GA) | $ 270,000 | $ 221,000 | $ - | $ - | | $ - |
| 01-124-066-40677 | Property Stds Compliance Letters | $ - | $ - | $ 350 | $ - | $ 350 | $ - |
| 01-124-066-40851 | Water / Sewer Connection Permits | $ 30,975 | $ 37,925 | $ 26,000 | $ 26,900 | $ 26,000 | $ - |
| 01-124-066-40904 | Recovered Wages | $ 6,962 | $ - | | $ - | | $ - |
| 01-124-064-41125 | Septic System Permits | $ 18,600 | $ 27,400 | $ 22,000 | $ 42,488 | $ 20,000 | $ (2,000) |
| 01-124-066-41267 | Post-Review Inspection Fees | $ 5,798 | $ 11,950 | $ 6,000 | $ 8,903 | $ 5,000 | $ (1,000) |
| 01-124-066-41268 | Water Meter Sales (Bldg Portion) | $ 11,588 | $ 11,976 | $ 9,000 | $ - | | $ (9,000) |
| 01-124-066-41270 | Misc. Revenue | $ 873 | $ 2,000 | $ 2,000 | $ 1,475 | $ 2,000 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 1,306,608** | **$ 1,526,854** | **$ 865,350** | **$ 1,174,335** | **$ 893,350** | **$ 28,000** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-124-072-60102 | Salaries - Full Time | $ 509,021 | $ 502,633 | $ 659,169 | $ 573,865 | $ 739,704 | $ (80,535) |
| 01-124-072-60102 | Building Tech | | | $ 82,000 | | | $ 82,000 |
| 01-124-072-60103 | Salaries - Overtime | $ 319 | $ 17,759 | $ 7,448 | $ 28,999 | $ 22,418 | $ (14,970) |
| 01-124-072-60104 | Salaries - Part Time | $ 4,882 | $ 1,516 | $ 13,901 | $ 3,358 | $ 14,181 | $ (280) |
| 01-124-072-60120 | Contracted Services | $ 63,692 | $ 121,027 | $ 30,000 | $ 47,647 | $ 24,000 | $ 6,000 |
| | Benefits | $ 169,170 | $ 157,773 | $ 210,219 | $ 186,154 | $ 240,121 | $ (29,902) |
| | **Total Salaries & Benefits** | **$ 747,084** | **$ 800,707** | **$ 1,002,737** | **$ 840,023** | **$ 1,040,424** | **$ (37,687)** |
| 01-124-098-60254 | Training & Development | $ 5,090 | $ 6,447 | $ 10,000 | $ 7,214 | $ 21,000 | $ (11,000) |
| 01-124-099-60301 | Office Supplies | $ 2,626 | $ 2,038 | $ 3,500 | $ 3,903 | $ 3,500 | $ - |
| 01-124-099-60309 | Computer Maint. | $ 15,081 | $ 19,721 | $ 43,700 | $ 44,956 | $ 60,000 | $ (16,300) |
| 01-124-099-60312 | General Insurance | $ 6,062 | $ 32,000 | $ 38,700 | $ 38,700 | $ 44,505 | $ (5,805) |
| 01-124-099-60316 | Equipment Repair | $ 4,682 | $ 1,708 | $ 4,000 | $ 1,954 | $ 5,800 | $ (1,800) |
| 01-124-099-60317 | Miscellaneous | $ 14 | $ 544 | $ 1,200 | $ 1,675 | $ 5,000 | $ (3,800) |
| 01-124-099-60319 | Professional Services | $ 1,375 | $ - | $ 15,000 | $ 2,509 | $ 15,000 | $ - |
| 01-124-099-60320 | Memberships & Subscriptions | $ 2,943 | $ 2,375 | $ 6,000 | $ 2,794 | $ 4,000 | $ 2,000 |
| 01-124-099-60327 | Communications | $ 2,870 | $ 3,109 | $ 4,000 | $ 3,134 | $ 4,000 | $ - |
| 01-124-099-60340 | Fuel | $ 3,929 | $ 8,272 | $ 5,000 | $ 7,912 | $ 10,000 | $ (5,000) |
| 01-124-099-60345 | Licences/Permits | $ 360 | $ 240 | $ 360 | $ (240) | $ - | $ 360 |
| 01-124-099-60347 | Safety Supplies | $ 755 | $ 1,374 | $ 2,000 | $ 1,339 | $ 2,100 | $ (100) |
| 01-124-099-60357 | Small Capital | $ 16 | $ - | $ 750 | $ 4,780 | $ 4,500 | $ (3,750) |
| 01-124-099-63055 | Program Support | $ 80,000 | $ 86,000 | $ 86,000 | $ 86,000 | $ 102,000 | $ (16,000) |
| 01-124-099-60400 | Mileage | $ - | $ - | $ - | $ - | | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 872,887** | **$ 964,536** | **$ 1,222,947** | **$ 1,046,653** | **$ 1,321,829** | **$ (98,882)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ 433,722** | **$ 562,318** | **$ (357,597)** | **$ 127,682** | **$ (428,479)** | **$ (70,882)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | $ - |
| 03-124-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | $ (92,597) | $ - | $ (154,479) | $ 61,882 |
| 03-124-440-80100 | Transfer to Res. - Fleet Capital | $ 11,250 | $ 562,318 | $ 15,000 | $ 15,000 | $ 22,000 | $ (7,000) |
| 03-124-440-80100 | Transfer to Res. - Working Cap. | $ 422,029 | | | | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ 433,279** | **$ 562,318** | **$ (77,597)** | **$ 15,000** | **$ (132,479)** | **$ 54,882** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ 443** | **$ (0)** | **$ (280,000)** | **$ 112,682** | **$ (296,000)** | **$ (16,000)** |
| | | | | | | | |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-124-058-40504 | Grants - Federal | $ - | $ - | | $ - | | $ - |
| 01-124-058-40515 | Grants - Provincial | $ - | $ - | $ 5,000 | $ - | | $ (5,000) |
| 01-124-066-41510 | Sale of Equipment | $ - | $ - | | $ - | | $ - |
| 03-124-032-41710 | Transfer from Res. - Capital | $ - | $ - | $ 35,000 | $ - | $ 53,000 | $ 18,000 |
| 03-124-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ 40,000** | **$ -** | **$ 53,000** | **$ 13,000** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 443 | $ - | $ 40,000 | $ - | $ 53,000 | $ (13,000) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 443** | **$ -** | **$ 40,000** | **$ -** | **$ 53,000** | **$ (13,000)** |

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | | |
| 03-124-440-80300 | Transfer to Res. - Capital | $ - | $ - | | $ - | | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | $ - | | $ - | | |
| | Long-term Debt Repayment | $ - | $ - | | $ - | | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (443)** | **$ -** | **$ -** | **$ -** | **$ -** | | **$ -** |
| | | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ -** | **$ -** | **$ (280,000)** | **$ 112,682** | **$ (296,000)** | | **$ (16,000)** |

# PARKS

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | | OPERATING BUDGET | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-171-066-40904 | Recovered Wages | $ 12,054 | $ 3,626 | | $ - | $ - | $ - |
| 01-171-060-40610 | Tennis Court Fees | $ 281 | $ 88 | | $ 6 | $ 2,500 | $ 2,500 |
| 01-171-066-40612 | Pickleball Fees | $ 2,598 | $ 4,434 | $ 5,000 | $ 621 | $ 5,000 | $ - |
| 01-171-058-40521 | Donations from the public | | | | $ 12,000 | | $ - |
| 01-171-066-41270 | Misc. Revenue | $ - | $ - | | $ 146 | $ - | $ - |
| 01-171-066-41543 | Commemorative Programs | $ - | $ 7,250 | $ 7,500 | $ 9,500 | $ 7,500 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 14,933** | **$ 15,399** | **$ 12,500** | **$ 22,274** | **$ 15,000** | **$ 2,500** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-171-072-60102 | Salaries - Full Time | $ 196,393 | $ 232,339 | $ 199,694 | $ 227,151 | $ 251,754 | $ (52,060) |
| 01-171-072-60103 | Salaries - Overtime | $ 4,192 | $ 5,797 | $ 6,630 | $ 6,788 | $ 8,415 | $ (1,785) |
| 01-171-072-60104 | Salaries - Part Time | $ 43,627 | $ 35,485 | $ 171,326 | $ 70,924 | $ 166,493 | $ 4,833 |
| 01-171-072-60105 | Salaries - Seasonal | $ 43,661 | $ 72,349 | $ - | $ - | | $ - |
| | **Total Salaries & Benefits** | **$ 304,685** | **$ 361,049** | **$ 414,926** | **$ 315,496** | **$ 466,823** | **$ (51,897)** |
| | **New Staff - Parks Union (1 FTE or 2 PT)** | | | | | **$ 92,000** | $ (92,000) |
| 01-171-072-60120 | Contracts | $ 69,578 | $ 85,367 | $ 65,000 | $ 84,941 | $ 65,000 | $ - |
| 01-171-098-60254 | Training & Development | $ - | $ 1,267 | $ 5,000 | $ 3,005 | $ 5,000 | $ - |
| 01-171-099-60312 | General Insurance | $ 84,701 | $ 27,600 | $ 32,900 | $ 32,900 | $ 37,835 | $ (4,935) |
| 01-171-099-60314 | Utilities | $ 3,237 | $ 3,318 | $ 3,000 | $ 20,881 | $ 25,000 | $ (22,000) |
| 01-171-099-60315 | Facility Maintenance | $ 35,000 | $ 36,313 | $ 35,000 | $ 21,345 | $ 45,000 | $ (10,000) |
| 01-171-099-60316 | Equipment Maintenance | $ 35,543 | $ 36,689 | $ 40,000 | $ 37,778 | $ 40,000 | $ - |
| 01-171-099-60317 | Miscellaneous | $ - | $ - | $ - | $ (15) | $ - | $ - |
| 01-171-099-60318 | Equipment Rental | $ 8,400 | $ 4,147 | $ 9,000 | $ 3,411 | $ 15,000 | $ (6,000) |
| 01-171-099-60319 | Professional Services | $ 2,226 | $ 1,353 | $ 1,000 | $ 346 | $ 1,000 | $ - |
| 01-171-099-60327 | Communication | $ - | $ - | $ 1,000 | $ 256 | $ 1,000 | $ - |
| 01-171-099-60335 | Shop Supplies | $ 3,240 | $ 6,126 | $ 6,500 | $ 6,955 | $ 7,500 | $ (1,000) |
| 01-171-099-60337 | Grounds Maintenance | $ 32,530 | $ 41,304 | $ 40,000 | $ 37,920 | $ 40,000 | $ - |
| 01-171-099-60339 | Tree Maintenance | $ 11,744 | $ 14,330 | $ 25,000 | $ 2,544 | $ 15,000 | $ 10,000 |
| 01-171-099-60340 | Fuel and Oil | $ 17,052 | $ 42,756 | $ 30,000 | $ 51,970 | $ 45,000 | $ (15,000) |
| 01-171-099-60344 | Horticulture - Town | $ 2,575 | $ 355 | $ 7,500 | $ 3,992 | $ 7,500 | $ - |
| 01-171-150-60344 | Horticulture - Society | $ 3,947 | $ 7,873 | $ 10,000 | $ 8,282 | $ 10,000 | $ - |
| 01-171-099-60345 | License and Permits | $ 1,877 | $ 2,000 | $ 2,500 | $ (2,000) | $ 2,500 | $ - |
| 01-171-099-60349 | Playground Mtce & Repair | $ 6,381 | $ 9,227 | $ 10,000 | $ 9,435 | $ 10,000 | $ - |
| 01-171-099-60365 | Tree Planting | $ - | $ 6,633 | $ 5,000 | $ 2,166 | $ 5,000 | $ - |
| 01-171-099-60400 | Mileage | $ 298 | $ 90 | $ 1,000 | $ 1,029 | $ 1,500 | $ (500) |
| 01-171-099-60424 | Commemorative Programs | | $ 1,656 | $ 2,000 | $ 27,845 | $ 7,500 | $ (5,500) |
| 01-171-099-60676 | Charitable Events - Parks | $ - | $ - | | $ - | $ - | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 623,014** | **$ 689,453** | **$ 746,326** | **$ 670,482** | **$ 945,158** | **$ (198,832)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (608,081)** | **$ (674,054)** | **$ (733,826)** | **$ (648,208)** | **$ (930,158)** | **$ (196,332)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-171-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-171-440-80100 | Transfer to Reserve - Operating | $ 2,598 | $ 4,434 | $ 5,000 | $ - | | $ 5,000 |
| | **NET CONT. TO (FROM) RESERVES:** | **$ 2,598** | **$ 4,434** | **$ 5,000** | **$ -** | **$ -** | **$ 5,000** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (610,679)** | **$ (678,488)** | **$ (738,826)** | **$ (648,208)** | **$ (930,158)** | **$ (191,332)** |
| | | | | | | | |
| | | CAPITAL BUDGET | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-171-058-40504 | Provincial Grant | $ - | $ - | $ 203,226 | $ - | $ 151,800 | $ (51,426) |
| 01-171-058-40515 | Federal Grants | $ - | $ 115,364 | $ 246,334 | $ - | $ 184,000 | $ (62,334) |
| 01-171-058-40520 | Accessible Mat - Grant | | $ - | $ 30,000 | $ - | | $ (30,000) |
| 01-171-058-40519 | Misc. Energy Rebates | $ - | $ - | | $ - | | $ - |
| 01-171-179-40524 | Donations - Mettawas Park | $ 100 | $ 5,000 | $ 5,000 | $ - | | $ (5,000) |
| 01-171-179-40527 | Fundraising Events Mettawas | $ 5,785 | $ - | | $ - | | $ - |
| 01-171-058-40526 | User Group Contributions | $ - | $ 101,650 | $ 84,194 | $ 10,000 | $ 80,000 | $ (4,194) |
| 01-171-066-40530 | Developer Contributions | | | | | $ 60,000 | $ 60,000 |
| 01-171-066-41288 | Gosfield Wind Annual Contribution | $ 46,000 | $ 46,000 | $ 46,000 | $ 46,000 | $ 46,000 | $ - |
| 01-171-066-41424 | Long-term Debt | $ - | $ - | | $ - | | $ - |
| 01-171-066-41510 | Sale of Equipment | $ - | $ - | | $ - | | $ - |
| 03-171-032-41710 | Transfer from Res. - ELK | | $ 1,212,135 | | $ - | | $ - |
| 03-171-032-41710 | Transfer from Res. - Lifecycle | $ 65,000 | | | $ - | $ 100,000 | $ 100,000 |
| 03-171-032-41710 | Transfer from Res. - Capital | $ 182,150 | | $ 166,182 | $ - | $ 419,200 | $ 253,018 |
| 03-171-032-41710 | Transfer from Res. - Fleet | $ 65,891 | | | $ - | $ 276,000 | $ 276,000 |
| 03-171-032-41720 | Transfer from Res. - DC | $ - | $ 146,571 | $ 4,500 | $ - | $ 730,000 | $ 725,500 |
| | **TOTAL CAPITAL REVENUE:** | **$ 364,926** | **$ 1,626,720** | **$ 785,436** | **$ 56,000** | **$ 2,047,000** | **$ 1,261,564** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 445,159 | $ 1,876,673 | $ 922,235 | $ 265,626 | $ 2,370,500 | $ (1,448,265) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 445,159** | **$ 1,876,673** | **$ 922,235** | **$ 265,626** | **$ 2,370,500** | **$ (1,448,265)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-171-440-80300 | Transfer to Res. - Fleet | $ 80,000 | $ 80,000 | $ 80,000 | $ 206,400 | $ 120,000 | $ (40,000) |
| 03-171-440-80300 | Transfer to Res - Lifecycle - Parks | $ 110,000 | $ 110,000 | $ 110,000 | | $ 110,000 | $ - |
| 03-171-440-80300 | Transfer to Res. - Capital | $ 306,071 | $ 83,000 | | | | $ - |
| 03-171-440-80300 | Transfer to Res. - Mettawas Park | $ - | $ - | | | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ 496,071** | **$ 273,000** | **$ 190,000** | **$ 206,400** | **$ 230,000** | **$ (40,000)** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (576,304)** | **$ (522,953)** | **$ (326,799)** | **$ (416,026)** | **$ (553,500)** | **$ (226,701)** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (1,186,983)** | **$ (1,201,442)** | **$ (1,065,625)** | **$ (1,064,234)** | **$ (1,483,658)** | **$ (418,033)** |

# FACILITIES

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-178-058-40502 | Provincial Grants (COVID) | $ 76,519 | $ 67,000 | $ 67,000 | $ - | | $ (67,000) |
| 01-178-061-40607 | Rent - Ridgeview Park Hall | $ 1,286 | $ 1,031 | $ 3,000 | $ 2,390 | $ 3,000 | $ - |
| 01-178-159-40609 | Lions Hall - Utility Recovery | $ 1,545 | $ 1,545 | $ 1,500 | $ 1,545 | $ 1,500 | $ - |
| 01-178-061-40618 | Rent - Baseball Canteen | $ - | $ - | $ 1,000 | $ - | $ 1,000 | $ - |
| 01-178-061-40650 | Rent - Ruthven Day Care | $ 10,200 | $ 10,200 | $ 10,200 | $ 10,200 | $ 10,200 | $ - |
| 01-178-061-40651 | Rent - Mad Science (122 Fox) | $ 11,200 | $ (2,016) | $ - | $ - | $ - | $ - |
| 01-178-061-40652 | Rent - Lakeside Pavilion | $ 3,142 | $ 6,452 | $ 10,000 | $ 24,593 | $ 28,800 | $ 18,800 |
| 01-178-061-40654 | Rent - ACCESS (Lion's Prop) | $ 29,076 | $ 29,076 | $ 29,076 | $ 29,076 | $ 30,000 | $ 924 |
| 01-178-172-40657 | Rent - Unico Comm. Centre | $ 3,166 | $ 1,955 | $ 7,000 | $ 8,508 | $ 7,000 | $ - |
| 01-178-061-40658 | Rent - Carnegie | $ 3,557 | $ 2,244 | $ 3,500 | $ 9,136 | $ 7,500 | $ 4,000 |
| 01-178-135-40662 | Rent - Grovedale Arts & Culture Centre | $ 8,938 | $ 11,325 | $ 30,000 | $ 43,788 | $ 84,000 | $ 54,000 |
| 01-178-061-40664 | Rent - Kingsville Taxi | $ - | $ - | | $ - | $ - | $ - |
| 01-178-176-40665 | Green Fees - Ridgeview | $ - | $ - | $ 5,000 | $ 1,806 | $ 5,000 | $ - |
| 01-178-177-40666 | Green Fees - King. Soccer / Baseball | $ - | $ 6,002 | $ 18,000 | $ 17,190 | $ 18,000 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 148,628** | **$ 134,813** | **$ 185,276** | **$ 148,231** | **$ 196,000** | **$ 10,724** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| | Grovedale Arts & Culture Centre | $ 19,660 | $ 32,449 | $ 61,000 | $ 66,171 | $ 71,000 | $ (10,000) |
| | Lakeside Pavilion | $ 71,968 | $ 42,745 | $ 64,600 | $ 56,197 | $ 69,100 | $ (4,500) |
| | Lion's Hall | $ 15,392 | $ 16,075 | $ 17,500 | $ 23,004 | $ 18,500 | $ (1,000) |
| | Carnegie Building | $ 17,812 | $ 27,515 | $ 29,500 | $ 24,608 | $ 36,000 | $ (6,500) |
| | Unico Centre | $ 12,066 | $ 13,216 | $ 17,500 | $ 18,254 | $ 18,000 | $ (500) |
| | Cottam Library / Mad Science | $ 6,866 | $ 6,821 | $ 6,000 | $ 10,232 | $ 6,000 | $ - |
| | Ruthven Library / Day Care | $ 911 | $ 132 | $ 1,000 | $ 1,001 | $ 1,000 | $ - |
| | Kingsville Library | $ 2,832 | $ 4,267 | $ 6,200 | $ 3,616 | $ 6,500 | $ (300) |
| | Ridgeview Hall / Park | $ 76,453 | $ 89,027 | $ 47,200 | $ 67,741 | $ 66,200 | $ (19,000) |
| | Kingsville Soccer / Baseball | $ 52,709 | $ 38,338 | $ 63,500 | $ 77,287 | $ 75,000 | $ (11,500) |
| 01-178-099-60312 | General Insurance | | $ 36,900 | $ 45,900 | $ 45,900 | $ 52,785 | $ (6,885) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 276,669** | **$ 307,484** | **$ 359,900** | **$ 394,011** | **$ 420,085** | **$ (60,185)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (128,042)** | **$ (172,672)** | **$ (174,624)** | **$ (245,780)** | **$ (224,085)** | **$ (49,461)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-178-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-178-440-80100 | Trans. to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (128,042)** | **$ (172,672)** | **$ (174,624)** | **$ (245,780)** | **$ (224,085)** | **$ (49,461)** |
| | | | | | | | |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-178-058-40504 | Provincial Grant | $ - | $ - | $ 50,000 | $ - | | $ (50,000) |
| 03-178-032-41710 | Transfer from Res. - Lifecycle | $ - | $ 3,922 | | $ - | | $ - |
| 03-178-032-41710 | Transfer from Res. - Capital | $ - | | $ - | $ - | | $ - |
| 03-178-032-41710 | Transfer from Res. - ELK | $ 39,343 | | | $ - | | $ - |
| 03-178-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | $ 56,250 | $ 56,250 |
| | **TOTAL CAPITAL REVENUE:** | **$ 39,343** | **$ 3,922** | **$ 50,000** | **$ -** | **$ 56,250** | **$ 6,250** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 68,995 | $ 3,922 | $ 50,000 | $ 37,356 | $ 165,000 | $ (115,000) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 68,995** | **$ 3,922** | **$ 50,000** | **$ 37,356** | **$ 165,000** | **$ (115,000)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-178-440-80300 | Transfer to Res. - Capital | $ - | $ - | | $ - | | $ - |
| 03-178-440-80300 | Transfer to Res - HVAC/Roof | $ 170,000 | $ 170,000 | $ 170,000 | $ 170,000 | $ 170,000 | $ - |
| 03-178-440-80300 | Transfer to Res. - Lifecycle | $ 50,000 | $ 50,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ - |
| 03-178-440-80300 | Transfer to Res. - Mettawas Park | $ - | $ - | | | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ 220,000** | **$ 220,000** | **$ 245,000** | **$ 245,000** | **$ 245,000** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (249,652)** | **$ (220,000)** | **$ (245,000)** | **$ (282,356)** | **$ (353,750)** | **$ (108,750)** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (377,693)** | **$ (392,672)** | **$ (419,624)** | **$ (528,137)** | **$ (577,835)** | **$ (158,211)** |

| ARENA | | | | | | | Variance - Fav/(Unfav) |
|---|---|---|---|---|---|---|---|
| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | 2023 Budget vs. 2022 Budget |
| | | OPERATING BUDGET | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-170-058-40502 | Provincial Grants (COVID) | $ - | $ - | $ 74,000 | $ - | $ - | $ (74,000) |
| 01-170-058-40511 | Federal Grants | $ - | $ - | $ - | $ - | | $ - |
| 01-170-060-40601 | Ice Rentals | $ 149,345 | $ 126,427 | $ 190,000 | $ 207,499 | $ 245,000 | $ 55,000 |
| 01-170-060-40602 | Hall Rentals | $ 1,458 | $ 3,716 | $ 7,000 | $ 11,789 | $ 10,000 | $ 3,000 |
| 01-170-060-40616 | Public Skating | $ 6,031 | $ 1,941 | $ 2,500 | $ 11,744 | $ 7,500 | $ 5,000 |
| 01-170-060-40617 | Canteen Rent | $ 531 | $ - | $ 1,500 | $ - | $ 1,500 | $ - |
| 01-170-066-40904 | Recovered Wages | | $ - | | $ 308 | | $ - |
| 01-170-060-40620 | Vending / ATM Machines | $ 1,527 | $ 77 | $ 1,000 | $ 538 | $ 1,500 | $ 500 |
| 01-170-060-40621 | Sign Rental | $ 7,662 | $ 1,932 | $ 5,000 | $ 5,730 | $ 5,000 | $ - |
| 01-170-060-40627 | Skate Shop Rental | $ - | $ - | $ 1,200 | $ - | $ 1,200 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 166,553** | **$ 134,094** | **$ 282,200** | **$ 237,608** | **$ 271,700** | **$ (10,500)** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-170-072-60102 | Salaries - Full Time | $ 229,332 | $ 222,099 | $ 438,081 | $ 300,413 | $ 454,320 | $ (16,239) |
| 01-170-072-60103 | Salaries - Over Time | $ 8,795 | $ 14,467 | $ 14,579 | $ 22,024 | $ 21,278 | $ (6,699) |
| 01-170-072-60104 | Salaries - Part-time | $ 169,991 | $ 74,623 | $ 109,964 | $ 124,097 | $ 112,235 | $ (2,271) |
| 01-170-072-60105 | Salaries- Seasonal | $ 56,341 | $ 44,324 | $ - | $ - | | $ - |
| 01-170-072-60114 | Committee Honorarium | $ 4,200 | $ 3,100 | $ - | $ - | | $ - |
| 01-170-072-60120 | Salaries - Contract | $ - | $ 5,131 | | $ 9,323 | | $ - |
| | Benefits | $ 233,569 | $ 237,772 | $ 306,262 | $ 287,623 | $ 325,114 | $ (18,852) |
| | **Total Salaries & Benefits** | **$ 702,229** | **$ 601,516** | **$ 868,886** | **$ 743,481** | **$ 912,947** | **$ (44,061)** |
| 01-170-098-60254 | Training & Development | $ 5,597 | $ 1,847 | $ 8,000 | $ 6,359 | $ 8,000 | $ - |
| 01-170-099-60301 | Office Supplies | $ 2,934 | $ 5,547 | $ 3,000 | $ 4,858 | $ 3,500 | $ (500) |
| 01-170-099-60306 | Advertising | $ - | $ 35 | $ - | $ - | | $ - |
| 01-170-099-60312 | General Insurance | $ 57,149 | $ 42,200 | $ 51,000 | $ 51,000 | $ 58,650 | $ (7,650) |
| 01-170-099-60314 | Utilities | $ 122,757 | $ 97,041 | $ 155,000 | $ 131,576 | $ 165,000 | $ (10,000) |
| 01-170-099-60315 | Facility Maintenance | $ 49,253 | $ 67,613 | $ 60,000 | $ 87,443 | $ 85,000 | $ (25,000) |
| 01-170-099-60316 | Equipment Repair | $ 22,492 | $ 56,030 | $ 25,000 | $ 9,318 | $ 30,000 | $ (5,000) |
| 01-170-099-60317 | Miscellaneous | $ (19) | $ - | $ 150 | $ 1,515 | $ 150 | $ - |
| 01-170-099-60318 | Equipment Rental | $ 3,091 | $ 2,468 | $ 2,500 | $ 11,164 | $ 5,000 | $ (2,500) |
| 01-170-099-60320 | Memberships and Subscriptions | $ 910 | $ 935 | $ 1,200 | $ 305 | $ 1,200 | $ - |
| 01-170-099-60327 | Communication | $ 8,224 | $ 10,445 | $ 9,000 | $ 9,841 | $ 10,000 | $ (1,000) |
| 01-170-099-60335 | Shop Supplies | $ 9,217 | $ 11,634 | $ 8,500 | $ 21,412 | $ 10,000 | $ (1,500) |
| 01-170-099-60336 | Parking Lot Repairs | $ 1,763 | $ - | $ 500 | $ - | $ 500 | $ - |
| 01-170-099-60337 | Ground Maintenance | $ - | $ - | $ 400 | $ 1,583 | $ 5,000 | $ (4,600) |
| 01-170-099-60340 | Fuel and Oil (Propane) | $ 4,108 | $ 3,774 | $ 5,000 | $ 8,575 | $ 5,000 | $ - |
| 01-170-099-60345 | Licences and Permits | $ 176 | $ 50 | $ 100 | $ 1,101 | $ 100 | $ - |
| 01-170-099-60346 | Bank Fees and Interest | $ 3,540 | $ 3,679 | $ 3,000 | $ 3,657 | $ 3,000 | $ - |
| 01-170-099-60347 | Safety Supplies | $ 2,435 | $ 1,740 | $ 3,000 | $ 2,323 | $ 3,000 | $ - |
| 01-170-099-60348 | Tax & Bank Differences | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-170-099-60400 | Mileage | $ 29 | $ - | $ - | $ 832 | $ - | $ - |
| 01-170-154-60446 | Canteen/Vending Supplies | $ 312 | $ - | $ 1,000 | $ 4,209 | $ 1,000 | $ - |
| 01-170-150-60606 | Leamington Ice | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-170-099-60611 | Junior Hockey Club Support | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 996,195** | **$ 906,554** | **$ 1,205,236** | **$ 1,100,553** | **$ 1,307,047** | **$ (101,811)** |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (829,642)** | **$ (772,460)** | **$ (923,036)** | **$ (862,946)** | **$ (1,035,347)** | **$ (112,311)** |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-170-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-170-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (829,642)** | **$ (772,460)** | **$ (923,036)** | **$ (862,946)** | **$ (1,035,347)** | **$ (112,311)** |
| | | CAPITAL BUDGET | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| | Grants - Federal | | | | | | |
| 01-170-058-40504 | Provincial Grants | $ - | $ - | | $ - | | $ - |
| 01-170-058-41370 | Donations from Public | $ - | $ - | | $ - | | $ - |
| 01-170-066-41424 | Long-term Debt | $ - | $ - | | $ - | $ 900,000 | $ 900,000 |
| 01-170-066-41510 | Sale of Equipment | $ 92 | $ - | | $ 18,451 | | $ - |
| 03-170-032-41710 | Transfer from Res. - Capital | $ - | $ - | | $ - | | $ - |

| ARENA | | | | | | | | | Variance - Fav/(Unfav) |
|---|---|---|---|---|---|---|---|---|---|
| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | | | 2023 Budget vs. 2022 Budget |
| 03-170-032-41710 | Transfer from Res. - Fleet | $ 90,638 | $ - | | $ - | | | | $ - |
| 03-170-032-41710 | Transfer from Res. - Lifecycle | $ 29,690 | $ 199,579 | $ 175,000 | $ - | $ 730,000 | | | $ 555,000 |
| 03-170-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ 120,420** | **$ 199,579** | **$ 175,000** | **$ 18,451** | **$ 1,630,000** | | | **$ 1,455,000** |
| **CAPITAL EXPENDITURES:** | | | | | | | | | |
| | From Capital Schedule | $ 120,328 | $ 199,579 | $ 175,000 | $ 128,508 | $ 1,930,000 | | | $ (1,755,000) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 120,328** | **$ 199,579** | **$ 175,000** | **$ 128,508** | **$ 1,930,000** | | | **$ (1,755,000)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | | | |
| 03-170-440-80300 | Transfer to Res. - Capital | $ - | $ - | | $ 18,451 | | | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ 18,45** | **$ -** | | | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | | | |
| 01-170-099-60387 | OILC Loan (2015) - Arena Exp. | $ 105,507 | $ 105,507 | $ 105,507 | $ 66,910 | $ 105,507 | | | $ - |
| 01-170-101-60387 | OILC Interest | | | | $ 38,597 | | | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ 105,507** | **$ 105,507** | **$ 105,507** | **$ 105,507** | **$ 105,507** | | | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (105,415)** | **$ (105,507)** | **$ (105,507)** | **$ (234,015)** | **$ (405,507)** | | | **$ (300,000)** |
| | | | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (935,056)** | **$ (877,967)** | **$ (1,028,543)** | **$ (1,096,961)** | **$ (1,440,854)** | | | **$ (412,311)** |

# MARINA

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-173-060-40615 | Boat Dockage | $ 31,409 | $ 40,023 | $ 30,000 | $ 34,288 | $ 40,000 | $ 10,000 |
| 01-173-060-40624 | Boat Ramp | $ 12,918 | $ 11,311 | $ 12,000 | $ 10,577 | $ 12,000 | $ - |
| 01-173-060-40638 | Fuel Sales | $ 22,426 | $ 25,861 | $ 25,000 | $ 22,707 | $ 25,000 | $ - |
| 01-173-066-41270 | Misc Revenue | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 66,753** | **$ 77,195** | **$ 67,000** | **$ 67,572** | **$ 77,000** | **$ 10,000** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-173-072-60102 | Salaries - Full Time | $ 26,783 | $ 28,271 | $ 20,419 | $ 21,450 | $ 22,079 | $ (1,660) |
| 01-173-072-60103 | Salaries - Over-time | $ 745 | $ 2,671 | $ 375 | $ 2,932 | $ 290 | $ 85 |
| 01-173-072-60104 | Salaries - Part Time | $ 18,309 | $ 24,099 | $ 24,027 | $ 30,476 | $ 24,357 | $ (330) |
| 01-173-072-60105 | Salaries - Seasonal | $ 9,202 | $ 7,407 | $ - | $ - | | $ - |
| | **Total Salaries & Benefits** | **$ 55,976** | **$ 63,778** | **$ 47,840** | **$ 55,839** | **$ 49,925** | **$ (2,085)** |
| 01-173-099-60301 | Office Supplies | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-173-099-60306 | Advertising | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-173-099-60314 | Utilities | $ 4,521 | $ 4,405 | $ 7,000 | $ 3,984 | $ 7,000 | $ - |
| 01-173-099-60315 | Facility Maintenance | $ 14,016 | $ 16,359 | $ 10,000 | $ 5,892 | $ 10,000 | $ - |
| 01-173-099-60316 | Equipment Repair | $ 935 | $ 1,586 | $ - | $ 79 | $ - | $ - |
| 01-173-099-60317 | Misc. | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-173-099-60318 | Equipment Rental | $ 1,111 | $ 794 | $ 1,000 | $ 1,061 | $ 1,000 | $ - |
| 01-173-099-60319 | Professional Services | $ 150 | $ 788 | $ 500 | $ 1,940 | $ 500 | $ - |
| 01-173-099-60320 | Membership & Subscription | $ - | $ - | $ 525 | $ - | $ - | $ 525 |
| 01-173-099-60327 | Communication | $ 1,183 | $ 1,226 | $ 1,250 | $ 1,467 | $ 1,400 | $ (150) |
| 01-173-099-60329 | Rent | $ 1,000 | $ 500 | $ 500 | $ 500 | $ 500 | $ - |
| 01-173-152-60333 | Work Boat Maintenance | $ 1,700 | $ - | $ 8,000 | $ 1,561 | $ 4,500 | $ 3,500 |
| 01-173-099-60335 | Shop Supplies | $ 35 | $ - | $ 300 | $ 132 | $ 300 | $ - |
| 01-173-099-60337 | Ground Maintenance | $ 1,590 | $ 47 | $ 500 | $ 2,402 | $ 2,000 | $ (1,500) |
| 01-173-099-60340 | Fuel & Oil | $ 126 | $ 150 | $ 200 | $ 942 | $ 500 | $ (300) |
| 01-173-099-60346 | Bank Fees & Interest | $ 1,754 | $ 1,764 | $ 1,500 | $ 1,247 | $ 1,500 | $ - |
| 01-173-152-60360 | License and Permits | $ - | $ 740 | $ - | $ - | $ - | $ - |
| 01-173-099-60383 | Fuel Purchased for Re-Sale | $ 21,635 | $ 20,153 | $ 20,000 | $ 22,245 | $ 20,000 | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 105,731** | **$ 112,290** | **$ 99,115** | **$ 99,291** | **$ 99,125** | **$ (10)** |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (38,978)** | **$ (35,094)** | **$ (32,115)** | **$ (31,719)** | **$ (22,125)** | **$ 9,990** |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-173-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-173-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (38,978)** | **$ (35,094)** | **$ (32,115)** | **$ (31,719)** | **$ (22,125)** | **$ 9,990** |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 03-173-032-41710 | Transfer from Res. - Capital | $ 30,000 | $ 10,000 | $ 5,000 | $ - | $ 5,000 | $ - |
| 03-173-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ 30,000** | **$ 10,000** | **$ 5,000** | **$ -** | **$ 5,000** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 83,117 | $ 13,606 | $ 45,000 | $ 24,322 | $ 25,000 | $ 20,000 |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 83,117** | **$ 13,606** | **$ 45,000** | **$ 24,322** | **$ 25,000** | **$ 20,000** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-173-440-80300 | Transfer to Res. - Capital | $ - | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ 10,000** | **$ 10,000** | **$ 10,000** | **$ 10,000** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (53,117)** | **$ (13,606)** | **$ (50,000)** | **$ (34,322)** | **$ (30,000)** | **$ 20,000** |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (92,095)** | **$ (48,700)** | **$ (82,115)** | **$ (66,041)** | **$ (52,125)** | **$ 29,990** |

# PROGRAMS & EVENTS

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-175-058-40511 | Federal Grants | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-175-066-40502 | Provincial Grants (Covid) | $ - | $ - | $ 25,000 | $ - | $ 15,000 | $ (10,000) |
| 01-175-066-40521 | Donations from Public | $ 400 | $ - | $ - | $ - | $ - | $ - |
| 01-175-153-40502 | Provincial Grants | | | | $ (239) | $ - | $ - |
| 01-175-066-40619 | Recreation - Misc. Revenues | $ - | $ - | $ - | $ 225 | $ - | $ - |
| 01-175-066-40625 | Program Fees | $ 4,328 | $ 5,484 | $ 10,000 | $ 13,957 | $ 15,000 | $ 5,000 |
| 01-175-066-40626 | Community Events (Sponsorships) | $ - | $ - | $ - | $ 1,500 | $ 1,500 | $ 1,500 |
| 01-175-066-40635 | P2P Admin Fee | $ 2,999 | $ 2,500 | $ 4,200 | $ 2,945 | $ 4,200 | $ - |
| 01-175-066-41277 | Day Camp | $ - | $ 140 | $ 500 | $ - | $ 3,000 | $ 2,500 |
| | **TOTAL OPERATING REVENUE:** | **$ 7,727** | **$ 8,124** | **$ 39,700** | **$ 18,388** | **$ 38,700** | **$ (1,000)** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-175-072-60102 | Salaries - Full Time | $ 93,112 | $ 84,495 | $ 188,034 | $ 192,232 | $ 271,310 | $ (83,276) |
| 01-175-072-60102 | Programing / Events Assistant (net) | | | $ 27,000 | | | $ 27,000 |
| 01-175-072-60103 | Salaries - Over Time | $ 1,945 | $ 319 | $ 948 | $ 9,988 | $ 4,918 | $ (3,970) |
| 01-175-072-60104 | Salaries - Part-time | $ 29,445 | $ 67,481 | $ 40,435 | $ 83,699 | $ 57,273 | $ (16,838) |
| 01-175-072-60114 | Committee Honourarium | $ 14,700 | $ 14,300 | $ 20,600 | $ 6,800 | $ - | $ 20,600 |
| 01-175-072-60120 | Salaries - Contract | $ - | $ 583 | $ - | $ 10,570 | | $ - |
| | Benefits | $ 26,369 | $ 44,886 | $ 68,822 | $ 72,632 | $ 101,647 | $ (32,825) |
| | **Total Salaries & Benefits** | **$ 165,570** | **$ 212,065** | **$ 345,839** | **$ 375,921** | **$ 435,148** | **$ (89,309)** |
| 01-175-099-60254 | Training & Development | $ 333 | $ 1,836 | $ 3,000 | $ 1,788 | $ 5,000 | $ (2,000) |
| 01-175-099-60301 | Office Supplies | $ - | $ - | $ 500 | $ 374 | $ 500 | $ - |
| 01-175-099-60306 | Advertising | $ 1,696 | $ 343 | $ 2,500 | $ 1,932 | $ 7,500 | $ (5,000) |
| 01-175-099-60312 | General Insurance | | $ 8,000 | $ 9,600 | $ 9,300 | $ 11,040 | $ (1,440) |
| 01-175-099-60317 | Miscellaneous | $ - | $ 81 | $ 100 | $ 2 | $ - | $ 100 |
| 01-175-099-60320 | Membership & Subscriptions | | $ 496 | $ 500 | $ 262 | $ 500 | $ - |
| 01-175-099-60327 | Communication | $ 3 | $ - | $ - | $ 1,289 | $ 1,000 | $ (1,000) |
| 01-175-099-60400 | Mileage | $ 338 | $ 446 | $ 1,000 | $ 733 | $ 1,000 | $ - |
| 01-175-099-60626 | Activity Guide | $ - | $ 292 | $ 5,000 | $ 1,057 | $ - | $ 5,000 |
| 01-175-099-60627 | Programs | $ 2,240 | $ 5,471 | $ 8,000 | $ 15,840 | $ 12,000 | $ (4,000) |
| 01-175-099-60628 | Community Events | $ 384 | $ 7,482 | $ 25,000 | $ 19,164 | $ 25,000 | $ - |
| 01-175-099-60629 | In Motion Health Promotion | $ 1,000 | $ 1,000 | $ 1,000 | $ 1,972 | $ 1,000 | $ - |
| 01-175-099-60677 | March Break Camp | $ - | $ - | $ - | $ - | $ 3,000 | $ (3,000) |
| 01-175-099-60678 | Day Camp | $ - | $ - | $ - | $ 70 | $ - | $ - |
| 01-175-099-60680 | Kingsville Music Society | $ 10,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 25,000 | $ (5,000) |
| 01-175-099-60681 | Kingsville Military Museum | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ - |
| 01-175-099-63112 | Open Streets | | | $ 15,000 | $ 16,042 | $ 15,000 | $ - |
| 01-175-149-60785 | Canada Day | $ (230) | $ (1,454) | $ 18,000 | $ 21,952 | $ 18,000 | $ - |
| | Communities in Bloom | $ 1,565 | $ 4,441 | $ 15,400 | $ 9,650 | $ 10,400 | $ 5,000 |
| | Highland Games | $ (0) | $ (0) | $ - | $ 18,700 | $ - | $ - |
| | Migration Festival | $ 4,662 | $ 5,257 | $ 21,576 | $ 10,426 | $ 21,500 | $ 76 |
| | Fantasy of Lights | $ 21,451 | $ 17,753 | $ 30,400 | $ 12,395 | $ 37,900 | $ (7,500) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 219,012** | **$ 293,509** | **$ 532,415** | **$ 548,867** | **$ 640,488** | **$ (108,073)** |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (211,285)** | **$ (285,384)** | **$ (492,715)** | **$ (530,479)** | **$ (601,788)** | **$ (109,073)** |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-175-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| 03-175-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (211,285)** | **$ (285,384)** | **$ (492,715)** | **$ (530,479)** | **$ (601,788)** | **$ (109,073)** |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-175-058-40504 | Provincial Grant | $ - | $ - | | $ 74,240 | | $ - |
| 01-175-058-40515 | Federal Grants | $ - | $ - | | $ - | | $ - |
| 01-175-066-40524 | Fundraising | $ - | $ 44,491 | | $ 8,549 | | $ - |
| 03-175-032-41710 | Transfer from Res. - Capital | $ - | $ 25,080 | | $ - | | $ - |
| 03-175-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ 69,570** | **$ -** | **$ 82,789** | **$ -** | **$ -** |

# PROGRAMS & EVENTS

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ 69,438 | $ - | $ 102,083 | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ 69,438** | **$ -** | **$ 102,083** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-175-440-80300 | Transfer to Res. - Capital | $ - | $ 4,938 | | $ - | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ 4,938** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ (4,805)** | **$ -** | **$ (19,294)** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (211,285)** | **$ (290,190)** | **$ (492,715)** | **$ (549,772)** | **$ (601,788)** | **$ (109,073)** |

# PLANNING

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-180-062-40680 | Planning - Zoning | $ 26,250 | $ 48,950 | $ 37,000 | $ 31,950 | $ 40,000 | $ 3,000 |
| 01-180-062-40681 | Planning - O.P.A. | $ - | $ 2,800 | $ 3,000 | $ - | $ 3,000 | $ - |
| 01-180-062-40691 | Planning - Surplus Dwellings | $ 6,300 | $ 2,200 | $ 4,600 | $ - | $ 6,000 | $ 1,400 |
| 01-180-062-40682 | Planning - Consents | $ 15,100 | $ 22,250 | $ 17,500 | $ 40,590 | $ 25,000 | $ 7,500 |
| 01-180-062-40683 | Planning - Development Agree. | $ 2,200 | $ 1,150 | $ 1,000 | $ 1,100 | $ 2,500 | $ 1,500 |
| 01-180-062-40684 | Planning - Minor Variances | $ 9,407 | $ 13,271 | $ 14,000 | $ 13,425 | $ 15,000 | $ 1,000 |
| 01-180-062-40685 | Planning - Subdivisions | $ 7,500 | $ 16,100 | $ 5,900 | $ 17,450 | $ 18,000 | $ 12,100 |
| 01-180-062-40686 | Planning - Site Plan | $ 26,300 | $ 43,450 | $ 32,000 | $ 26,050 | $ 35,000 | $ 3,000 |
| 01-180-066-40689 | Planning - Misc. Application Fee | $ - | $ 200 | $ 500 | $ 400 | $ 500 | $ - |
| 01-180-066-41270 | Misc. Revenue | $ - | $ - | $ - | $ 205 | $ - | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 93,057** | **$ 150,371** | **$ 115,500** | **$ 131,170** | **$ 145,000** | **$ 29,500** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-180-072-60102 | Salaries - Full Time | $ 202,991 | $ 292,191 | $ 330,117 | $ 338,090 | $ 355,390 | $ (25,273) |
| 01-180-072-60103 | Salaries - Overtime | | $ 2,114 | $ 1,422 | $ 1,919 | $ 2,418 | $ (996) |
| 01-180-072-60104 | Salaries - Part Time | $ 10,833 | $ 9,354 | $ 13,901 | $ - | $ 14,181 | $ (280) |
| 01-180-072-60120 | Contracted Services | $ - | $ - | | $ 74,203 | $ - | $ - |
| 01-180-072-60114 | Committee Honourarium | $ 10,671 | $ 11,824 | $ 6,283 | $ 6,283 | $ 6,283 | $ 0 |
| | Benefits | $ 62,751 | $ 94,059 | $ 103,936 | $ 104,230 | $ 109,399 | $ (5,463) |
| | **Total Salaries & Benefits** | **$ 287,245** | **$ 409,542** | **$ 455,659** | **$ 524,725** | **$ 487,671** | **$ (32,012)** |
| 01-180-099-60254 | Training & Development | $ 74 | $ 1,042 | $ 7,000 | $ 1,076 | $ 7,500 | $ (500) |
| 01-180-099-60301 | Office Supplies | $ 208 | $ 129 | $ 500 | $ 2,525 | $ 750 | $ (250) |
| 01-180-099-60303 | Postage Supplies | $ 2,071 | $ - | $ 2,500 | $ - | $ 2,500 | $ - |
| 01-180-099-60305 | Courier & Express | $ 233 | $ 253 | $ 1,250 | $ 32 | $ 1,250 | $ - |
| 01-180-099-60306 | Advertising | $ 468 | $ 2,130 | $ 5,000 | $ 437 | $ 5,000 | $ - |
| 01-180-099-60317 | Miscellaneous | $ 189 | $ 667 | $ 2,000 | $ 681 | $ 5,000 | $ (3,000) |
| 01-180-099-60319 | Professional Services | | | | $ 78 | | $ - |
| 01-180-099-60320 | Membership & Subscription | $ 1,509 | $ 2,006 | $ 2,000 | $ 1,170 | $ 2,000 | $ - |
| 01-180-099-60326 | Professional Fees (Legal, Eng.OMB) | $ 18,471 | $ 41,086 | $ 25,000 | $ 19,789 | $ 25,000 | $ - |
| 01-180-099-60327 | Communication | $ 549 | $ 595 | $ 1,000 | $ 555 | $ 1,000 | $ - |
| 01-180-099-60358 | Small Capital | $ - | $ - | $ 1,000 | $ - | $ 1,000 | $ - |
| | **Heritage Committee** | $ 26,044 | $ 15,786 | $ 22,265 | $ 15,302 | $ 12,540 | $ 9,725 |
| 01-180-099-60400 | Mileage | $ 105 | $ - | $ 650 | $ 148 | $ 750 | $ (100) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 337,166** | **$ 473,238** | **$ 525,824** | **$ 566,517** | **$ 551,961** | **$ (26,137)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (244,109)** | **$ (322,867)** | **$ (410,324)** | **$ (435,347)** | **$ (406,961)** | **$ 3,363** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-180-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | $ - | $ - | | $ - |
| 03-180-440-80100 | Transfer to Res. - Working Cap. | $ 25,000 | $ - | $ - | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ 25,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (269,109)** | **$ (322,867)** | **$ (410,324)** | **$ (435,347)** | **$ (406,961)** | **$ 3,363** |
| | | | | | | | |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | $ - |
| 03-180-032-41710 | Transfer from Res. - Capital | $ - | $ 8,616 | $ 50,000 | $ - | $ 85,000 | $ 35,000 |
| 03-180-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ 8,616** | **$ 50,000** | **$ -** | **$ 85,000** | **$ 35,000** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 11,951 | $ 11,176 | $ 200,000 | $ 44,803 | $ 85,000 | $ (115,000) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 11,951** | **$ 11,176** | **$ 200,000** | **$ 44,803** | **$ 85,000** | **$ (115,000)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-180-440-80300 | Transfer to Res. - Capital | $ - | $ 50,000 | | $ - | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (11,951)** | **$ (52,560)** | **$ (150,000)** | **$ (44,803)** | **$ -** | **$ 150,000** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (281,060)** | **$ (375,426)** | **$ (560,324)** | **$ (480,150)** | **$ (406,961)** | **$ 153,363** |

# FINANCIAL SERVICES

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-112-058-40502 | Provincial Grants - OMPF | $ 857,600 | $ 751,700 | $ 719,900 | $ 722,130 | $ 614,100 | $ (105,800) |
| 01-112-058-40502 | Provincial Grants - COVID | $ 110,184 | $ 10,000 | | | | $ - |
| 01-112-058-40502 | Provincial Grants - Cannabis Legalization | $ - | $ 15,000 | $ 23,755 | | | $ (23,755) |
| 01-112-058-40511 | Federal Grants | $ - | $ - | $ - | $ - | | $ - |
| 01-112-061-40655 | Program Support - Build. & Water | $ 300,025 | $ 384,000 | $ 402,000 | $ 402,000 | $ 453,000 | $ 51,000 |
| 01-112-061-40661 | Rent - Lton & Area Health Team | $ - | $ - | | $ - | | $ - |
| 01-112-066-40904 | Recovered Wages | $ 3,920 | $ - | | $ 269 | | $ - |
| 01-112-066-41210 | Revenue - General - Tax Cert | $ 34,100 | $ 41,350 | $ 36,000 | $ 39,825 | $ 36,000 | $ - |
| 01-112-066-41230 | Revenue - Building/Zoning Cert | $ 13,900 | $ 23,100 | $ 20,000 | $ 27,200 | $ 25,000 | $ 5,000 |
| 01-112-066-41259 | HST Payroll Rebates | $ 6,116 | $ 5,672 | $ 6,000 | $ - | $ 6,000 | $ - |
| 01-112-066-41260 | NSF Cheques | $ 675 | $ 750 | $ 1,000 | $ 725 | $ 1,000 | $ - |
| 01-112-066-41270 | Miscellaneous Revenue | $ 7,922 | $ 7,295 | $ 8,000 | $ 74,500 | $ 8,000 | $ - |
| 01-112-066-41310 | Penalties & Interest | $ 134,846 | $ 267,376 | $ 250,000 | $ 309,662 | $ 280,000 | $ 30,000 |
| 01-112-066-41410 | Investment Income - Other | $ 266,794 | $ 121,931 | $ 175,000 | $ 424,351 | $ 275,000 | $ 100,000 |
| | **TOTAL OPERATING REVENUE:** | **$ 1,736,082** | **$ 1,628,175** | **$ 1,641,655** | **$ 2,000,662** | **$ 1,698,100** | **$ 56,445** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-112-072-60102 | Salaries - Full Time | $ 1,267,774 | $ 1,459,724 | $ 569,212 | $ 555,307 | $ 606,987 | $ (37,775) |
| 01-112-072-60103 | Salaries - Over-time | $ 2,677 | $ 2,092 | $ 4,871 | $ 6,487 | $ 3,418 | $ 1,453 |
| 01-112-072-60104 | Salaries - Part Time | $ 32,642 | $ 58,210 | $ 6,950 | $ 6,830 | $ 7,091 | $ (141) |
| | Benefits | $ 443,403 | $ 464,036 | $ 219,766 | $ 211,702 | $ 229,998 | $ (10,232) |
| | **Total Salaries & Benefits** | **$ 1,746,496** | **$ 1,984,062** | **$ 800,799** | **$ 780,326** | **$ 847,494** | **$ (46,695)** |
| | **New Staff - Office Support (75%)** | | | | | **$ 60,000** | $ (60,000) |
| 01-112-072-60120 | Contracted Services | $ 32,794 | $ - | | $ 933 | | $ - |
| 01-112-098-60254 | Training & Development | $ 19,114 | $ 20,245 | $ 10,000 | $ 7,033 | $ 13,500 | $ (3,500) |
| 01-112-098-60258 | Team Building / Wellness Programs | $ 989 | $ 3,624 | | $ 211 | | $ - |
| 01-112-099-60301 | Office Supplies | $ 14,461 | $ 18,430 | $ 20,000 | $ 21,190 | $ 18,000 | $ 2,000 |
| 01-112-099-60303 | Postage / Courier | $ 36,023 | $ 36,460 | $ 37,500 | $ 39,861 | $ 37,500 | $ - |
| 01-112-099-60306 | Advertising | $ 8,014 | $ 13,655 | $ 1,000 | $ 2,752 | $ 1,000 | $ - |
| 01-112-099-60308 | Office Machine Maintenance | $ 92 | $ - | | $ - | | $ - |
| 01-112-099-60310 | Computer Consultants | $ 590 | $ 1,989 | $ 2,000 | $ - | $ 2,000 | $ - |
| 01-112-099-60311 | Equipment Leases | $ 20,671 | $ 17,024 | $ 17,000 | $ 14,911 | $ 17,000 | $ - |
| 01-112-099-60312 | General Insurance | $ 151,131 | $ 177,226 | $ 191,200 | $ 192,201 | $ 219,880 | $ (28,680) |
| 01-112-099-60313 | Gen. Insurance Deductible | $ 60,182 | $ 13,282 | $ 100,000 | $ 28,397 | $ 100,000 | $ - |
| 01-112-099-60314 | Utilities | $ 32,105 | $ 35,767 | $ 35,000 | $ 30,274 | $ 35,000 | $ - |
| 01-112-099-60315 | Facility Maintenance | $ 12,336 | $ 14,097 | $ 15,000 | $ 18,145 | $ 15,000 | $ - |
| 01-112-099-60316 | Equipment Repair | $ - | $ 1,180 | $ 1,000 | $ 803 | $ 1,000 | $ - |
| 01-112-099-60317 | Miscellaneous | $ 12,372 | $ 13,351 | $ 1,000 | $ 2,340 | $ 1,000 | $ - |
| 01-112-099-60319 | Professional Services | $ 108,362 | $ 61,774 | | $ 2,308 | | $ - |
| 01-112-099-60320 | Memberships & Subscriptions | $ 17,767 | $ 26,201 | $ 5,500 | $ 4,998 | $ 5,500 | $ - |
| 01-112-099-60326 | Professional Fees - Audit | $ 29,629 | $ 30,428 | $ 31,000 | $ 28,167 | $ 41,000 | $ (10,000) |
| 01-112-099-60327 | Communication | $ 12,644 | $ 7,349 | $ 4,000 | $ 5,830 | $ 4,000 | $ - |
| 01-112-099-60341 | Janitorial | $ 27,475 | $ 27,475 | $ 28,000 | $ 23,490 | $ 28,000 | $ - |
| 01-112-099-60346 | Bank Fees & Interest | $ 7,739 | $ 13,025 | $ 13,000 | $ 13,141 | $ 13,000 | $ - |
| 01-112-200-60354 | 911 Costs | $ 12,091 | $ 12,091 | | $ - | | $ - |
| 01-112-099-60358 | Small Capital | $ 6,162 | $ 14,452 | $ 3,000 | $ 3,628 | $ 3,000 | $ - |
| 01-112-099-60378 | Funding Agreement - LAFHT | $ 59,125 | $ 59,125 | $ 59,125 | $ 59,125 | $ 59,125 | $ - |
| 01-112-200-60390 | Donations & Grants | $ 64,479 | $ 39,000 | $ 78,740 | $ 86,240 | $ 75,000 | $ 3,740 |
| 01-112-200-60393 | Affordable Housing Initiative | $ 25,639 | $ - | | $ - | | $ - |
| 01-112-099-60400 | Mileage | $ 37 | $ 553 | $ 200 | $ 92 | $ 200 | $ - |
| 01-112-420-60950 | ERCA | $ 208,446 | $ 215,437 | $ 224,270 | $ 224,462 | $ 235,483 | $ (11,213) |
| 01-112-420-60970 | Erie Shore Transit | $ 14,400 | $ 18,080 | $ 16,000 | $ 15,932 | $ 18,000 | $ (2,000) |
| 01-112-099-63055 | By-Law Enforcement (Bldg) | $ 270,000 | $ 221,000 | | $ - | | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 3,011,811** | **$ 3,095,983** | **$ 1,694,333** | **$ 1,606,758** | **$ 1,850,682** | **$ (156,349)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (1,275,729)** | **$ (1,467,808)** | **$ (52,678)** | **$ 393,905** | **$ (152,582)** | **$ (99,904)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-112-032-41799 | Prior Year (Surplus)/Deficit | $ (877,770) | $ (735,125) | | $ (594,215) | | $ - |
| 03-112-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | $ (11,385) | $ (11,358) | | $ 11,385 |
| 03-112-440-80100 | Transfer to Res. - 2020 Staffing | $ 85,000 | $ - | | | | $ - |
| 03-112-440-80100 | Transfer to Res. - PY Surplus | $ 827,770 | $ 735,125 | | | | $ - |
| 03-112-440-80100 | Transfer to Res. - Working Cap. | $ 54,358 | $ 36,000 | $ 6,000 | $ 602,715 | $ 6,000 | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ 89,358** | **$ 36,000** | **$ (5,385)** | **$ (2,858)** | **$ 6,000** | **$ 11,385** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (1,365,087)** | **$ (1,503,808)** | **$ (47,293)** | **$ 396,763** | **$ (158,582)** | **$ (111,289)** |

| Account Number | FINANCIAL SERVICES | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | | |
| 01-112-058-40504 | Grants - Provincial | $ 114,246 | $ (0) | $ 25,000 | $ - | $ 25,000 | $ - |
| 01-112-058-40504 | Grants - Provincial (COVID) | $ 139,772 | $ 181,893 | $ 70,000 | $ - | $ 25,000 | $ (45,000) |
| 03-112-032-41710 | Transfer from Res. - Capital | $ - | $ - | $ - | $ - | $ 35,000 | $ 35,000 |
| 03-112-032-41720 | Transfer from Res. - DC | $ - | $ - | $ 40,000 | $ - | | $ (40,000) |
| | **TOTAL CAPITAL REVENUE:** | **$ 254,018** | **$ 181,893** | **$ 135,000** | **$ -** | **$ 85,000** | **$ (50,000)** |
| CAPITAL EXPENDITURES: | | | | | | | |
| | From Capital Schedule | $ 405,127 | $ 181,893 | $ 135,000 | $ 123,337 | $ 319,000 | $ (184,000) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 405,127** | **$ 181,893** | **$ 135,000** | **$ 123,337** | **$ 319,000** | **$ (184,000)** |
| CONTRIBUTIONS TO RESERVES: | | | | | | | |
| 03-112-440-80300 | Transfer to Res. - Lifecycle | $ - | | | | | $ - |
| 03-112-440-80300 | Transfer to Res. - Capital | $ 35,000 | $ 25,000 | $ 25,000 | $ 25,000 | | $ 25,000 |
| | **CONTRIBUTIONS TO RESERVES** | **$ 35,000** | **$ 25,000** | **$ 25,000** | **$ 25,000** | **$ -** | **$ 25,000** |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | | |
| 01-112-099-60396 | OILC (2016) - Office Expansion | $ 135,021 | $ 135,022 | $ 135,022 | $ 135,022 | $ 135,022 | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ 135,021** | **$ 135,022** | **$ 135,022** | **$ 135,022** | **$ 135,022** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (321,130)** | **$ (160,022)** | **$ (160,022)** | **$ (283,359)** | **$ (369,022)** | **$ (209,000)** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (1,686,217)** | **$ (1,663,830)** | **$ (207,315)** | **$ 113,404** | **$ (527,604)** | **$ (320,289)** |

**NOTE: 2020 & 2021 ACTUALS INCLUDE CAO'S OFFICE, CLERKS & LEGAL**

# CLERKS

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| **OPERATING BUDGET** | | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-115-058-40511 | Federal Grants | | | | | | |
| 01-115-064-41110 | Licences & Permits - Hunting | $ 559 | $ 597 | $ 300 | $ (695) | $ - | $ (300) |
| 01-115-064-41150 | Licences & Permits - Raffles | $ 642 | $ 1,127 | $ 1,000 | $ 2,091 | $ 1,200 | $ 200 |
| 01-115-064-41180 | Licences & Permits - Marriage | $ 10,875 | $ 10,625 | $ 9,000 | $ 12,535 | $ 10,000 | $ 1,000 |
| 01-115-064-41182 | Licences & Permits - Taxi | $ 975 | $ 1,775 | $ 1,000 | $ 2,975 | $ 1,200 | $ 200 |
| 01-115-064-41183 | Licences & Permits - Portable Signs | $ 455 | $ 325 | $ 1,000 | $ 520 | $ 1,000 | $ - |
| 01-115-064-41187 | Licences & Permits - Business | $ 1,750 | $ 1,500 | $ 1,250 | $ 1,500 | $ 500 | $ (750) |
| 01-115-066-41235 | Marriage Solemnization | $ 8,643 | $ 9,604 | $ 10,000 | $ 11,840 | $ 10,000 | $ - |
| 01-115-066-41270 | Miscellaneous Revenue | | | | $ 360 | | $ - |
| 01-115-066-41284 | Freedom of Information Reports | $ 103 | $ 529 | $ 500 | $ 224 | $ 300 | $ (200) |
| | **TOTAL OPERATING REVENUE:** | **$ 24,003** | **$ 26,083** | **$ 24,050** | **$ 31,351** | **$ 24,200** | **$ 150** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-115-072-60102 | Salaries - Full Time | | | $ 366,176 | $ 348,255 | $ 332,617 | $ 33,559 |
| 01-115-072-60103 | Salaries - Over-time | | | $ 7,742 | $ 118 | $ 2,918 | $ 4,824 |
| 01-115-072-60104 | Salaries - Part Time | | | $ 6,950 | $ - | $ 7,091 | $ (141) |
| | Benefits | | | $ 119,414 | $ 109,502 | $ 111,246 | $ 8,168 |
| | **Total Salaries & Benefits** | | **$ -** | **$ 500,281** | **$ 457,875** | **$ 453,872** | **$ 46,409** |
| 01-115-072-60129 | Marriage Solemnizers | $ 7,075 | $ 8,908 | $ 8,000 | $ 10,195 | $ 8,000 | $ - |
| 01-115-098-60254 | Training & Development | | | $ 3,750 | $ 6,206 | $ 4,500 | $ (750) |
| 01-115-099-60301 | Office Supplies | | | | $ - | $ 1,000 | $ (1,000) |
| 01-115-099-60303 | Postage / Courier | | | | $ - | $ 500 | $ (500) |
| 01-115-099-60306 | Advertising | | | $ 500 | $ 921 | $ 500 | $ - |
| 01-115-099-60311 | Equipment Leases | | | $ 4,000 | $ 3,750 | $ 4,000 | $ - |
| 01-115-099-60317 | Miscellaneous | | | $ 1,350 | $ 2,308 | $ 1,350 | $ - |
| 01-115-099-60320 | Memberships & Subscriptions | | | $ 3,900 | $ 2,496 | $ 1,700 | $ 2,200 |
| 01-115-099-60325 | Election Costs | $ 1,997 | $ 1,997 | $ 100,000 | $ 84,618 | $ 2,400 | $ 97,600 |
| 01-115-099-60327 | Communication | | | $ 1,500 | $ 412 | $ 600 | $ 900 |
| 01-115-099-60345 | Licences & Permits | $ 6,061 | $ 4,800 | $ 4,000 | $ 2,400 | $ 4,000 | $ - |
| 01-115-099-60358 | Small Capital | | | $ 1,500 | $ 1,526 | $ 1,500 | $ - |
| 01-115-099-60400 | Mileage | | | $ 100 | $ 162 | $ 200 | $ (100) |
| | Accessibility | $ 3,576 | $ 3,449 | $ 5,400 | $ 2,103 | $ 1,500 | $ 3,900 |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 18,709** | **$ 19,154** | **$ 634,281** | **$ 574,971** | **$ 485,622** | **$ 148,659** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ 5,294** | **$ 6,929** | **$ (610,231)** | **$ (543,620)** | **$ (461,422)** | **$ 148,809** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-115-032-41700 | Trans. from Res. - Working Cap. | | | $ (75,000) | $ (62,315) | | $ 75,000 |
| 03-115-440-80100 | Transfer to Res. - Election | | | | | $ 25,000 | $ 25,000 |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ (75,000)** | **$ (62,315)** | **$ 25,000** | **$ 100,000** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ 5,294** | **$ 6,929** | **$ (535,231)** | **$ (481,305)** | **$ (486,422)** | **$ 48,809** |
| | | | | | | | |
| **CAPITAL BUDGET** | | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-115-058-40504 | Grants - Provincial | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-115-032-41710 | Transfer from Res. - Capital | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-115-032-41720 | Transfer from Res. - DC | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ 5,294** | **$ 6,929** | **$ (535,231)** | **$ (481,305)** | **$ (486,422)** | **$ 48,809** |

NOTE: IN 2020 & 2021, THIS DEPARTMENT WAS INCLUDED UNDER GENERAL ADMINISTRATION

# LEGAL

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| **OPERATING BUDGET** | | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-113-066-41270 | Miscellaneous Revenue | | | | $ 400 | $ 200 | $ 200 |
| | **TOTAL OPERATING REVENUE:** | **$ -** | **$ -** | **$ -** | **$ 400** | **$ 200** | **$ 200** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-113-072-60102 | Salaries - Full Time | | | $ 259,675 | $ 245,578 | $ 216,585 | $ 43,090 |
| 01-113-072-60103 | Salaries - Over-time | | | | $ - | $ - | $ - |
| 01-113-072-60104 | Salaries - Part Time | | | | $ - | $ - | $ - |
| | Benefits | | | $ 72,320 | $ 63,793 | $ 61,033 | $ 11,287 |
| | **Total Salaries & Benefits** | **$ -** | **$ -** | **$ 331,995** | **$ 309,371** | **$ 277,618** | **$ 54,377** |
| 01-113-072-60120 | Contracted Services | | | | $ - | | $ - |
| 01-113-098-60254 | Training & Development | | | $ 3,750 | $ 1,230 | $ 6,000 | $ (2,250) |
| 01-113-098-60258 | Team Building / Wellness Programs | | | | $ - | | $ - |
| 01-113-099-60301 | Office Supplies | | | | $ - | $ 200 | $ (200) |
| 01-113-099-60303 | Postage / Courier | | | | $ - | $ 500 | $ (500) |
| 01-113-099-60305 | Courier & Express | | | | $ - | | $ - |
| 01-113-099-60306 | Advertising | | | $ 500 | $ - | | $ 500 |
| 01-113-099-60307 | Photocopier Supplies | | | | $ - | | $ - |
| 01-113-099-60313 | Gen. Insurance Deductible | | | | $ 183 | | $ - |
| 01-113-099-60317 | Miscellaneous | | | $ 1,350 | $ - | $ 1,350 | $ - |
| 01-113-099-60319 | Professional Services - Legal | | | $ 66,000 | $ 13,024 | $ 40,000 | $ 26,000 |
| 01-113-099-60320 | Memberships & Subscriptions | | | $ 3,900 | $ 7,071 | $ 6,000 | $ (2,100) |
| 01-113-099-60327 | Communication | | | $ 1,500 | $ 1,380 | $ 1,200 | $ 300 |
| 01-113-099-60358 | Small Capital | | | $ 1,500 | $ - | $ 1,500 | $ - |
| 01-113-099-60400 | Mileage | | | $ 100 | $ - | $ 100 | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ -** | **$ -** | **$ 410,595** | **$ 332,259** | **$ 334,468** | **$ 76,127** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ -** | **$ -** | **$ (410,595)** | **$ (331,859)** | **$ (334,268)** | **$ 76,327** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-113-032-41700 | Trans. from Res. - Working Cap. | | | | $ - | | $ - |
| 03-113-440-80100 | Transfer to Res. - Working Cap. | | | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ -** | **$ -** | **$ (410,595)** | **$ (331,859)** | **$ (334,268)** | **$ 76,327** |
| | | | | | | | |
| **CAPITAL BUDGET** | | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-113-058-40504 | Grants - Provincial | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-113-032-41710 | Transfer from Res. - Capital | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-113-032-41720 | Transfer from Res. - DC | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ -** | **$ -** | **$ (410,595)** | **$ (331,859)** | **$ (334,268)** | **$ 76,327** |

NOTE: IN 2020 & 2021, THIS DEPARTMENT WAS INCLUDED UNDER GENERAL ADMINISTRATION

# INFORMATION TECHNOLOGY

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | | |
| 01-114-058-40502 | Provincial Grants (Modernization) | | $ - | $ 20,000 | $ - | $ 17,000 | $ (3,000) |
| 01-114-066-41270 | Misc. Revenue | $ 280 | $ 620 | | $ 420 | | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 280** | **$ 620** | **$ 20,000** | **$ 420** | **$ 17,000** | **$ (3,000)** |
| OPERATING EXPENDITURES: | | | | | | | |
| 01-114-072-60102 | Salaries - Full Time | $ 269,362 | $ 267,030 | $ 272,784 | $ 272,676 | $ 278,237 | $ (5,453) |
| 01-114-072-60103 | Salaries - Over-time | $ 317 | $ 177 | $ 1,051 | $ 34 | $ 2,681 | $ (1,630) |
| 01-114-072-60104 | Salaries - Part-time | $ - | $ - | $ 20,000 | $ 17,710 | $ 16,207 | $ 3,793 |
| | Benefits | $ 78,053 | $ 85,740 | $ 83,703 | $ 84,031 | $ 90,213 | $ (6,510) |
| | **Total Salaries & Benefits** | **$ 347,732** | **$ 352,946** | **$ 377,538** | **$ 374,451** | **$ 387,338** | **$ (9,800)** |
| 01-114-098-60254 | Training & Development | $ 1,628 | $ 790 | $ 5,000 | $ 2,472 | $ 5,000 | $ - |
| 01-114-099-60301 | Office Supplies | $ 154 | $ - | $ 500 | $ 277 | $ 500 | $ - |
| 01-114-099-60302 | Computer Supplies | $ 2,808 | $ 2,402 | $ 3,000 | $ 2,034 | $ 3,000 | $ - |
| 01-114-099-60305 | Postage/Courier | $ 32 | $ 117 | $ 120 | $ - | $ 120 | $ - |
| 01-114-099-60308 | Office Machine Maintenance | $ 597 | $ 1,096 | $ 1,100 | $ 462 | $ 1,100 | $ - |
| 01-114-099-60309 | Computer Licensing & Maintenance | $ 185,241 | $ 177,774 | $ 230,235 | $ 219,164 | $ 253,435 | $ (23,200) |
| 01-114-099-60312 | Cyber Insurance | $ 8,000 | $ 3,300 | $ 28,600 | $ 28,620 | $ 29,700 | $ (1,100) |
| 01-114-099-60358 | Small Capital | | $ 7,100 | $ 5,000 | $ 9,764 | $ 5,000 | $ - |
| 01-114-099-60470 | Cyber Security | $ - | $ - | $ 5,000 | $ 406 | $ 1,000 | $ 4,000 |
| 01-114-099-60310 | Computer Consultants | $ 2,815 | $ 5,501 | $ 5,000 | $ 2,360 | $ 5,000 | $ - |
| 01-114-099-60317 | Miscellaneous | $ 2,236 | $ 379 | $ 2,500 | $ 1,230 | $ 2,500 | $ - |
| 01-114-099-60320 | Memberships & Subscriptions | $ 454 | $ 454 | $ 1,000 | $ - | $ 1,000 | $ - |
| 01-114-099-60327 | Communication | $ 1,099 | $ 1,933 | $ 1,400 | $ 2,281 | $ 1,400 | $ - |
| 01-114-099-60400 | Mileage | $ 271 | $ 67 | $ 1,000 | $ 69 | $ 200 | $ 800 |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 553,067** | **$ 553,860** | **$ 666,993** | **$ 643,589** | **$ 696,293** | **$ (29,300)** |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ (552,787)** | **$ (553,240)** | **$ (646,993)** | **$ (643,169)** | **$ (679,293)** | **$ (32,300)** |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | | $ - |
| 03-114-032-41700 | Trans. from Res. - Working Cap. | $ - | $ - | $ - | $ - | | $ - |
| 03-114-440-80100 | Transfer to Res. - Working Cap. | $ - | $ - | $ - | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (552,787)** | **$ (553,240)** | **$ (646,993)** | **$ (643,169)** | **$ (679,293)** | **$ (32,300)** |
| | CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | | |
| 01-114-058-40504 | Grants - Provincial - Modernization Application | $ - | $ - | $ 28,600 | $ 34,726 | | $ (28,600) |
| 01-114-058-40504 | Grants - Provincial - Modernization | $ 264,533 | $ 35,115 | $ 106,800 | | $ 45,000 | $ (61,800) |
| 01-114-058-40504 | Grants - Provincial - Safe Restart | | | $ - | | $ 8,000 | $ 8,000 |
| | **TOTAL CAPITAL REVENUE:** | **$ 264,533** | **$ 35,115** | **$ 135,400** | **$ 34,726** | **$ 53,000** | **$ (82,400)** |
| CAPITAL EXPENDITURES: | | | | | | | |
| | From Capital Schedule | $ 464,193 | $ 45,809 | $ 150,800 | $ 82,266 | $ 95,000 | $ 55,800 |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 464,193** | **$ 45,809** | **$ 150,800** | **$ 82,266** | **$ 95,000** | **$ 55,800** |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | | |
| 03-114-440-80300 | Transfer to Res. - Capital | $ - | $ - | $ - | $ - | $ - | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | | |
| | Long-term Debt - Office Expansion | $ - | $ - | $ - | $ - | $ - | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (199,660)** | **$ (10,694)** | **$ (15,400)** | **$ (47,540)** | **$ (42,000)** | **$ (26,600)** |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (752,448)** | **$ (563,934)** | **$ (662,393)** | **$ (690,709)** | **$ (721,293)** | **$ (58,900)** |

# ANIMAL CONTROL

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| **OPERATING BUDGET** | | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-120-064-41140 | Licences - Dog & Kennels | $ 28,955 | $ 28,120 | $ 40,000 | $ 35,410 | $ 40,000 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 28,955** | **$ 28,120** | **$ 40,000** | **$ 35,410** | **$ 40,000** | **$ -** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-120-072-60114 | Committee Honourarium | $ 600 | $ 200 | $ - | $ - | $ - | $ - |
| 01-120-280-60124 | Animal Control wildlife control | $ 2,706 | $ 5,057 | $ 5,000 | $ 15,529 | $ 10,000 | $ (5,000) |
| 01-120-280-60125 | Animal Control Cats | $ 3,175 | $ 2,550 | $ 3,500 | $ 5,400 | $ 3,500 | $ - |
| 01-120-280-60126 | Livestock Claims | $ 123 | $ - | $ 300 | $ - | $ 300 | $ - |
| 01-120-280-60137 | Administration | $ 3,839 | $ 3,064 | $ 3,500 | $ 3,969 | $ 3,500 | $ - |
| 01-120-072-60206 | Benefits - EHT | $ 12 | $ 4 | $ - | $ - | $ - | $ - |
| 01-120-099-60317 | Misc. | $ - | $ 313 | $ - | $ - | $ - | $ - |
| 01-120-280-60371 | Dog Pound Cost | $ 20,496 | $ 33,738 | $ 48,000 | $ 43,277 | $ 43,000 | $ 5,000 |
| 01-120-280-60377 | Cat Voucher Program | $ 6,325 | $ 6,675 | $ 7,500 | $ 6,228 | $ 7,500 | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 37,276** | **$ 51,602** | **$ 67,800** | **$ 74,402** | **$ 67,800** | **$ -** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (8,321)** | **$ (23,482)** | **$ (27,800)** | **$ (38,992)** | **$ (27,800)** | **$ -** |
| **CAPITAL BUDGET** | | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-120-058-40504 | Grants - Provincial | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-120-032-41710 | Transfer from Res. - Capital | $ - | $ - | $ - | $ - | $ - | $ - |
| 01-120-032-41720 | Transfer from Res. - DC | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ - | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ (8,321)** | **$ (23,482)** | **$ (27,800)** | **$ (38,992)** | **$ (27,800)** | **$ -** |

# WATER / WASTEWATER BUDGET SUMMARY

| | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|
| **OPERATING REVENUE:** | | | | | | |
| Water | $ 7,346,736 | $ 7,990,660 | $ 7,694,500 | $ 8,199,306 | $ 8,620,400 | $ 925,900 |
| Wastewater - KLW | $ 2,315,128 | $ 2,611,382 | $ 2,372,000 | $ 2,585,247 | $ 2,732,200 | $ 360,200 |
| Wastewater - Cottam | $ 212,657 | $ 222,633 | $ 249,200 | $ 233,336 | $ 247,200 | $ (2,000) |
| **TOTAL:** | **$ 9,874,521** | **$ 10,824,674** | **$ 10,315,700** | **$ 11,017,889** | **$ 11,599,800** | **$ 1,284,100** |
| **OPERATING EXPENDITURES:** | | | | | | |
| Water | $ 6,103,855 | $ 6,574,433 | $ 6,653,699 | $ 7,042,503 | $ 7,393,527 | $ (739,828) |
| Wastewater - KLW | $ 1,678,102 | $ 1,631,658 | $ 1,713,450 | $ 1,681,580 | $ 1,991,225 | $ (277,775) |
| Wastewater - Cottam | $ 100,018 | $ 93,883 | $ 122,700 | $ 113,116 | $ 127,200 | $ (4,500) |
| **TOTAL:** | **$ 7,881,976** | **$ 8,299,975** | **$ 8,489,849** | **$ 8,837,200** | **$ 9,511,952** | **$ (1,022,103)** |
| **TRANSFERS TO (FROM) RESERVES:** | | | | | | |
| Water | $ 942,044 | $ 1,199,502 | $ 910,801 | $ - | $ 935,873 | $ (25,072) |
| Wastewater - KLW | $ 642,205 | $ 872,058 | $ 628,550 | $ - | $ 718,975 | $ (90,425) |
| Wastewater - Cottam | $ 38,567 | $ 127,052 | $ 126,500 | $ - | $ 120,000 | $ 6,500 |
| **TOTAL:** | **$ 1,622,816** | **$ 2,198,612** | **$ 1,665,851** | **$ -** | **$ 1,774,848** | **$ (108,997)** |
| **OPERATING SURPLUS/(DEFICIT):** | **$ 369,729** | **$ 326,087** | **$ 160,000** | **$ 2,180,690** | **$ 313,000** | **$ 153,000** |
| **CAPITAL REVENUE:** | | | | | | |
| Water | $ 937,429 | $ 3,311,058 | $ 6,197,500 | $ 4,018 | $ 9,865,750 | $ 3,668,250 |
| Wastewater - KLW | $ 3,237,707 | $ 776,703 | $ 4,494,000 | $ 11,294 | $ 5,493,500 | $ 999,500 |
| Wastewater - Cottam | $ 188,818 | $ 1,602,220 | $ 1,700,000 | $ - | $ 40,000 | $ (1,660,000) |
| **TOTAL:** | **$ 4,363,954** | **$ 5,689,981** | **$ 12,391,500** | **$ 15,312** | **$ 15,399,250** | **$ 3,007,750** |
| **CAPITAL EXPENDITURES:** | | | | | | |
| Water | $ 1,108,266 | $ 3,397,782 | $ 6,197,500 | $ 5,016,322 | $ 9,865,750 | $ (3,668,250) |
| Wastewater - KLW | $ 3,217,528 | $ 869,369 | $ 4,509,000 | $ 383,041 | $ 5,493,500 | $ (984,500) |
| Wastewater - Cottam | $ 262,889 | $ 1,603,917 | $ 1,700,000 | $ 839,911 | $ 40,000 | $ 1,660,000 |
| **TOTAL:** | **$ 4,588,683** | **$ 5,871,068** | **$ 12,406,500** | **$ 6,239,274** | **$ 15,399,250** | **$ (2,992,750)** |
| **TRANSFERS TO RESERVES:** | | | | | | |
| Water | $ 130,000 | $ 130,000 | $ 130,000 | $ 130,000 | $ 80,000 | $ 50,000 |
| Wastewater - KLW | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 22,000 | $ (7,000) |
| Wastewater - Cottam | $ - | $ - | $ - | $ - | $ - | $ - |
| **TOTAL:** | **$ 145,000** | **$ 145,000** | **$ 145,000** | **$ 145,000** | **$ 102,000** | **$ 43,000** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | |
| Water | $ - | $ - | $ - | $ - | $ 211,000 | $ - |
| Wastewater - KLW | $ - | $ - | $ - | $ - | $ - | $ - |
| Wastewater - Cottam | $ - | $ - | $ - | $ - | $ - | $ - |
| **TOTAL:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 211,000** | **$ -** |
| **CAPITAL SURPLUS/(DEFICIT):** | **$ (369,729)** | **$ (326,087)** | **$ (160,000)** | **$ (6,368,962)** | **$ (313,000)** | **$ 58,000** |
| | | | | | | |
| **NET SURPLUS/(DEFICIT):** | **$ 1** | **$ -** | **$ -** | **$ (4,188,272)** | **$ -** | **$ 211,000** |

# 2023 CAPITAL SCHEDULE - WATER / WASTEWATER RATE FUNDED - DRAFT

| Project # | Description | Note | Budget Amount | Funding Source: Grants – Provincial | Grants – Federal | Other Revenue | Transfer from Reserves | Development Charges | LTD | Current Year Rates |
|---|---|---|---|---|---|---|---|---|---|---|
| **WATER** | | | | | | | | | | |
| WAT-2023-1 | Road 2 East - Watermain construction including all engineering from Kratz to Division | 2022 Carry-over. Project already Tendered | **$ 3,000,000** | | | | $ 750,000 | $ 2,250,000 | | **$ -** |
| WAT-2023-2 | Baner Subdivision - Next Phase of Watermain Replacement | | **$ 1,400,000** | $ 466,620 | $ 560,000 | | $ 373,380 | | | **$ -** |
| WAT-2023-3 | Highway 3 - New Watermain Crossing | Funded by Province, as part of Hwy 3 Road widening. | **$ 1,100,000** | | | $ 1,100,000 | | | | **$ -** |
| WAT-2023-4 | Water Meter Replacement Program | | **$ 4,200,000** | | | | $ 1,250,000 | $ 840,000 | $ 2,110,000 | **$ -** |
| WAT-2023-5 | Fleet Replacement - 10-03 Case 580SM Backhoe | 2022 Carry-over - Contract Awarded, Delivery in 2023 - 75% Tax Funded / 25% Water | **$ 38,750** | | | | $ 38,750 | | | **$ -** |
| WAT-2023-6 | Fleet Replacement - 13-05 F-150 | | **$ 65,000** | | | | $ 65,000 | | | **$ -** |
| WAT-2023-7 | Fleet Replacement - 10-04 Case 521E Loader | 2022 Carry-over - Contract Awarded, Delivery in 2023 - 75% Tax Funded / 25% Water | **$ 62,000** | | | | $ 62,000 | | | **$ -** |
| | | | **$ 9,865,750** | **$ 466,620** | **$ 560,000** | **$ 1,100,000** | **$ 2,539,130** | **$ 3,090,000** | **$ 2,110,000** | **$ -** |
| **KINGSVILLE / RUTHVEN / LAKESHORE WEST WASTEWATER TREATMENT SYSTEM** | | | | | | | | | | |
| WASTE-K-2023-1 | Sanitary Extension - Kratz Road / ERCA Greenway Engineering and Construction | | **$ 4,400,000** | | | $ 4,400,000 | | | | **$ -** |
| WASTE-K-2023-2 | OCWA Major Maintenance and Capital Items - See Appendix C | | **$ 593,500** | | | | $ 593,500 | | | **$ -** |
| WASTE-K-2023-3 | Ruthven Pump Station - Engineering for Future Construction to Acccomodate Increased Capacity | | **$ 200,000** | | | | $ 30,000 | $ 170,000 | | **$ -** |
| WASTE-K-2023-4 | Lakeshore Sanitary Plant Capacity Expansion - Class EA | | **$ 300,000** | | | | $ 30,000 | $ 270,000 | | **$ -** |
| WASTE-K-2023-5 | | | | | | | | | | **$ -** |
| | | | **$ 5,493,500** | **$ -** | **$ -** | **$ 4,400,000** | **$ 653,500** | **$ 440,000** | **$ -** | **$ -** |
| **COTTAM WASTEWATER TREATMENT SYSTEM** | | | | | | | | | | |
| WASTE-C-2023-1 | OCWA Major Maintenance and Capital Items - See Appendix C | | **$ 40,000** | | | | $ 40,000 | | | **$ -** |
| WASTE-C-2023-2 | | | | | | | | | | **$ -** |
| | | | **$ 40,000** | **$ -** | **$ -** | **$ -** | **$ 40,000** | **$ -** | **$ -** | **$ -** |
| | **TOTALS:** | | **$ 15,399,250** | **$ 466,620** | **$ 560,000** | **$ 5,500,000** | **$ 3,232,630** | **$ 3,530,000** | **$ 2,110,000** | **$ -** |

# WATER

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 02-201-066-40810 | G.S. Water | $ 5,454,250 | $ 6,047,518 | $ 5,762,000 | $ 6,169,196 | $ 6,562,000 | $ 800,000 |
| 02-201-066-40812 | G.N Water | $ 665,060 | $ 675,917 | $ 702,000 | $ 739,843 | $ 787,000 | $ 85,000 |
| 02-201-066-40814 | Kingsville Water | $ 1,044,018 | $ 1,052,239 | $ 1,105,000 | $ 1,136,352 | $ 1,162,000 | $ 57,000 |
| 02-201-066-40901 | Service Connection Installation | $ 51,306 | $ 61,893 | $ 55,000 | $ 66,199 | $ 15,000 | $ (40,000) |
| 02-201-066-40902 | Meter Installation/ Maintenance | $ 1,270 | $ 3,063 | $ 3,500 | $ 3,303 | $ 3,500 | $ - |
| 02-201-066-40903 | Extra Charges | $ 3,895 | $ 4,124 | $ 4,000 | $ 5,880 | $ 4,200 | $ 200 |
| 02-201-066-40904 | Recovered Wages | $ 2,952 | $ 5,793 | $ 1,000 | $ 1,541 | $ 1,000 | $ - |
| 02-201-066-40905 | Account Set-up Fees | $ 13,850 | $ 17,800 | $ 13,000 | $ 13,925 | $ 16,100 | $ 3,100 |
| 02-201-066-40906 | Watermain Dev. Review | $ - | $ 1,200 | $ - | $ - | $ - | $ - |
| 02-201-066-41268 | Water Meter Sales | $ 35,929 | $ 40,470 | $ 34,000 | $ 40,267 | $ 38,200 | $ 4,200 |
| 02-201-066-41270 | Miscellaneous Revenue | $ 7,881 | $ 2,387 | $ 1,000 | $ 6,573 | $ 3,600 | $ 2,600 |
| 02-201-066-41310 | Penalties & Interest | $ 8,727 | $ 15,547 | $ 14,000 | $ 16,228 | $ 12,800 | $ (1,200) |
| 02-201-066-41410 | Investment Income | $ 57,598 | $ 62,709 | $ - | $ - | $ 15,000 | $ 15,000 |
| | **TOTAL OPERATING REVENUE:** | **$ 7,346,736** | **$ 7,990,660** | **$ 7,694,500** | **$ 8,199,306** | **$ 8,620,400** | **$ 925,900** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 02-201-072-60102 | Salaries - Full Time | $ 569,604 | $ 681,440 | $ 722,951 | $ 767,885 | $ 823,178 | $ (100,227) |
| 02-201-072-60102 | Engineering Tech | | | $ 29,000 | | | $ 29,000 |
| 02-201-072-60102 | Water & Wastewater Billing Supervisor | | | $ 37,000 | | | $ 37,000 |
| 02-201-072-60103 | Salaries - Overtime | $ 14,458 | $ 24,986 | $ 23,255 | $ 14,433 | $ 20,754 | $ 2,501 |
| 02-201-072-60105 | Salaries - Student | $ 9,880 | $ 18,797 | $ 13,478 | $ 125 | $ 13,748 | $ (270) |
| 02-201-072-60114 | Committee Honorarium | $ 14,643 | $ 9,553 | $ - | $ - | | $ - |
| 02-201-072-60120 | Salaries - contract | | | | $ 11,846 | | $ - |
| | Benefits | $ 203,895 | $ 232,095 | $ 250,165 | $ 252,965 | $ 282,202 | $ (32,037) |
| | **Total Salaries & Benefits** | **$ 812,481** | **$ 966,870** | **$ 1,075,849** | **$ 1,047,254** | **$ 1,139,882** | **$ (64,033)** |
| | **New Staff - Office Support (25%)** | | | | | **$ 20,000** | $ (20,000) |
| | **New Staff - Full-time** | | | | | **$ 100,000** | $ (100,000) |
| 02-201-098-60254 | Training & Development | $ 10,884 | $ 12,464 | $ 15,000 | $ 12,273 | $ 15,000 | $ - |
| 02-201-099-60301 | Office Supplies | $ 2,568 | $ 1,988 | $ 2,500 | $ 1,767 | $ 2,500 | $ - |
| 02-201-099-60302 | Computer Supplies | $ 2,935 | $ - | $ 1,000 | $ - | $ 1,000 | $ - |
| 02-201-099-60303 | Postage Supplies | $ 33,233 | $ 35,421 | $ 34,000 | $ 33,523 | $ 35,000 | $ (1,000) |
| 02-201-099-60305 | Courier & Express | $ 321 | $ 241 | $ 500 | $ - | $ 500 | $ - |
| 02-201-099-60306 | Advertising | $ 119 | $ 100 | $ 1,250 | $ 126 | $ 500 | $ 750 |
| 02-201-099-60309 | Computer Maintenance | $ - | $ 11 | $ - | $ - | | $ - |
| 02-201-099-60310 | Computer Consultants | $ - | $ 2,113 | $ 1,000 | $ - | $ 1,000 | $ - |
| 02-201-099-60312 | General Insurance | $ 24,685 | $ 59,300 | $ 70,300 | $ 70,300 | $ 80,845 | $ (10,545) |
| 02-201-099-60314 | Utilities | $ 25 | $ 90 | $ 100 | $ 96 | $ 100 | $ - |
| 02-201-099-60315 | Facility Maintenance | $ 9,248 | $ 3,379 | $ 5,000 | $ 810 | $ 5,000 | $ - |
| 02-201-099-60316 | Equipment Repair | $ 11,916 | $ 8,438 | $ 17,000 | $ 12,532 | $ 17,000 | $ - |
| 02-201-099-60317 | Miscellaneous | $ 1,046 | $ 1,909 | $ 500 | $ 5,216 | $ 500 | $ - |
| 02-201-099-60318 | Equipment Rental | $ - | $ - | $ 500 | $ 356 | $ 500 | $ - |
| 02-201-099-60319 | Professional Svc (Legal Audits) | $ 4,722 | $ 1,730 | $ 5,000 | $ 2,490 | $ 5,000 | $ - |
| 02-201-099-60320 | Membership & Subscription | $ 1,786 | $ 1,856 | $ 2,500 | $ 1,824 | $ 2,500 | $ - |
| 02-201-099-60323 | Write offs | $ (942) | $ 3,160 | $ 2,000 | $ 7,314 | $ 2,000 | $ - |
| 02-201-099-60326 | Professional Fees (Engineering) | $ 855 | $ 943 | $ 5,000 | $ 599 | $ 5,000 | $ - |
| 02-201-099-60327 | Communication | $ 3,914 | $ 4,762 | $ 5,000 | $ 5,118 | $ 5,000 | $ - |
| 02-201-099-60335 | Shop Supplies | $ 1,944 | $ 2,773 | $ 3,000 | $ 2,978 | $ 3,000 | $ - |
| 02-201-099-60340 | Fuel & Oil | $ 11,590 | $ 27,749 | $ 20,000 | $ 26,916 | $ 22,500 | $ (2,500) |
| 02-201-099-60345 | Licences & Permits | $ 5,448 | $ 4,885 | $ 5,200 | $ (3,715) | $ 5,200 | $ - |
| 02-201-099-60347 | Safety Supplies | $ 2,659 | $ 2,024 | $ 3,000 | $ 1,242 | $ 3,000 | $ - |
| 02-201-099-60357 | Small Tools | $ 3,155 | $ 6,709 | $ 4,500 | $ 3,134 | $ 5,000 | $ (500) |
| 02-201-099-60400 | Mileage | $ - | $ - | $ 500 | $ - | $ 500 | $ - |
| 02-201-180-60403 | Curb Stop Repairs | $ 17,850 | $ 5,625 | $ 12,000 | $ 13,801 | $ 15,000 | $ (3,000) |
| 02-201-180-60405 | Back Flow Program | $ 25,428 | $ 26,649 | $ 25,000 | $ 39,330 | $ 25,000 | $ - |
| 02-201-099-60418 | Road Repair / Restoration | $ 39,780 | $ 30,133 | $ 24,000 | $ 24,963 | $ 35,000 | $ (11,000) |
| 02-201-182-60448 | Meter Reading Expense | $ 6,867 | $ 3,310 | $ 3,500 | $ 603 | $ 3,500 | $ - |
| 02-201-180-63005 | Water Purchases - Kingsville | $ 433,097 | $ 447,751 | $ 464,000 | $ 468,503 | $ 499,000 | $ (35,000) |
| 02-201-180-63006 | Water Purchases - Gosfield S. | $ 3,693,056 | $ 3,857,146 | $ 3,809,000 | $ 4,160,730 | $ 4,283,000 | $ (474,000) |
| 02-201-180-63007 | Water Purchases - Gosfield N. | $ 428,832 | $ 420,927 | $ 450,000 | $ 390,168 | $ 455,000 | $ (5,000) |
| 02-201-099-63015 | Water Meters | $ 55,770 | $ 97,323 | $ 65,000 | $ 108,153 | $ 75,000 | $ (10,000) |
| 02-201-099-63017 | Water Meter Maintenance | $ 5,151 | $ 13,996 | $ 15,000 | $ 19,971 | $ 15,000 | $ - |
| 02-201-099-63020 | Water Locates | $ 10,417 | $ 13,810 | $ 17,500 | $ 13,487 | $ 17,500 | $ - |
| 02-201-099-63025 | Water Service Connections | $ 64,274 | $ 59,941 | $ 60,000 | $ 84,327 | $ - | $ 60,000 |
| 02-201-099-63030 | Watermain Line Breaks | $ 54,410 | $ 50,168 | $ 50,000 | $ 95,442 | $ 60,000 | $ (10,000) |
| 02-201-099-63040 | Water Line Maintenance | $ 24,145 | $ 33,571 | $ 20,000 | $ 42,597 | $ 30,000 | $ (10,000) |
| 02-201-099-63045 | Hydrant Maintenance | $ 66,801 | $ 55,047 | $ 35,000 | $ 26,833 | $ 45,000 | $ (10,000) |
| 02-201-099-63049 | Source Water Protection | $ 10,730 | $ 9,443 | $ 5,000 | $ 2,710 | $ 5,000 | $ - |
| 02-201-099-63052 | Property Taxes | $ 2,654 | $ 2,678 | $ 2,500 | $ 2,730 | $ 2,500 | $ - |
| 02-201-180-63055 | Program Support Costs | $ 220,000 | $ 298,000 | $ 316,000 | $ 316,000 | $ 350,000 | $ (34,000) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 6,103,855** | **$ 6,574,433** | **$ 6,653,699** | **$ 7,042,503** | **$ 7,393,527** | **$ (739,828)** |

# WATER

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| **NET OPERATING REVENUES (EXPENSES):** | | **$ 1,242,881** | **$ 1,416,226** | **$ 1,040,801** | **$ 1,156,803** | **$ 1,226,873** | **$ 186,072** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-201-032-41700 | Transfer from Res. - Working Capital | $ - | $ - | | $ - | $ (25,127) | $ 25,127 |
| 03-201-440-80100 | Transfer to Res. - Working Capital | $ 216,044 | $ 432,502 | $ 86,801 | $ - | | $ 86,801 |
| 03-201-440-80100 | Water Meter Replacement Program | | | | | | $ - |
| 03-201-440-80100 | Transfer to Res. - Capital | $ 726,000 | $ 767,000 | $ 824,000 | $ - | $ 961,000 | $ (137,000) |
| **NET CONTRIBUTIONS TO (FROM) RESERVES:** | | **$ 942,044** | **$ 1,199,502** | **$ 910,801** | **$ -** | **$ 935,873** | **$ (25,072)** |
| | | | | | | | |
| **OPERATING SURPLUS/(DEFICIT):** | | **$ 300,837** | **$ 216,724** | **$ 130,000** | **$ 1,156,803** | **$ 291,000** | **$ 161,000** |
| | | | | | | | |
| **CAPITAL BUDGET** | | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 02-201-058-40504 | Grants - Provincial | $ - | $ - | | $ - | $ 466,620 | $ 466,620 |
| 02-201-058-40515 | Grants - Federal | $ - | $ - | | $ - | $ 560,000 | $ 560,000 |
| 02-201-058-40526 | Charges to Benefiting Parties | $ - | $ - | $ 1,900,000 | $ - | $ 1,100,000 | $ (800,000) |
| 02-201-066-41424 | Long-term Debt | $ - | $ 700,000 | | $ - | $ 2,110,000 | $ 2,110,000 |
| 02-201-066-41510 | Sale of Equipment | $ - | $ - | | $ 4,018 | | $ - |
| 03-201-032-41710 | Transfer from Res. - Working Cap | $ 40,123 | $ 64,819 | $ - | $ - | $ 1,250,000 | $ 1,250,000 |
| 03-201-032-41710 | Transfer from Res. - Capital | $ 777,060 | $ 1,333,710 | $ 1,962,500 | $ - | $ 1,123,380 | $ (839,120) |
| 03-201-032-41710 | Transfer from Res. - Equipment | $ 113,675 | $ - | $ 122,500 | $ - | $ 165,750 | $ 43,250 |
| 03-201-032-41720 | Transfer from Res. - DC | $ 6,571 | $ 1,212,529 | $ 2,212,500 | $ - | $ 3,090,000 | $ 877,500 |
| **TOTAL CAPITAL REVENUE:** | | **$ 937,429** | **$ 3,311,058** | **$ 6,197,500** | **$ 4,018** | **$ 9,865,750** | **$ 3,668,250** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 1,108,266 | $ 3,397,782 | $ 6,197,500 | $ 5,016,322 | $ 9,865,750 | $ (3,668,250) |
| **TOTAL CAPITAL EXPENDITURES:** | | **$ 1,108,266** | **$ 3,397,782** | **$ 6,197,500** | **$ 5,016,322** | **$ 9,865,750** | **$ (3,668,250)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-201-440-80300 | Transfer to Res. | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | | $ 50,000 |
| 03-201-440-80300 | Transfer to Res. - Fleet | $ 80,000 | $ 80,000 | $ 80,000 | $ 80,000 | $ 80,000 | $ - |
| **CONTRIBUTIONS TO RESERVES** | | **$ 130,000** | **$ 130,000** | **$ 130,000** | **$ 130,000** | **$ 80,000** | **$ 50,000** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | $ 211,000 | $ (211,000) |
| **REPAYMENT OF LONG-TERM DEBT:** | | **$ -** | **$ -** | **$ -** | **$ -** | **$ 211,000** | **$ (211,000)** |
| **NET CAPITAL EXPENDITURES:** | | **$ (300,837)** | **$ (216,724)** | **$ (130,000)** | **$ (5,142,304)** | **$ (291,000)** | **$ (161,000)** |
| | | | | | | | |
| **DEPARTMENTAL SURPLUS/(DEFICIT):** | | **$ (0)** | **$ 0** | **$ -** | **$ (3,985,501)** | **$ 0** | **$ 0** |

# KINGSVILLE/LAKESHORE WEST WASTEWATER

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | OPERATING BUDGET | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 02-242-066-40852 | G.S. Sewage - Lakeshore West | $ 578,970 | $ 956,258 | $ 761,000 | $ 1,208,489 | $ 1,302,000 | $ 541,000 |
| 02-242-066-40853 | G.S. Sewage - Ruthven | $ 440,247 | $ 337,647 | $ 254,000 | $ - | $ - | $ (254,000) |
| 02-242-066-40856 | Kingsville Sewage | $ 1,261,195 | $ 1,288,024 | $ 1,346,000 | $ 1,332,994 | $ 1,413,000 | $ 67,000 |
| 02-242-066-41270 | Misc. Revenue | $ 3,049 | $ 3,120 | $ 2,000 | $ 34,786 | $ 2,700 | $ 700 |
| 02-242-066-41310 | Penalties & Interest | $ 4,905 | $ 8,390 | $ 9,000 | $ 8,977 | $ 7,500 | $ (1,500) |
| 02-242-066-41410 | Investment Income | $ 26,763 | $ 17,942 | | $ - | $ 7,000 | $ 7,000 |
| | **TOTAL OPERATING REVENUE:** | **$ 2,315,128** | **$ 2,611,382** | **$ 2,372,000** | **$ 2,585,247** | **$ 2,732,200** | **$ 360,200** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 02-242-072-60102 | Salaries - Full Time | $ 55,980 | $ 45,155 | $ 102,905 | $ 106,421 | $ 154,980 | $ (52,075) |
| 02-242-072-60103 | Salaries - Overtime | $ 48 | $ 684 | $ 900 | $ 86 | $ 1,046 | $ (146) |
| 02-242-072-60120 | Salaries - Contracts | | | | $ 209 | | $ - |
| 02-242-072-60115 | Vehicle Expense | $ - | $ - | | $ - | $ - | $ - |
| 02-242-072-60102 | Engineering Tech | | | $ 20,000 | | | $ 20,000 |
| 02-242-072-60102 | Water & Wastewater Billing Supervisor | | | $ 12,500 | | | $ 12,500 |
| | Benefits | $ 17,506 | $ 13,943 | $ 25,229 | $ 27,371 | $ 40,025 | $ (14,796) |
| | **Total Salaries & Benefits** | **$ 73,534** | **$ 59,78** | **$ 161,534** | **$ 134,087** | **$ 196,051** | **$ (34,517)** |
| 02-242-098-60254 | Training & Development | $ - | $ 195 | $ 2,000 | $ - | $ 2,000 | $ - |
| 02-242-099-60314 | Utilities | $ 281,823 | $ 247,681 | $ 285,000 | $ 235,943 | $ 285,000 | $ - |
| 02-242-099-60315 | Facility Maintenance | $ 3,628 | $ 677 | $ 3,000 | $ 2,168 | $ 5,000 | $ (2,000) |
| 02-242-099-60316 | Equipment Repair & Mtce | $ 4,095 | $ 9,403 | $ 25,000 | $ 2,014 | $ 25,000 | $ - |
| 02-242-099-60317 | Miscellaneous | $ - | $ - | $ 1,000 | $ - | $ 1,000 | $ - |
| 02-242-099-60320 | Membership & Subscription | $ - | $ - | $ 250 | $ - | $ 250 | $ - |
| 02-242-099-60323 | Write Offs | $ - | $ - | $ 1,500 | $ - | $ 1,500 | $ - |
| 02-242-099-60326 | Professional Fees | $ - | $ - | $ 1,500 | $ - | $ 1,500 | $ - |
| 02-242-099-60327 | Communication | $ - | $ - | | $ - | | $ - |
| 02-242-099-60330 | Sewer Report | $ - | $ - | $ 1,000 | $ - | $ 1,000 | $ - |
| 02-242-099-60345 | Licences Permits & Certification | $ 175 | $ - | $ 500 | $ 50 | $ 500 | $ - |
| 02-242-099-60347 | Safety Supplies | $ - | $ - | $ 500 | $ - | $ 500 | $ - |
| 02-242-099-63052 | Property Taxes | $ 44,398 | $ 44,792 | $ 45,000 | $ 45,666 | $ 45,000 | $ - |
| 02-242-320-64360 | OCWA Billing | $ 1,126,499 | $ 1,144,398 | $ 1,050,816 | $ 1,142,889 | $ 1,286,574 | $ (235,758) |
| 02-242-320-64361 | OCWA Billing Lagoons( Batch Treat 2-42 ) | $ 55,827 | $ 33,271 | $ 30,000 | $ 50,781 | $ 30,000 | $ - |
| 02-242-320-64365 | Sewer Flush & Mtce ( Sanitary ) | $ 33,056 | $ 39,137 | $ 35,000 | $ 25,128 | $ 35,000 | $ - |
| 02-242-099-64367 | Lakeshore West Repairs | $ 41,670 | $ 52,321 | $ 60,000 | $ 24,949 | $ 60,000 | $ - |
| 02-242-099-64368 | Sewer Service Connections | $ 13,397 | $ - | $ 8,000 | $ 17,842 | $ 15,000 | $ (7,000) |
| 02-242-099-64370 | Sanitary Backwater Valve Program | $ - | $ - | $ 1,500 | $ - | | $ 1,500 |
| 02-242-328-64371 | Storm Backwater Valve Program | $ - | $ - | | $ - | | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 1,678,102** | **$ 1,631,658** | **$ 1,713,450** | **$ 1,681,580** | **$ 1,991,225** | **$ (277,775)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ 637,026** | **$ 979,723** | **$ 658,550** | **$ 903,667** | **$ 740,975** | **$ 82,425** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | $ - |
| 03-242-440-80100 | Transfer to Res. - Working Capital | $ 109,205 | $ 304,558 | $ 38,300 | $ - | $ 40,225 | $ (1,925) |
| 03-242-440-80200 | Transfer to Sewer Equipment Reserve | $ - | $ - | | $ - | | $ - |
| 03-242-440-80100 | Transfer to Sewer Capital Reserve | $ 533,000 | $ 567,500 | $ 590,250 | $ - | $ 678,750 | $ (88,500) |
| 03-242-440-80100 | Transfer to Sewer Recon Reserve | $ - | $ - | | $ - | | $ - |
| 03-242-440-80100 | Transfer to Plant Capital Reserve | $ - | $ - | | $ - | | $ - |
| | **NET CONTRIBUTIONS TO (FROM) RESERVES:** | **$ 642,205** | **$ 872,058** | **$ 628,550** | **$ -** | **$ 718,975** | **$ (90,425)** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ (5,179)** | **$ 107,665** | **$ 30,000** | **$ 903,667** | **$ 22,000** | **$ (8,000)** |
| | | | | | | | |
| | CAPITAL BUDGET | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 02-242-052-40230 | Local Improvement Sewers | $ - | $ - | $ 3,800,000 | $ - | $ 4,400,000 | $ 600,000 |
| 02-242-058-40504 | Grants - Provincial - CWWF | $ 14,093 | $ 84,800 | | $ 4,200 | | $ - |
| 02-242-058-40515 | Grants - Federal - CWWF | $ 28,187 | $ - | | $ - | | $ - |
| 02-242-066-41424 | Long-term Debt | $ - | $ - | | $ - | | $ - |
| 02-242-066-41510 | Sale of Equipment | $ 3,006 | $ - | | $ 7,094 | | $ - |
| 03-242-032-41710 | Transfer from Reserves - Capital | $ 1,250,160 | $ 691,903 | $ 609,000 | $ - | $ 653,500 | $ 44,500 |
| 03-242-032-41710 | Transfer from Reserves - Equip. | $ - | $ - | | $ - | | $ - |
| 03-242-032-41720 | Transfer from Res. - DC | $ 1,942,261 | $ - | $ 85,000 | $ - | $ 440,000 | $ 355,000 |
| | **TOTAL CAPITAL REVENUE:** | **$ 3,237,707** | **$ 776,703** | **$ 4,494,000** | **$ 11,294** | **$ 5,493,500** | **$ 999,500** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 3,217,528 | $ 869,369 | $ 4,509,000 | $ 383,041 | $ 5,493,500 | $ (984,500) |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 3,217,528** | **$ 869,369** | **$ 4,509,000** | **$ 383,041** | **$ 5,493,500** | **$ (984,500)** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-242-440-80300 | Transfer to Res. - Capital | $ - | $ - | | | | $ - |
| 03-242-440-80300 | Transfer to Res. - Equipment | $ 15,000 | $ 15,000 | $ 15,000 | $ 15,000 | $ 22,000 | $ (7,000) |
| | **CONTRIBUTIONS TO RESERVES** | **$ 15,000** | **$ 15,000** | **$ 15,000** | **$ 15,000** | **$ 22,000** | **$ (7,000)** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ 5,180** | **$ (107,666)** | **$ (30,000)** | **$ (386,747)** | **$ (22,000)** | **$ 8,000** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ 1** | **$ -** | **$ -** | **$ 516,920** | **$ -** | **$ (0)** |

# COTTAM WASTEWATER

| Account Number | | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| **OPERATING BUDGET** | | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 02-243-066-40854 | Cottam Sewage | $ 212,048 | $ 221,558 | $ 248,000 | $ 232,291 | $ 246,000 | $ (2,000) |
| 02-243-066-41310 | Penalties & Interest | $ 608 | $ 1,075 | $ 1,200 | $ 1,044 | $ 1,200 | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 212,657** | **$ 222,633** | **$ 249,200** | **$ 233,336** | **$ 247,200** | **$ (2,000)** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 02-243-099-60314 | Utilities | $ 9,708 | $ 8,422 | $ 10,000 | $ 8,586 | $ 10,000 | $ - |
| 02-243-099-60323 | Write Offs | $ - | $ 66 | | $ - | | $ - |
| 02-243-099-60327 | Communication Expense | $ 578 | $ 578 | $ 600 | $ 578 | $ 600 | $ - |
| 02-243-099-63052 | Property Taxes | $ 13,480 | $ 13,600 | $ 13,600 | $ 13,865 | $ 13,600 | $ - |
| 02-243-099-64368 | Sewer Service Connection | $ - | $ - | $ 2,000 | $ - | $ 2,000 | $ - |
| 02-243-099-64370 | Sanitary Backwater Valve Program | $ - | $ - | $ 1,500 | $ 750 | $ 1,500 | $ - |
| 02-243-320-64360 | OCWA Billing | $ 74,105 | $ 69,478 | $ 78,000 | $ 87,812 | $ 82,500 | $ (4,500) |
| 02-243-320-64361 | OCWA Billing (Lagoon Batch Treatment 2-43) | $ - | $ - | $ 10,000 | $ - | $ 10,000 | $ - |
| 02-243-328-64365 | Storm Sewer Flushing & Mtnc | | $ 1,128 | | $ 838 | | $ - |
| 02-243-320-64365 | Sewer Flush & Mtce ( Sanitary ) | $ 2,147 | $ 611 | $ 7,000 | $ 687 | $ 7,000 | $ - |
| 02-243-320-64366 | Cottam System Repairs | $ - | $ - | | $ - | | $ - |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 100,018** | **$ 93,883** | **$ 122,700** | **$ 113,116** | **$ 127,200** | **$ (4,500)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ 112,638** | **$ 128,750** | **$ 126,500** | **$ 120,220** | **$ 120,000** | **$ (6,500)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | |
| 03-243-440-80500 | Year End Deficit | $ - | $ - | | $ - | | $ - |
| 03-243-032-41700 | Transfer from Res. - Working Capital | $ (18,183) | $ - | $ - | $ - | | $ - |
| 03-243-440-80100 | Transfer to Res. - Working Capital | $ - | $ 67,552 | $ 64,500 | $ - | $ 58,500 | $ 6,000 |
| 03-243-440-80100 | Transfer to Res - Capital | $ 56,750 | $ 59,500 | $ 62,000 | $ - | $ 61,500 | $ 500 |
| | **NET CONTRIBUTIONS TO (FROM) RESERVES:** | **$ 38,567** | **$ 127,052** | **$ 126,500** | **$ -** | **$ 120,000** | **$ 6,500** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ 74,071** | **$ 1,698** | **$ -** | **$ 120,220** | **$ -** | **$ -** |
| | | | | | | | |
| **CAPITAL BUDGET** | | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 02-243-066-41510 | Sale of Equipment | $ - | $ - | | $ - | | $ - |
| 03-243-032-41710 | Transfer from Reserves | $ - | $ - | $ - | $ - | $ 40,000 | $ 40,000 |
| 03-243-032-41720 | Transfer from Res. - DC | $ 188,818 | $ 1,602,220 | $ 1,700,000 | $ - | | $ (1,700,000) |
| | **TOTAL CAPITAL REVENUE:** | **$ 188,818** | **$ 1,602,220** | **$ 1,700,000** | **$ -** | **$ 40,000** | **$ (1,660,000)** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ 262,889 | $ 1,603,917 | $ 1,700,000 | $ 839,911 | $ 40,000 | $ 1,660,000 |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ 262,889** | **$ 1,603,917** | **$ 1,700,000** | **$ 839,911** | **$ 40,000** | **$ 1,660,000** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-243-440-80300 | Clear Unfinanced Capital | $ - | $ - | | $ - | | $ - |
| 03-243-440-80300 | Transfer to (from) Res. - Capital | $ - | $ - | | $ - | | $ - |
| 03-243-440-80300 | Transfer to Res. - Capital | $ - | $ - | | $ - | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | | $ - | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ (74,071)** | **$ (1,697)** | **$ -** | **$ (839,911)** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ -** | **$ -** | **$ -** | **$ (719,691)** | **$ -** | **$ -** |

# 2023 CAPITAL SCHEDULE - TAX SUPPORTED - DRAFT

| Project # | Description | Notes / Priority Rating | Budget Amount | Funding Source: Grants - Provincial | Grants - Federal | Other Revenue | Transfer from Reserves | Development Charges | Tax Funded Debt | Current Year Taxation |
|---|---|---|---|---|---|---|---|---|---|---|

NOTE: THE FOLLOWING PROJECTS WERE CONSIDERED BY ADMINISTRATION, BUT DUE TO BUDGET CONSTRATINS OR OTHER FACTORS HAVE NOT BEEN INCLUDED IN THE 2023 - CAPITAL BUDGET. THIS IS FOR INFORMATION ONLY.

## APPENDIX A - Deferred or Declined Projects

| Project # | Description | Notes / Priority Rating | Budget Amount | Provincial | Federal | Other Revenue | Transfer from Reserves | Development Charges | Tax Funded Debt | Current Year Taxation |
|---|---|---|---|---|---|---|---|---|---|---|
| Def-PW-1 | Urban Road Program - Resurface Bainbridge / Nottingham / Oxford Subdivision | Budget Constraints | $ 880,000 | | | | | | | $ 880,000 |
| Def-PW-2 | Urban Road Program - Resurface Sunset / Simmers / Sunnybrook / Suncrest Subdivision | Budget Constraints | $ 500,000 | | | | | | | $ 500,000 |
| Def-PW-3 | Road Program / Local Improvement - Cottam - Full reconstruction of Veriena, Diane, and Sara including curb and gutter and new storm sewers | The cost of storm sewers / curb and gutter would be considered a Local Improvement Project. | $ 2,100,000 | | | | | | | $ 2,100,000 |
| Def-PW-4 | Road Program - Woodfern / Peach / Queen / Willow - Engineering and Full Reconstruction | Budget Constraints | $ 4,400,000 | | | | | | | $ 4,400,000 |
| Def-PW-5 | Urban Road Program - Resurface Malden Road from CR34W to 900 M | Budget Constraints | $ 880,000 | | | | | | | $ 880,000 |
| Def-PW-6 | Urban Road Program - Resurfacing Road 3 East from CR 34 to 200 meters east | | $ 130,000 | | | | | | | $ 130,000 |
| Def-PW-7 | Graham Side Road Reconstruction - Construction - Phase 1 from CR18 to Road 3 East | Deferred due to budget constraints and lack of available DC funding | $ 3,000,000 | | | | | $ 1,500,000 | | $ 1,500,000 |
| Def-PW-8 | Sumac Pedestrian Bridge - Engineering and Construction Costs to replace bridge 'as is'. | Council to provide direction on accessibility modifications. | $ 220,000 | | | | $ 190,000 | | | $ 30,000 |
| Def-PW-9 | Sidewalk Reconstruction Program - Horwath Ave (south side only) from Division Street to Sumac | Low - No immediate safety risk. Deferred due to budgetary and staff constraints in light of major infrastructure projects | $ 70,000 | | | | | | | $ 70,000 |
| Def-PW-10 | Sidewalk Reconstruction Program - County Road 27 East (west side only) from County Road 34 to Hill Street | Low - No immediate safety risk. Deferred due to budgetary and staff constraints in light of major infrastructure projects | $ 110,000 | | | | | | | $ 110,000 |
| Def-PW-11 | Tree Inventory and Canopy Study | "Natural Assets" are expected to be included in future asset management plans | $ 80,000 | | | | | | | $ 80,000 |
| Def-PW-12 | Circle of Sacred Teachings - as presented to Council on Dec. 12, 2022 | Budget Constraints | $ 18,500 | | | | | | | $ 18,500 |
| Def-PW-13 | Crosswalk of Inclusivity, Strength, and Hope - as presented to Council on Dec. 12, 2022. | Budget Constraints - Includes $28,500 for asphalt rehabilitation. | $ 47,000 | | | | | | | $ 47,000 |
| PW-2023-15 | Sidewalk Program - Functional design study for new sidewalk on Road 2 East from CR45 to Queens Valley Drive and potential construction (depending on FDS results). | Motion to Defer - Admin to conduct Public Open House only.and report back to Council with financial implications. | $ 200,000 | | | | $ 12,513 | $ 160,000 | | $ 27,487 |
| FIRE-2023-5 | Comprehensive Risk Assessment & Master Fire Plan Update | Prepared internally, with peer review | $ 25,000 | | | | | | | $ 25,000 |
| Def-PARKS-14 | Lions Park Phase 4 (parking) | Deferred until completion of phase 3 | $ 350,000 | | | | | $ 87,500 | | $ 262,500 |
| Def-PARKS-15 | Ridgeview - Limestone Trail - 1.2 km loop | $46,000 refers to Gosfield Wind Contribution | $ 110,000 | | | $ 46,000 | | | | $ 64,000 |
| Def-PARKS-16 | Williams Park (Cottam) - Access Improvements | | $ 75,000 | | | | | | | $ 75,000 |
| Def-PARKS-17 | Linden Beach Dog Park - Shade Structure. Trail/Water Area Improvements | | $ 75,000 | | | | | | | $ 75,000 |
| Def-IT-18 | M365 Licensing Consulting | Able to defer until 2027 | $ 40,000 | | | | | | | $ 40,000 |
| Def-IT-19 | IT Business Plan | Due to Budget Constraints, project will done in-house | $ 20,000 | | | | | | | $ 20,000 |
| Def-FAC-20 | Kingsville Recreation Complex Recreation Needs Feasibility Study | Deferred until completion of County OP growth projections. | $ 100,000 | | | | | | | $ 100,000 |
| Def-REC-21 | Outdoor Movie System | Defer to possible grant opportunity | $ 22,000 | | | | | | | $ 22,000 |
| Def-MAR-22 | Cedar Island Park and Marina Master Plan | | $ 25,000 | | | | | | | $ 25,000 |
| | | | $ 13,477,500 | $ - | $ - | $ 46,000 | $ 202,513 | $ 1,747,500 | $ - | $ 11,481,487 |

**CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS**

| | G/L Acct | Account Name | 2021 Bal Fwd | 2022 Activity Contribution | 2022 Activity Application | 2022 Bal Fwd | 2023 Activity Contribution | 2023 Activity Application | 2023 Bal Fwd |
|---|---|---|---|---|---|---|---|---|---|
| **PROPERTY TAX SUPPORTED RESERVES** | | | | | | | | | |
| Arena | 03-000-032-31055 | Reserve Arena | $ - | | | $ - | | | $ - |
| BIA | 03-000-032-31053 | Reserve BIA | $ 86,237 | | $ (6,232) | $ 80,005 | | $ (10,053) | $ 69,952 |
| Building | 03-000-032-39073 | Building Fleet Reserve | $ 57,750 | $ 15,000 | $ - | $ 72,750 | $ 22,000 | | $ 94,750 |
| Building | 03-000-032-39073 | Building Department Reserve | $ 1,580,817 | | $ (127,597) | $ 1,453,220 | | $ (207,479) | $ 1,245,741 |
| Facilities | 03-000-032-39118 | Facility Maint. - HVAC & Roof | $ 746,504 | $ 170,000 | $ (191,000) | $ 725,504 | $ 170,000 | $ (795,000) | $ 100,504 |
| Facilities | 03-000-032-39125 | Reserve - Lifecycle - Facilities | $ 212,641 | $ 75,000 | | $ 287,641 | $ 75,000 | $ (100,000) | $ 262,641 |
| Fire | 03-000-032-39107 | Reserves Fire Equipment | $ 527,191 | $ 275,000 | $ (40,000) | $ 762,191 | $ 300,000 | $ (500,000) | $ 562,191 |
| Fire | 03-000-032-39108 | Reserve Fire Fundraising | $ 10,112 | | | $ 10,112 | | | $ 10,112 |
| General | 03-000-032-31041 | Election and Related Costs | $ 75,000 | | $ (75,000) | $ - | $ 25,000 | | $ 25,000 |
| General | 03-000-032-31044 | General Admin Capital | $ 163,991 | $ 25,000 | | $ 188,991 | | $ (35,000) | $ 153,991 |
| General | 03-000-032-31060 | Working Capital Reserve | $ 2,846,882 | | | $ 2,846,882 | | $ (35,000) | $ 2,811,882 |
| General | 03-000-032-31063 | Budget Stabilization | $ 1,756,917 | | | $ 1,756,917 | | | $ 1,756,917 |
| General | 03-000-032-31064 | Affordable Housing Initiative | $ 58,536 | | | $ 58,536 | | | $ 58,536 |
| General | 03-000-032-31065 | Reserve Community Grants | $ 28,358 | $ 2,500 | $ (11,358) | $ 19,500 | | | $ 19,500 |
| General | 03-000-032-39078 | Reserve Erie Shore Transit | $ 29,001 | $ 6,000 | $ (29,000) | $ 6,001 | $ 6,000 | | $ 12,001 |
| General | 03-000-032-39104 | Reserve Economic Development | $ 8,668 | | | $ 8,668 | | | $ 8,668 |
| General | 03-000-032-39113 | Reserve Health Care | $ 65,000 | | | $ 65,000 | | | $ 65,000 |
| General | 03-000-032-39150 | ELK Annuity Projects - Allocated | $ 500,000 | | | $ 500,000 | | | $ 500,000 |
| General | 03-000-032-39150 | ELK Annuity Projects - Unallocated | $ 1,400,852 | | | $ 1,400,852 | | $ (200,000) | $ 1,200,852 |
| General | 03-000-032-39155 | Property Acquisition Reserve | $ 735,125 | $ 564,215 | | $ 1,299,340 | | | $ 1,299,340 |
| General | 03-000-032-39160 | Reseve Accessiblity | | $ 30,000 | | $ 30,000 | | $ (30,000) | $ - |
| IT | 03-000-032-39112 | Reseve Information Technology | $ 4,316 | | | $ 4,316 | | | $ 4,316 |
| Marina | 03-000-032-31057 | Reserve Marina | $ 47,305 | $ 10,000 | | $ 57,305 | $ 10,000 | $ (5,000) | $ 62,305 |
| Migration | 03-000-032-31056 | Reserve Migration Festival | $ - | | | $ - | | | $ - |
| Parks | 03-000-032-31043 | Reserve Parks Property | $ 139,560 | | $ (23,000) | $ 116,560 | | $ (108,200) | $ 8,360 |
| Parks | 03-000-032-31045 | Reserve Park Fees | $ 386,027 | $ 70,000 | $ (51,682) | $ 404,345 | | $ (67,500) | $ 336,845 |
| Parks | 03-000-032-31047 | Reserve Park/Arena Equipment | $ 25,437 | $ 131,251 | | $ 156,688 | $ 120,000 | $ (276,000) | $ 688 |
| Parks | 03-000-032-31049 | Reserve Lion's Hall Prop. Development ( | $ 23,246 | $ 85,000 | | $ 108,246 | | $ (85,000) | $ 23,246 |
| Parks | 03-000-032-31062 | Reserve Mettawas Park | $ 106,310 | | | $ 106,310 | | $ (92,400) | $ 13,910 |
| Parks | 03-000-032-39064 | Subdivision Tree Reserve | $ 57,100 | | | $ 57,100 | | | $ 57,100 |
| Parks | 03-000-032-39067 | Tree Reserve | $ 67,600 | $ 10,000 | $ (30,000) | $ 47,600 | | $ (15,000) | $ 32,600 |
| Parks | 03-000-032-39111 | Reserve Skatepark/Splashpark | $ 3,196 | | | $ 3,196 | | | $ 3,196 |
| Parks | 03-000-032-39119 | Reserve - Lifecycle - Parks | $ 115,912 | $ 110,000 | | $ 225,912 | $ 110,000 | | $ 335,912 |
| Parks | 03-000-032-39120 | Reserve - Pickleball | $ 12,604 | | | $ 12,604 | | | $ 12,604 |
| Parks | 03-000-032-39121 | Reserve - Active Transportation | $ - | | | $ - | | | $ - |
| Parks | 03-000-032-39122 | Reserve - Special Event Train | $ - | | | $ - | | | $ - |
| Plan | 03-000-032-39130 | Reserve - Cottam CIP | $ 11,384 | | | $ 11,384 | | | $ 11,384 |
| Plan | 03-000-032-39131 | Reserve - Planning Studies | $ 50,000 | $ 100,000 | $ (50,000) | $ 100,000 | | $ (50,000) | $ 50,000 |
| Police | 03-000-032-31059 | Reserve Capital OPP | $ 861,388 | $ 80,000 | | $ 941,388 | $ 80,000 | | $ 1,021,388 |
| PW | 03-000-032-31042 | Reserve PW Drainage | $ 285,000 | | $ (285,000) | $ - | | | $ - |
| PW | 03-000-032-39062 | Reserve Sidewalks | $ 10,000 | | | $ 10,000 | | | $ 10,000 |
| PW | 03-000-032-39068 | Reserve PW Capital | $ 953,659 | $ 150,000 | $ (627,000) | $ 476,659 | | $ (15,000) | $ 461,659 |
| PW | 03-000-032-39072 | Equipment Reserve - PW | $ 508,760 | $ 366,894 | $ (332,500) | $ 543,154 | $ 325,000 | $ (810,750) | $ 57,404 |
| PW | 03-000-032-39075 | Reserve - Lifecycle - Roads | $ 1,018,181 | $ 1,200,000 | $ (851,000) | $ 1,367,181 | $ 1,200,000 | $ (2,247,000) | $ 320,181 |
| PW | 03-000-032-39082 | Reserve - Lifecycle - Bridges | $ 766,381 | $ 750,000 | $ (880,000) | $ 636,381 | $ 750,000 | $ (950,000) | $ 436,381 |
| PW | 03-000-032-39084 | Reserve - Lifecycle - Storm | $ 738,503 | $ 150,000 | $ (95,000) | $ 793,503 | $ 150,000 | | $ 943,503 |
| PW | 03-000-032-39110 | Reserve Public Works | $ 12,513 | | | $ 12,513 | | $ (12,513) | $ 0 |
| PW | 03-000-032-39117 | Reserve - Parking Lots | $ 22,600 | | | $ 22,600 | | $ (22,600) | $ - |
| PW | 03-000-032-39181 | Reserve Fund - Main St. Revitalization | $ (0) | | | $ (0) | | | $ (0) |
| REC | 03-000-032-31070 | Reserve - Recreation & Events | $ 24,530 | | | $ 24,530 | | | $ 24,530 |
| REC | 03-000-032-31071 | Reserve - Highland Games | $ 12,560 | | $ (12,560) | $ (0) | | | $ (0) |
| **PROPERTY TAX SUPPORTED RESERVES TOTAL** | | | **$ 17,153,654** | **$ 4,375,860** | **$ (3,717,929)** | **$ 17,811,585** | **$ 3,343,000** | **$ (6,669,495)** | **$ 14,485,090** |

**CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS**

| | G/L Acct | Account Name | 2021 Bal Fwd | 2022 Activity Contribution | 2022 Activity Application | 2022 Bal Fwd | 2023 Activity Contribution | 2023 Activity Application | 2023 Bal Fwd |
|---|---|---|---|---|---|---|---|---|---|
| **WATER AND WASTEWATER RESERVES** | | | | | | | | | |
| Sewer - COT | 03-000-032-39013 | Reserve Cottam Equipment | $ 7,500 | | | $ 7,500 | | | $ 7,500 |
| Sewer - COT | 03-000-032-39080 | Working Capital Cottam Sewage | $ (911,468) | $ 126,500 | | $ (784,968) | $ 120,000 | $ (40,000) | $ (704,968) |
| Sewer - KLW | 03-000-032-39004 | Working Capital KLW Sewage | $ 618,717 | $ 38,300 | | $ 657,017 | $ 40,225 | | $ 697,242 |
| Sewer - KLW | 03-000-032-39006 | Reserve LW Capital Conn Chgs | $ 190,334 | | | $ 190,334 | | | $ 190,334 |
| Sewer - KLW | 03-000-032-39042 | Reserve LW Equipment | $ 69,243 | $ 15,000 | | $ 84,243 | $ 15,000 | | $ 99,243 |
| Sewer - KLW | 03-000-032-39063 | Reserve Sewer Capital - LW | $ 567,713 | $ 590,250 | $ (609,000) | $ 548,963 | $ 678,750 | $ (653,500) | $ 574,213 |
| Water | 02-201-032-39013 | MOE Reserves - GS Water | $ 59,278 | | | $ 59,278 | | | $ 59,278 |
| Water | 03-000-032-39005 | Reserve Future Waterline Mtce | $ 2,436,207 | $ 824,000 | $ (1,962,500) | $ 1,297,707 | $ 961,000 | $ (1,123,380) | $ 1,135,327 |
| Water | 03-000-032-39069 | Reserve Meter Changeout Water | $ 150,000 | $ 50,000 | | $ 200,000 | $ 50,000 | $ (250,000) | $ - |
| Water | 03-000-032-39070 | Working Capital Reserve Water | $ 1,604,989 | | | $ 1,604,989 | $ - | $ (1,000,000) | $ 604,989 |
| Water | 03-000-032-39071 | Reserve Equipment Water | $ 111,884 | $ 80,000 | $ (25,000) | $ 166,884 | $ 80,000 | $ (165,750) | $ 81,134 |
| Water - UWSS | 02-201-032-39300 | Reserve Fund Union Water | $ 4,746,446 | | | $ 4,746,446 | | | $ 4,746,446 |
| Water - UWSS | 02-201-032-39310 | Equity in Op Res Union Water | $ 2,958,691 | | | $ 2,958,691 | | | $ 2,958,691 |
| **WATER AND WASTEWATER RESERVES TOTAL** | | | **$ 12,609,534** | **$ 1,724,050** | **$ (2,596,500)** | **$ 11,737,084** | **$ 1,944,975** | **$ (3,232,630)** | **$ 10,449,429** |
| | | | | | | | | | |
| **DEFERRED REVENUE** | | | | | | | | | |
| | 03-000-032-39209 | Development Charges | $ 98,199 | $ 2,250,000 | $ (10,901,750) | $ (8,553,551) | | | $ (8,553,551) |
| | 03-000-032-39180 | Reserve Fund - Gas Tax | $ 1,996,243 | $ 1,075,809 | $ (2,770,000) | $ 302,052 | | | $ 302,052 |
| | 03-000-032-39182 | Reserve Fund - OCIF | $ 972,921 | $ 1,877,534 | $ (2,425,000) | $ 425,455 | | | $ 425,455 |
| | 03-000-032-39183 | Reserve Fund - Cannabis Legalization | $ 24,183 | | $ (23,755) | $ 428 | | | $ 428 |
| | 03-000-032-39184 | Reserve Fund - Modernization Grant | $ 259,511 | | $ (232,800) | $ 26,711 | | | $ 26,711 |
| | 03-000-032-39185 | Reserve Fund - Safe Restart (COVID) | $ 622,397 | | $ (424,750) | $ 197,647 | | | $ 197,647 |
| **DEFERRED REVENUE TOTAL** | | | **$ 3,973,454** | **$ 5,203,343** | **$ (16,778,055)** | **$ (7,601,258)** | **$ -** | **$ -** | **$ (7,601,258)** |
| | | | | | | | | | |
| **FUNDS HELD IN TRUST** | | | | | | | | | |
| | 04-150-034-31019 | Cemetery Trust | $ 1,262,681 | | | $ 1,262,681 | | | $ 1,262,681 |
| **FUNDS HELD IN TRUST TOTAL** | | | **$ 1,262,681** | **$ -** | **$ -** | **$ 1,262,681** | **$ -** | **$ -** | **$ 1,262,681** |
| | | | | | | | | | |
| | | **TOTAL** | **$ 34,999,323** | **$ 11,303,253** | **$ (23,092,484)** | **$ 23,210,092** | **$ 5,287,975** | **$ (9,902,125)** | **$ 18,595,942** |

Town of Kingsville

5 Year Recommended Capital/Major Maintenance from 2022 to 2027

The Ontario Clean Water Agency has identified the following capital projects/major maintenance for your review and approval.

| Scope of Work | 2023 | 2024 | 2025 | 2026 | 2027 | Rationale for Project |
|---|---|---|---|---|---|---|
| **Lakeshore West Wastewater Treatment Plant** | | | | | | |
| Primary Sludge pump 1& 2 Wear Parts | | | $ 5,000 | | | Lifecycle replacement-Pumps remove sludge from the primary clarifiers, mandatory piece of equipment, high wear item due to raw water characteristics |
| Pump Station Wet Well Refurbishments | $ 150,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | Lifecycle replacement- Collection system wet wells are original equipment. Pump bases, rails, piping, chains etc. are rusted and worn. Budget is for one pump station per or two year, location to be determined. |
| Generator Batteries | $ 2,000 | | $ 2,000 | | $ 2,000 | Lifecycle replacement-Battery replacement every two years completed in 2020 |
| UV Bulbs and Ballast Inventory stock required | $ 12,500 | | $ 12,500 | | $ 12,500 | Life cycle replacement - every 12,000 hours. Need stock, Bulbs to be replaced every other yr. (replace 2022), |
| Chemical feed pump replacement LWS | | $ 15,000 | | | | Life cycle replacement- original equipment due for replacement |
| Course bubble Diddusers Replacement Aeration | | | | | | Life cycle replacement- replaced 1/2 in 2021 |
| TSSA Upgrades | | | | | | Compliance TSSA Upgrade Ruthven & Cedar Island |
| Replace overhead doors on sludge building | | $ 35,000 | | | | Life cycle replacement- original equipment doors are worn and rusted |
| Primary scum box system rehabilitation | $ 60,000 | | | | | Life cycle-replacement-pipe cleaning, heater, new rubber sweeps, potentially rotorks |
| Roof Assessment Kingsville SP#2 | | | | | | Life cycle replacement- complete a survey on the rubber roof to anticipate repairs |
| Centrifuge Polymer Pump | $ 10,000 | | | | | Life cycle replacement- original equipment |
| Raw automatic sampler | | $ 10,000 | | | | Life cycle replacement- original equipment |
| Kingsville raw distribution chamber cement Repairs | | $ 70,000 | | | | Life cycle replacement- cement is very corroded, cement slides for gates are worn, gates will not seal any longer |
| Various LWS tank cleaning | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | Preventative maintenance |
| Control cabinet replacement | | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | Life cycle replacement- update control cabinets at pumping stations, upgrade to ESA standards |
| Portable Generator Replacement | | | | $ 80,000 | | Life cycle replacement- current generator is 1984 |
| Air makeup Unit Replacement | | $ 15,000 | $ 20,000 | | | Life cycle replacement- 1-sludge building, 2 grit building |
| Replace lift truck | | $ 15,000 | | | | Life cycle replacement- current lift truck is worn, repairs have been made to keep unit in service for a few more years. |
| Continuous monitoring equipment gas detection grit building | | $ 10,000 | | | | Life cycle replacement- sensor will need replacing |
| Kingsville Lagoons Sludge Removal | | $ 1,000,000 | $ 1,000,000 | | | Compliance- cells have not had sludge removed in the past. Acumination of sludge reduces lagoon volume, old sludge will denitrify and cause compliance issues. MECP ECA states sludge shall be monitored and removed as required. Sludge judging completed in August 2021, Kingsville Lagoon #1&2 have high levels of sludge and require cleaning. Lagoon #2 in 2022, Lagoon #1 in 2023 |
| PLC/SCADA | $ 100,000 | $ 100,000 | | | | Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations. Specifically Grit building PLC Cabinet |
| Pump Replacement/Maintenance | $ 80,000 | $ 60,000 | $ 60,000 | $ 60,000 | $ 60,000 | Life cycle replacement - several pumps at the pump stations are starting to meggar low.Yr 2023 Headwork's replacement at LWS |
| Rebuild one grit pumps | | $ 2,500 | | $ 2,500 | | CWWF Replacing in 2018, Impeller/volute replacement starting in 2021 |
| Centrifuge Inspection | | $ 3,000 | | $ 3,000 | | Life cycle replacement- centrifuge inspection by manufacturer |

| | | | | | | |
|---|---|---|---|---|---|---|
| Centrifuge Rebuild | | | | | | Repairs/Maintenance - send to Alpha Laval to be rebuilt. While the unit is out of service, liquid sludge will have to be hauled. |
| Primary Clarifier Sand Blast and Reseal | $ 140,000 | $ 140,000 | | | | Conduct per 2018 Inspections, one primary per year |
| Primary Clarifier Gear box Rebuild | $ 30,000 | $ 30,000 | | | | Primary #1 requires rebuild. |
| Kingsville Lagoons Cell #2 North Bank Rehabilitation | | | | | | Improvement- bank has eroded in service for 40 years |
| Grit Classifier Maintenance | | $ 3,000 | | $ 3,000 | | The flights are wearable items that need every few years depending on Grit , plan is to install sand per Sam Director. |
| Kingsville PS #2 Lagoon Pump station upgrade electrical replacement, structural replacement | | | | | | Life cycle replacement- engineering begin completed in 2021 |
| Check Valve Replacement & Installation at various pump stations | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 | $ 4,000 | Life cycle replacement - original equipment. |
| **Total Estimate - Recommended Capital** | **$ 593,500** | **$ 1,817,500** | **$ 1,408,500** | **$ 457,500** | **$ 383,500** | |
| | | | | | | |
| **Cottam Wastewater Lagoons** | | | | | | |
| Replace Interconnect between lagoons | | $ 75,000 | | | | Interconnect currently now working. |
| William Street Control Panel Replacement | $ 40,000 | | | | | Life cycle replacement - original equipment. |
| **Total Estimate - Recommended Capital** | **$ 40,000** | **$ -** | **$ -** | **$ -** | | |
| | | | | | | |
| **Capital Total** | **$ 633,500** | **$ 1,817,500** | **$ 1,408,500** | **$ 457,500** | **$ 383,500** | |

# 2023 GRANT REQUESTS

| 01-112-200-60390 ORGANIZATION: | | 2021 Approved | 2022 Approved | 2023 Requested | Application Summary |
|---|---|---|---|---|---|
| 1 | 2nd Cottam Scouts | | **$ 3,000** | $ 5,000 | To offset the costs of camping gear for youth Scouting activities. |
| 2 | 2nd Kingsville Scouts | | **$ 2,000** | $ 2,000 | To offset the costs of purchasing new tents, maintenance on canoes and replacing youth life jackets. |
| 3 | Arts Society of Kingsville (A.S.K.) | **$ 2,000** | **$ 6,440** | $ 26,000 | Requesting a $26,000 cash grant to fund (1) Creative 55+ Arts Workshops (2) Creative 55+ Arts Drop-In Sessions (3) Carnegie Kids Art Club & (4) In-kind use of the Unico space for monthly meetings. |
| 4 | Bee City Canada | | | $ 5,040 | To educate elementary students (JK- Grade 8) exclusively across Kingsville with an introductory lesson about bees and the importance of bees. We will host a combination of both Virtual (20 sessions) and In Person (4 sessions) throughout the year. |
| 5 | BIA - Facelift Grant | **$ 5,000** | **$ 5,000** | $ 5,000 | To assist BIA members with façade improvements to ensure the district remains an attractive place for business and tourists. The Facelift grant will cover 50% of the cost of improvement projects to a maximum of $500 per application. The BIA matches the Town's Funding to this program. |
| 6 | Cedar Island Yacht Club | | **$ 2,500** | $ 2,500 | $2,500 / year for 4 years- to offset the cost of boat upkeep and storage and student life jackets. CIYC is a non-profit organization which provides a 4 x week long programs where they teach youth how to sail. |
| 7 | Erie Shores Quilters Guild | **$ 1,000** | **$ 1,800** | $ 1,900 | 100% of rental fees waived to hold quilter charity sews events and meetings monthly at either the Unico or Community Room A or B at the Kingsville Arena. |
| 8 | Jack Miner Migratory Bird Foundation | | **$ 10,000** | $ 10,000 | Creation of a new program called "Interactive Learning Centre" which will repurpose the Clubhouse building and the creation of an outdoor naturalized playground and available to the community to learn about migratory birds, the environment, conservation all in an active way. |
| 9 | Kingsville and Essex Assoc. Band | | **$ 5,000** | $ 10,000 | To offset operating costs for the band such as purchase new equipment, uniforms, music and rent faculties. KEAB provides opportunities for people of all ages and experience levels to participate in a community marching band. |
| 10 | Kingsville Community Centre | | **$ 5,000** | $ 6,500 | To provide free wellness programming, events and services to residents of all ages., Program include nutritional, fitness, mental and social components. 2023 Grant request will help fund nutritional education seminars, fitness classes, parent and child drop ins, tutoring, senior foot care, Senior Expo, community meal. a newcomer package (welcome wagon) as well as marketing for centre activities. |

| 2023 GRANT REQUESTS | | | | | |
|---|---|---|---|---|---|
| **01-112-200-60390** | | **2021** | **2022** | **2023** | |
| **ORGANIZATION:** | | **Approved** | **Approved** | **Requested** | **Application Summary** |
| 11 | Kingsville Horticultural Society | **$ 8,000** | **$ 8,000** | $ 8,000 | To maintain and construct flower beds, purchase planters and dedication plaques throughout the municipality. |
| 12 | Kingsville Lion's Club | | **$ 5,000** | $ 5,000 | To assist in the grand opening of the Lions all inclusive playground in 2023. All are welcome to enjoy refreshments, food and fellowship for a project that will provide healthy activity, good will and civil pride. 1,000 people are expected to be in attendance. |
| | Kingsville Pickleball Inc. | | **$ 10,000** | | |
| 13 | Migrant Worker Community Program | **$ 10,000** | **$ 5,000** | $ 5,000 | To provide proper health and safety information to migrant workers that live and work in the Municipality. Will provide access to medical assistance, mental health support, and any activities that could help them feel part of the community. |
| 14 | Migration Hall | | **$ 5,000** | $ 10,000 | To offset the cost of the production of "Mamma Mia" to be held in May 2023 for 2 weekends. The performances will draw in a large audience to the community and expect that local businesses will benefit (restaurants, retail, etc) from the attraction. |
| 15 | Rotary Club of Kingsville Southshore | **$ 3,000** | **$ 2,500** | $ 5,000 | To support community clean up projects which benefit residents and tourists (1 day in April) and clean up will be on pathways, beaches and public areas.<br>To organize a weekend long festival for Oktoberfest in fall 2023. |
| 16 | Rotary Club of Cottam | | | $ 4,000 | To offset some of the costs of holding the 59th Fall Fair and Festival which will include a children's event including entertainment, pony events and displays. The grant will also be used to purchase cooking equipment. |
| 17 | Royal Canadian Legion - Branch #188 | | | $ 15,680 | 4' x 8' illuminated sign with cabinet and LED lighting to replace current sign on the property line. |
| 18 | Southwestern Ontario Gleaners Organization | | | $ 1,500 | Logo on delivery truck to provide advertising to the community to promote the goods produced which are converting non -marketable produce to dehydrated vegetable soup mix and apple snacks. |
| 19 | Shooters Photography Club | | | $ 1,000 | Funds to be used for rental of Unico facility to allow for photography lessons in teaching camera basics, editing, etc. |

| 2023 GRANT REQUESTS | | | | | |
|---|---|---|---|---|---|
| 01-112-200-60390 | | 2021 | 2022 | 2023 | |
| ORGANIZATION: | | Approved | Approved | Requested | Application Summary |
| 20 | Windsor Symphony Orchestra | | | $ 5,000 | Expand concert to include Kingsville in Fall of 2023. The WSO will bring an orchestra of 16-20 players to perform a concert from its OnStage series. |
| | The Great Migration Paint Out | **$ 3,000** | | | |
| 21 | KDHS - Bursary | | | | 2023 requested |
| | | | | | |
| | Unallocated (Reserved) | **$ 10,000** | **$ 2,500** | **$ 10,000** | |
| | | | | | |
| | | | | | |
| **TOTAL REQUESTS:** | | **$ 42,000** | **$ 78,740** | **$ 144,120** | |

| | PRIOR YEARS GRANT REQUESTS | | | | | |
|---|---|---|---|---|---|---|
| 01-112-200-60390 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| ORGANIZATION: | Actual | Actual | Actual | Actual | Actual | Actual |
| 2nd Kingsville Scouts | $ 1,000 | $ - | $ 2,500 | | $ - | $ 2,000 |
| 2nd Cottam Scouts | $ - | $ - | $ 1,500 | $ 2,000 | $ - | $ 3,000 |
| ACCESS - Youth and Family Resource | $ 2,000 | $ - | $ - | | $ - | |
| Artisan Alley Project | $ - | $ 5,000 | $ - | | $ - | |
| Arts Society of Kingsville (ASK) | $ 2,000 | $ 3,760 | $ 2,000 | $ 4,000 | $ 2,000 | $ 1,440 |
| Arts Society of Kingsville (MIG) | | | | $ 3,000 | $ 3,000 | $ 5,000 |
| BIA | $ 18,000 | $ 20,300 | $ 19,353 | $ 3,500 | $ 10,000 | $ 5,000 |
| Cedar Island Yacht Club | | $ 10,000 | $ 7,000 | $ 5,130 | $ - | $ 2,500 |
| Cottam Rotary | $ 5,370 | $ 2,500 | $ 3,000 | $ 3,000 | $ - | |
| Cottam Minor Baseball | $ - | $ - | $ 7,460 | $ - | $ - | |
| Cottam United Church | | | | $ 4,250 | | |
| Community for Doctors | | $ - | $ - | | $ - | |
| Discovery School Child Care | | | | $ 1,854 | | |
| Erie North Shore Minor Hockey | | $ 4,500 | $ - | $ - | $ - | |
| Erie Shores Quilters Guild | | $ 960 | $ 960 | $ 1,380 | $ - | $ 1,800 |
| Essex Spitfire Committee | | $ - | $ - | | $ - | |
| Habitat for Humanity | Reserved | $ - | $ - | | $ - | |
| Jack Miner Foundation | $ 9,000 | $ 9,000 | $ 8,000 | $ 5,000 | $ - | $ 10,000 |
| Joan Cotte Arts Endowment Fund | | | | $ 1,200 | | |
| KCC - Celebrate Canada | $ 3,000 | | $ - | | $ - | |
| KDHS - Bursary | $ 3,000 | $ 3,000 | $ 3,000 | $ 3,000 | $ - | |
| KDHS- OFSAA Basketball (2019) & OF | $ - | $ - | $ 2,000 | $ 2,000 | $ - | |
| KDHS - Visual Arts Class | $ 1,200 | $ - | $ - | | $ - | |
| Kingsville Community Centre | | | | | | $ 5,000 |
| Kingsville Historical Park | $ 3,990 | $ 3,989 | $ 10,000 | | $ - | |
| Kingsville Historical Park - Staffing | $ 10,000 | $ 10,000 | $ - | | $ - | |
| Kingsville Horticultural Society | $ 7,000 | $ 7,000 | $ 8,000 | $ 8,000 | $ 8,000 | $ 8,000 |
| Kingsville Lion's Club | $ 6,450 | $ 6,450 | $ 3,000 | | $ - | $ 5,000 |
| Kingsville-Essex Band | $ 8,000 | $ 8,000 | $ 8,000 | $ 5,000 | $ - | $ 5,000 |
| Kingsville-Gosfield Historical Society | $ 1,000 | $ 2,000 | $ 2,000 | $ 1,100 | $ 2,000 | |
| Kingsville Minor Baseball | $ 12,000 | $ - | $ - | | $ - | |
| Kingsville Pickleball Inc. | | | | $ 1,405 | | $ 10,000 |
| Little Tomato Children`s Theatre | | $ 2,000 | $ - | | $ - | |
| Leamington Lasers Swim Team | | $ - | $ 1,000 | | $ - | |
| Migrant Worker Program | $ 5,000 | $ 1,000 | $ 2,000 | $ - | $ 10,000 | $ 5,000 |
| Migration Festival | | $ - | $ - | | $ - | |
| Migration Hall | $ 8,500 | $ 8,500 | $ 10,000 | $ 3,000 | $ - | $ 5,000 |
| Miscellaneous | | $ - | $ - | | $ - | $ 10,000 |
| Quilters Guild (Unico & Aud) | | | | | $ 1,000 | |
| Rotary Club of Kingsville South Shore | | | | $ 2,160 | $ 3,000 | $ 2,500 |
| Royal Canadian Legion - Local Branch | | $ - | $ - | | $ - | |
| Royal Canadian Legion - National | | $ - | $ - | | $ - | |
| Shooters Photography Club | | $ 500 | $ 1,000 | $ 1,000 | $ - | |
| Southwestern Ontario Gleaners | | | | $ 2,000 | | |
| South Essex Arts Assoc. | $ 500 | $ - | $ - | | $ - | |
| Sun County Crows Lacrosse | | $ - | $ - | | $ - | |
| Sun Parlour Folk Music Festival | $ 20,000 | $ 20,000 | $ - | | $ - | |
| Trinity Anglican Church | $ - | $ - | $ 8,000 | | $ - | |
| Windsor Symphony Orchestra | | | | $ 1,500 | | |
| Misc. Charitable Advertising | | $ - | $ - | | $ - | |
| **TOTAL REQUESTS:** | **$ 127,010** | **$ 128,459** | **$ 109,773** | **$ 64,479** | **$ 39,000** | **$ 86,240** |

| Account Number | BIA | 2020 Actuals | 2021 Actuals | 2022 Budget | 2022 Actuals (YTD) | 2023 Budget | Variance - Fav/(Unfav) 2023 Budget vs. 2022 Budget |
|---|---|---|---|---|---|---|---|
| | **OPERATING BUDGET** | | | | | | |
| **OPERATING REVENUE:** | | | | | | | |
| 01-181-012-40189 | B.I.A. | $ 110,000 | $ 110,000 | $ 110,000 | $ 110,000 | $ 115,500 | $ 5,500 |
| 01-181-058-40502 | Provincial Grants | $ - | $ - | | $ - | | $ - |
| 01-181-058-40500 | Town Contribution - Flower Program | $ 19,159 | $ 25,000 | $ 20,000 | $ 25,000 | $ 21,250 | $ 1,250 |
| 01-181-058-40500 | Town Grant - Operation Face Lift | $ 3,500 | | $ 5,000 | | $ 5,000 | $ - |
| 01-181-058-40521 | Donations | $ - | $ - | | $ - | | $ - |
| 01-181-066-41255 | Revenue - BIA | $ 100 | $ - | | $ 200 | | $ - |
| 01-181-066-41270 | Misc | $ 1,500 | $ - | | $ 14 | | $ - |
| 01-181-066-41292 | Assoc. Memberships | $ 3,775 | $ 2,175 | $ 3,400 | $ 2,071 | $ 2,000 | $ (1,400) |
| 01-181-066-41371 | BIA Coupon Book | $ 1,733 | $ - | | $ - | | $ - |
| | **TOTAL OPERATING REVENUE:** | **$ 139,767** | **$ 137,175** | **$ 138,400** | **$ 137,285** | **$ 143,750** | **$ 5,350** |
| **OPERATING EXPENDITURES:** | | | | | | | |
| 01-181-072-60120 | Contracts | $ 27,255 | $ 38,689 | $ 40,000 | $ 41,550 | $ 45,000 | $ (5,000) |
| | Benefits | $ 10,689 | $ 7,877 | $ 14,532 | $ 6,449 | $ 9,753 | $ 4,779 |
| | **Total Salaries & Benefits** | **$ 37,945** | **$ 46,565** | **$ 54,532** | **$ 49,912** | **$ 54,753** | **$ (221)** |
| 01-181-099-60301 | Office Supplies | $ 1,540 | $ 2,255 | $ 2,000 | $ 526 | $ 2,000 | $ - |
| 01-181-099-60306 | Advertising & Marketing | $ 8,301 | $ 8,804 | $ 7,000 | $ 2,925 | $ 9,000 | $ (2,000) |
| 01-181-099-60309 | Computer & Web Site | $ - | $ 66 | $ 125 | $ 51 | $ 1,700 | $ (1,575) |
| 01-181-099-60317 | Miscellaneous | $ 698 | $ 5,420 | $ 1,500 | $ 1,072 | $ 1,500 | $ - |
| 01-181-099-60320 | Membership & Subscriptions | $ 502 | $ 388 | $ 500 | $ 447 | $ 500 | $ - |
| 01-181-099-60323 | Write Offs | $ 457 | $ 744 | $ 1,000 | $ 463 | $ 1,000 | $ - |
| 01-181-099-60327 | Communication | $ 1,945 | $ 1,711 | $ 1,925 | $ 2,547 | $ 2,000 | $ (75) |
| 01-181-099-60329 | Rent | $ 3,557 | $ 602 | $ 4,000 | $ 3,610 | $ 4,500 | $ (500) |
| 01-181-099-60341 | Janitorial (1/4 of office space) | $ - | $ - | | $ - | | $ - |
| 01-181-099-60630 | Clock Prog. / Maint | $ 20 | $ - | | $ - | | $ - |
| 01-181-170-60811 | BIA Mixer | $ - | $ - | $ 1,800 | $ - | $ 1,800 | $ - |
| 01-181-170-60812 | BIA Dollar Promotion | $ 16,245 | $ 17,220 | $ 17,000 | $ 17,786 | $ 17,000 | $ - |
| 01-181-170-60814 | BIA Christmas | $ 8,259 | $ 178 | | $ - | | $ - |
| 01-181-170-60816 | Annual General Meeting | $ 531 | $ - | $ 550 | $ 882 | $ 850 | $ (300) |
| 01-181-099-60819 | OBIAA Conference | $ 484 | $ - | $ 2,700 | $ 14 | $ 4,000 | $ (1,300) |
| 01-181-099-60833 | Operation Face Lift | $ 1,981 | $ 2,343 | $ 10,000 | $ 6,517 | $ 10,000 | $ - |
| 01-181-099-60836 | Music Sound System | | $ - | | | $ 700 | $ (700) |
| 01-181-170-60839 | Beautification / Flower Program | $ 38,567 | $ 50,309 | $ 40,000 | $ 40,899 | $ 42,500 | $ (2,500) |
| | **TOTAL OPERATING EXPENDITURES:** | **$ 121,030** | **$ 136,606** | **$ 144,632** | **$ 127,651** | **$ 153,803** | **$ (9,171)** |
| | | | | | | | |
| | **NET OPERATING REVENUES (EXPENSES):** | **$ 18,737** | **$ 569** | **$ (6,232)** | **$ 9,634** | **$ (10,053)** | **$ (3,821)** |
| | | | | | | | |
| **CONTRIBUTIONS TO (FROM) RESERVES:** | | | | | | | $ - |
| | Prior year (Surplus)/Deficit | | | | | | $ - |
| 03-181-032-41700 | Trans. from Res. - Working Cap. | $ - | $ (8,370) | $ (6,232) | $ - | $ (10,053) | $ 3,821 |
| 03-181-440-80100 | Transfer to Res. - Working Cap. | $ 18,737 | $ 8,939 | | $ - | | $ - |
| | **NET CONT. TO (FROM) RESERVES:** | **$ 18,737** | **$ 569** | **$ (6,232)** | **$ -** | **$ (10,053)** | **$ 3,821** |
| | | | | | | | |
| | **OPERATING SURPLUS/(DEFICIT):** | **$ -** | **$ -** | **$ -** | **$ 9,634** | **$ -** | **$ -** |
| | | | | | | | |
| | **CAPITAL BUDGET** | | | | | | |
| **CAPITAL REVENUE:** | | | | | | | |
| 01-181-058-40504 | Provincial Grant | | | | $ 80,000 | | $ - |
| 01-181-066-41368 | Clock Bricks | $ 400 | $ 719 | | $ 200 | | $ - |
| 03-181-032-41710 | Transfer from Res. - Capital | $ - | $ - | | $ - | | $ - |
| 03-181-032-41720 | Transfer from Res. - DC | $ - | $ - | | $ - | | $ - |
| 01-181-066-41424 | Long-term Debt | $ - | $ - | | $ - | | $ - |
| | **TOTAL CAPITAL REVENUE:** | **$ 400** | **$ 719** | **$ -** | **$ 80,200** | **$ -** | **$ -** |
| **CAPITAL EXPENDITURES:** | | | | | | | |
| | From Capital Schedule | $ - | $ - | $ - | $ 100,464 | $ - | $ - |
| | **TOTAL CAPITAL EXPENDITURES:** | **$ -** | **$ -** | **$ -** | **$ 100,464** | **$ -** | **$ -** |
| **CONTRIBUTIONS TO RESERVES:** | | | | | | | |
| 03-181-440-80300 | Transfer to Res. - Capital | $ 400 | $ 719 | | $ - | | $ - |
| | **CONTRIBUTIONS TO RESERVES** | **$ 400** | **$ 719** | **$ -** | **$ -** | **$ -** | **$ -** |
| **REPAYMENT OF LONG-TERM DEBT:** | | | | | | | |
| | Repayment of LTD | $ - | $ - | $ - | | | $ - |
| | **REPAYMENT OF LONG-TERM DEBT:** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | **NET CAPITAL EXPENDITURES:** | **$ -** | **$ (0)** | **$ -** | **$ (20,264)** | **$ -** | **$ -** |
| | | | | | | | |
| | **DEPARTMENTAL SURPLUS/(DEFICIT):** | **$ -** | **$ -** | **$ -** | **$ (10,630)** | **$ -** | **$ -** |